



Agenda Reports & Other Papers

Presented to the
Meeting of the
Hertfordshire Growth Board
on
Thursday, 17 December 2020

1. AGENDA

1 - 28

Hertfordshire Growth Board

Teams Teleconferencing

Thursday, 17 December 2020 - 09:30

Members of the Board

Council Leaders	Council Chief Executives
L Cocking, Broxbourne Borough Council A Williams, Dacorum Borough Council L Haysey, East Herts District Council D Williams, Hertfordshire County Council M Bright, Hertsmere Borough Council M Stears-Handscorn, North Hertfordshire District Council C White, St Albans City and District Council S Taylor, Stevenage Borough Council S Giles-Medhurst, Three Rivers District Council P Taylor (Mayor), Watford Borough Council T Kingsbury, Welwyn Hatfield Borough Council	J Stack, Broxbourne Borough Council C Hamilton, Dacorum Borough Council R Cassidy, East Herts District Council O Mapley, Hertfordshire County Council S Bijle, Hertsmere Borough Council A Roche, North Hertfordshire District Council A Foley, St Albans City and District Council M Partridge, Stevenage Borough Council J Wagstaff, Three Rivers District Council D Nolan, Watford Borough Council K Ng, Welwyn Hatfield Borough Council

Hertfordshire Local Enterprise Partnership

M Bretton, Chairman

N Hayes, Chief Executive

Hertfordshire Growth Board

P Dell, Director - Hertfordshire Growth

Hertfordshire County Council

M Kemp - Director Environment and Infrastructure

J Tiley – Head of Spatial Planning

1. Apologies

2. Minutes

To confirm the Minutes of the Board meeting held on 13th October 2020 (attached).

3. Hertfordshire Growth Board – Constituting the Growth Board Joint Committee

Report attached

4. Hertfordshire Growth Board - Growth Board Joint Committee First Meeting proposed agenda

Report attached

5. Hertfordshire Growth Board (HBG) Programmes update

Report attached

Programme updates from Political and Chief Executive leads:

- Hertfordshire Southern East – West Growth Corridor Programme Board
- Hertfordshire Northern East – West North Growth Corridor and NEC Joint Planning Update

6. Standing items

- a) South West Herts Joint Plan
Cllr Chris White, Political lead for SW Herts JSP Programme (verbal update)

7. Date of next meeting

The next planned meeting will be held on 26 January 2021 16.30 to 18.30 via Teams Teleconferencing unless advised otherwise.

8. Any other business

If you require further information about this agenda, please contact Stephanie Tarrant, Democratic and Statutory Services, Hertfordshire County Council on Telephone 01992 588062, or email stephanie.tarrant@hertfordshire.gov.uk

Hertfordshire Growth Board Meeting Minutes

Tuesday 13 October 2020



Hertfordshire
Growth Board

Minutes

To: All Members of the Hertfordshire Growth Board
From: Legal, Democratic & Statutory Services, Hertfordshire County Council
Ask for: Stephanie Tarrant
Tel: 01992 555481

Date: Tuesday, 13 October 2020

Members of the Board

Council Leaders

L Cocking, Broxbourne Borough Council
A Williams, Dacorum Borough Council
L Haysey, East Herts District Council
D Williams, Hertfordshire County Council (Chairman)
M Bright Leader, Hertsmere Borough Council
M Stears-Handscorn, North Hertfordshire District Council
J Day substitute for C White St Albans City and District Council
S Taylor, Stevenage Borough Council
S Giles-Medhurst, substitute for S Nelmes - Three Rivers District Council
K Collett (Deputy Mayor) substitute for P Taylor, Watford Borough Council
T Kingsbury, Welwyn Hatfield Borough Council

Council Chief Executives

J Stack, Broxbourne Borough Council
S Marshall, Dacorum Borough Council
R Cassidy, East Herts District Council
S Crudgington, substitute for O Mapley, Hertfordshire County Council
S Bijle, Hertsmere Borough Council
A Roche, North Hertfordshire District Council
A Foley, St Albans City and District Council
T Pike, substitute for M Partridge Stevenage Borough Council
G Muggeridge substitute for J Wagstaffe, Three Rivers District Council
D Nolan (Managing Director), Watford Borough Council
R Bridge, Welwyn Hatfield Borough Council

Hertfordshire Local Enterprise Partnership

N Hayes, Chief Executive
M Bretton, Chairman
Neil Routledge – Vice Chair

Hertfordshire Growth Board

P Dell, Director Hertfordshire Growth

Other Officers

Mark Kemp, Director Hertfordshire County Council
Jon Tiley Hertfordshire County Council

1. Apologies

1.1 None.

2. Minutes

2.1 The Minutes of the Board meeting held on 8 September 2020 were confirmed as a correct record.

3. Presentation – Overview of South East Herts Economic recovery proposals

- 3.1 The Board received a presentation on the South East Herts Economic recovery proposals and key projects in the Borough of Broxbourne. SE Herts is one of the more economically challenged areas in Hertfordshire at the current time and a work-stream has been designed to help support economic recovery and secure increase employment opportunities with higher paid jobs.
- 3.2 An overview of five projects was detailed to the Board:
- Park Plaza West – South of Broxbourne which could create up to 10,000 jobs over the next 10 years.
 - Park Lane Bridge and Railways Station – connecting employment and homes with a new station. Early positive outcomes being seen.
 - North of Park Place – the development of a new business park and high-tech starter centre. The land has been transferred to the Council with construction due to start July 2021 and completion/opening November 2022.
 - Brookfield – consisting of Brookfield Garden Village which would host a 3FEe primary school and Brookfield Riverside, a new town centre with significant leisure and retail units.
 - Waltham Cross Town Centre – has had two council land acquisitions since 2018 and will see regeneration taking place in coming years.
- 3.3 The Board heard that the Local Plan had now been agreed and that economic growth and development was at the forefront of the plan's ambitions.
- 3.4 The Board discussed the development of the land at Maxwell's Farm and noted that the development was in the early stages and that the LEP were assisting with the plans. Board Members were encouraged to share any good working relationships with developers used in other areas of the county.

RESOLVED

3.5 Board Members noted the presentation.

4. Presentation – Hertfordshire Economic Recovery Plan

- 4.1 The Board received an update from the LEP on the Economic Recovery Plan for Hertfordshire.
- 4.2 Board Members heard that unemployment rates remained stable across Hertfordshire, with only a marginal change seen as a result of Covid-19, however this may increase as furlough comes to an end. Other threats facing Hertfordshire included the move towards exiting the EU.
- 4.3 Recovery Plan next steps included refreshing the Skills Strategy, creating a new enterprise and investment strategy and policy development around the digital economy. Framework for growth and international trade would be developed with a Growth Advisory Panel established to scope key lines of enquiry and to review connections with industry.
- 4.4 The LEP were thanked for the science and technology work workstream and it was noted that the need for advanced manufacturing skills had been highlighted and that joint work was ongoing with North Herts College. Board Members noted that programmes of work were being developed to meet the demands of developing sectors of the UK economy.

RESOLVED

- 4.5 The Growth Board noted the presentation.

5. Hertfordshire Growth Board (HBG) Programmes update

- 5.1 The Board considered a report on the overall progress of the key Growth Board programmes and noted the headlines of where the projects were at as detailed within the appendix to the report.
- 5.2 The Board noted that the Northern Growth Corridor Programme Board had been working hard to catch up with Southern and that good work had been coming forward, with a completed statement of common ground and progress being made on the joint planning collaboration work. All programmes were moving forward with planning issues being worked through.

RESOLVED

- 5.3 The Leaders noted the update in Appendix 1 and the overall progress across the Growth Board programme and individual workstreams since the last meeting.

6. Hertfordshire Growth Board – MHCLG Workstream: Update on status of Growth and Housing Deal discussions

NOT FOR FUTURE PUBLICATION BECAUSE OF THE
CONFIDENTIAL AND DEVELOPING NATURE OF THE
STRATEGIC MATTERS THIS PAPER DEALT WITH

7. Hertfordshire Growth Board – Growth Board Joint Committee timetable and implementation update

- 7.1 The Board reviewed a report which provided an update on the progress with the proposed Integrated Governance Framework and implementation of the Growth Board Statutory Joint Committee. The report detailed the process for each Council to take the proposal via their democratic process and the timescales.
- 7.2 The Board noted the importance of continuing the process to become a Joint Committee and the role the strengthened governance would play in signalling the unity around joint working and collaboration in Hertfordshire, importantly to Government and business. The Joint Committee would also increase openness and transparency and highlight and increase awareness of the role of the Board.
- 7.3 Updates since the previous discussion were noted, with officers confirming that the formation of the Joint Committee was being proposed to commence on 26 January 2021, if agreed via due processes. The Board also were advised that the scrutiny function should now commence in line with any growth deal funding to ensure there was a clear scrutiny work programme.
- 7.4 Whilst there was majority support from Leaders for the Joint Committee structure and the importance of keeping the momentum going to show Hertfordshire's commitment, there was also a concern raised by one Leader regarding changing the governance structure prior to a growth deal being obtained. The Board noted that there was a clear message of encouragement from MCHLG to continue with the process in order to be in the best position to bid for a deal in the new year.
- 7.5 In relation to the question of a partner wishing to join the joint committee at a later date, legal officers confirmed that the Joint Committee must have a fixed date of establishment. Further, if any councils chose not to join at the initial set up, after that point all Board Members would have to take such a request to join the Committee back through their democratic process to amend the Committee membership at a later date.
- 7.6 A further report to constitute the joint committee would be presented to the Growth Board on 17 December 2020.

RESOLVED

- 7.7 The Leaders/LEP Chair agreed:
- To proceed with securing the partner approvals necessary for implementation of the Growth Board Statutory Joint Committees as agreed at the September 8th Growth Board;
 - The first Growth Board Joint Committee to take place in early 2021 under the new arrangements set out in the Integrated Governance Framework attached at Appendix 1;
 - The implementation of the Growth Board Scrutiny Committee to be aligned to MHCLG confirmation of a Growth and Housing Deal.

8. Growth Board Work Programme 2021 – proposed approach

- 8.1 Growth Board Members noted that it was proposed to use the some of the December Growth Board meeting for a workshop to review and reflect on the work programme for 2021.

RESOLVED

- 8.2 The Growth Board agreed to review the work programme at the December 2020 meeting.

9. Growth Board Joint Response to consultation on the ‘Planning for the Future’ White Paper

- 9.1 Board Members reviewed a report which set out the Growth Board’s proposed response to the Government’s consultation on fundamental reforms to the planning system.
- 9.2 Board Members commented on the changes to the standard methodology for calculating housing as detailed at 2.81-2.82 of the report and noted concerns regarding the use of a nationally set algorithm and the implications this would have on local housing requirements.
- 9.3 The Growth Board supported the statement of lack of recognition for Elected Members and also noted the need for the public to have the ability to contribute on planning.
- 9.4 Officers to update the Growth Boards response as discussed and circulate to Members before sending to Government.

Patsy Dell

10. Standing Items**South West Herts Joint Plan**

- 10.1 The Board heard that a joint submission on the white paper had been agreed and was to be in line with the final response from the Growth Board.
- 10.2 Discussions will be held with Sports England in due course regarding amenities for the area.

11. Date of next meeting

- 11.1 Tuesday, 17 December 2020 at 09:30 via Teams
- 11.2 Dates being tested for Hertfordshire Growth Board 2021/22 were noted as:
Tuesday 26 January 2021 – 16.30 – 18.30
Tuesday 30 March 21 – 9.30 – 11.30
Tuesday 22 June 21 - 16.30 – 18.30
Tuesday 7 September 2021 - 9.30 – 11.30
Tuesday 2 November 2021 – 16.30 – 18.30
Tuesday 25 January 2022 16.30 – 18.30

12. Any other business

- 12.1 It was noted that it was Rob Bridge and Sally Marshall's last Board meeting. They were thanked for the great job they have both done in supporting the joint working of the Board and its progress since it was established.



Hertfordshire
Growth Board



www.HertfordshireGrowthBoard.com



[@hertsgoodgrowth](https://twitter.com/hertsgoodgrowth)



Room 204, Hertfordshire County Council, County Hall, Pegs Lane, Hertford SG13 8DE

Agenda item 3

HERTFORDSHIRE GROWTH BOARD (HGB)

CONSTITUTING THE GROWTH BOARD JOINT COMMITTEE

Report Author: Patsy Dell, Hertfordshire Growth Board (Tel: 07949 887794)

1 Purpose of report

- 1.1 This report updates on the last stages of implementation of the Growth Board Statutory Joint Committees.

2 Background

- 2.1 By 17 December 2020, all Growth Board partners will have taken the proposal to establish joint committees through their formal democratic processes. Table 1 below outlines progress at the point of publication of the agenda papers.
- 2.2 Assuming partners have all secured the legal basis to form the joint committee the Growth Board Joint Committee needs to be constituted and the Integrated Governance Framework adopted as the Growth Board constitution for the joint committee. (Leaders will remember that the Growth Board Joint Scrutiny committee is not proposed to be constituted yet).

Table 1: Growth Board Member Organisation	Cabinet/Committee Meeting dates for consideration of the Joint Committee Item	Council Meeting dates for consideration of the Joint Committee Item
Borough of Broxbourne Council	21 October 2020	3 November 2020
Dacorum Borough Council	20 October 2020	18 November 2020
East Herts District Council	24 November 2020	16 December 2020
Hertfordshire County Council	19 October 2020	20 October 2020
Hertsmere Borough Council	11 November 2020	18 November 2020
North Hertfordshire District Council	22 October 2020	12 November 2020
St Albans City and District Council	22 October 2020	2 December 2020
Stevenage Borough Council	18 November 2020	16 December 2020
Three Rivers District Council		20 October 2020
Watford Borough Council	5 October 2020	13 October 2020
WelwynHatfield Borough Council	3 November 2020	23 November 2020
Hertfordshire Local Enterprise Partnership	Board Meeting 24 September 2020	

- 2.3 Whilst the national picture and timetable in relation to Growth Deals has changed since MHCLG officials spoke to the Growth Board on 4 August 2020,

the genesis of the Growth Board work was to further common cause and additionality across a range of interventions and supported areas felt to be important by Hertfordshire Leaders. This includes working together to deliver long-term beneficial growth and place related outcomes beyond that which the partners could secure on their own. This ambition across the wide breadth of programmes being pursued still remains the case even if there is greater uncertainty about the timetables for securing deals with Government.

2.4 The Growth Board provides the partners with:

- Strategic direction, monitoring, delivery and co-ordination of current and future Growth Board strategy, identified programmes, projects and collective effort in pursuit of a Growth Deal.
- A Governance body that secures strategic collaboration and delivery across the councils and with the LEP on place, economic performance and infrastructure matters.
- Acts as the place leadership body for Hertfordshire that provides a single voice to Government, also identifies, promotes, lobbies for Hertfordshire's interests and for funding.
- Oversight, accountability for and prioritisation of the Growth Board Growth fund.

2.5 These activities along with the ambition to continue to strengthen and develop the Growth Board will be enhanced by continuing to move on the plans to implement the statutory joint committees. At the Growth Board meetings on 4 August, 8 September and 13 October 2020, it was agreed to progress evolving the Growth Board Governance into a joint (s.101 type) committee and for that to commence in early 2021.

2.6 This step recognises advantages for Growth Board partners in signalling the strong local commitment to the Growth Board work, its delivery programmes and co-ordinating role now and in the future including:

- a) Establishment of the formal governance structure continues to build on the momentum and progress made by the Growth Board over the last two years,
- b) Helps maintain government and investor confidence in the visible alignment of business, political and civic support to delivery commitments in Hertfordshire,
- c) Increases openness and transparency in the work of the Growth Board
- d) Provides a governance vehicle that will allow Hertfordshire the place to continue to pursue common cause and collaborative joint working on the established programmes,
- e) Continues the Growth Board work and positions Hertfordshire in anticipation of and in readiness for any deal discussions or options that flow from HM Government in coming months.

3 Next Steps

3.1 The first Growth Board Joint Committee meeting is planned for 26 January 2021. The first meeting will formally constitute the joint committee, Leaders are asked to confirm their intention to constitute the joint committee so all necessary arrangements for the holding of that meeting under the new

constitutional arrangements can now be put in place. A proposed draft agenda for the first joint committee meeting is included at item 4 on this agenda.

4 Recommendations

4.1 That Leaders/LEP Chair confirm:

- a. The Hertfordshire Growth Board Statutory Joint Committee will be constituted at its first meeting on 26 January 2021 and the Integrated Governance Framework will be published on the Growth Board website as the constitution for the operation of the joint committees.
- b. The implementation of the Growth Board Scrutiny Committee to be aligned to MHCLG confirmation of a Growth and Housing Deal, as previously agreed.

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Agenda item 4

HERTFORDSHIRE GROWTH BOARD (HGB)

PROPOSED AGENDA FOR THE GROWTH BOARD JOINT COMMITTEE 26 JANUARY 2021

Report Author: Patsy Dell, Hertfordshire Growth Board (Tel: 07949 887794)

1 Purpose of report

- 1.1 This report updates on the last stages of implementation of the Growth Board Statutory Joint Committees.

2 Background

- 2.1 Assuming that Growth Board partners have all secured the legal basis to form the joint committees and have agreed to constitute the Growth Board Joint committee at the meeting on 26 January 2021. Appendix A to this report provides a proposed agenda for the first meeting, including all the legal and other procedural steps that will be necessary to bring the joint committee into effect.
- 2.2 Partners are asked to give any feedback on the content of the proposed agenda at this stage. Agenda papers for the joint committee meetings will need to be published seven clear working days before the meetings to allow for submission of any questions/petitions/public speaking requests etc. This would be 14 January 2021 for the first meeting.

3 Recommendations

- 3.1 That Leaders/LEP Chair note the proposed agenda for the first Growth Board Joint Committee meeting in January 2021 (at Appendix A) and provide any feedback on content or other matters.

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Hertfordshire Growth Board

Teams Teleconferencing

Tuesday, 26 January 2021, 16:30- 18:30

MEMBERS OF THE BOARD (12) – QUORUM 9 VOTING MEMBERS

Council Leaders (11 Voting Members)

M Bright, Hertsmere Borough Council
L Cocking, Broxbourne Borough Council
S Giles-Medhurst, Three Rivers District Council
L Haysey, East Herts District Council
T Kingsbury, Welwyn Hatfield Borough Council
M Stears-Handscorn, North Hertfordshire District Council
P Taylor (Mayor), Watford Borough Council
S Taylor, Stevenage Borough Council
C White, St Albans City and District Council
A Williams, Dacorum Borough Council
D Williams, Hertfordshire County Council

Hertfordshire Local Enterprise Partnership (1 Co-opted Member)

M Bretton, Chairman

The Council will be holding this meeting electronically in accordance with the relevant Regulations. If you wish to attend this meeting in an electronic capacity, please go here where there will be a link to the meeting in due course.

www.hertfordshire.gov.uk/watchmeetings

1. Appointment of Chair

In accordance with Annex A to Appendix 1 of the Hertfordshire Growth Board Constitution the Board “shall appoint a Chair at its first meeting..... for a term up to the first meeting of the HGB that follows both the 2021 local elections and the 2021 Annual Meetings of the constituent Councils. At the Post-Election Meeting, the Board may either re-appoint the same member as Chair or appoint a new Chair for a term of two years. Save in the above case, the Chair shall serve a single consecutive term of two years.”¹

The Board is therefore invited to elect a Chair.

¹ The Growth Board Integrated Governance Framework will be published in full on the Growth Board website as the constitution governing the Growth Board meetings

2. Appointment of The Vice-Chair

In accordance with Annex A to Appendix 1 of the Hertfordshire Growth Board Constitution the Board “shall elect two Vice-Chairs at its first meeting. At the time of appointing the Vice-Chairs, the HGB shall decide which of them takes priority if the Chair is absent and both of them are present..... There shall be no term limits for Vice-Chairs”.

The Board is therefore invited to elect two Vice-Chairs and decide which takes priority in the Chair’s absence.

3. Apologies

4. Minutes

This is the first meeting of the Hertfordshire Growth Board as a S101 Joint Committee. The Board is therefore invited to note the Minutes of the Board meeting held on 17 December 2020 (attached).

5. Public Questions – Standing order 12

At the discretion of the Chairman, members of the public may ask questions at meetings of the Hertfordshire Growth Board. Notice of the question should be submitted to the Chief Legal Officer of Hertfordshire County Council by 10am at least five working days before the meeting.

The Hertfordshire Growth’s Board arrangements for the receipt of public questions are set out in [Annex A – Standing Orders](#) of the Hertfordshire’s Growth Board Constitution*.

6. Public Petitions – Standing Order 13

At the discretion of the Chairman, members of the public may submit and present petitions to the Hertfordshire Growth Board if they include at least 500 signatures of people living or working in Hertfordshire.

Notification of intent to present a petition must be given at least 10 clear working days before the date of the meeting.

The Hertfordshire Growth’s Board arrangements for the receipt of petitions are set out in [Annex A – Standing Orders](#) of the Hertfordshire’s Growth Board Constitution*.

*If you have any queries about the questions or petitions procedures for this meeting please contact Stephanie Tarrant, Democratic Services Officer, by telephone on (01992) 555481 or by email to stephanie.tarrant@hertfordshire.gov.uk

7. Growth Board Work Programme 2021 – Outputs and next steps from the Leaders Workshop on 17/12/20

Report attached

8. Growth Board Growth Fund Budget Report

Report attached

9. Growth Board Communications Strategy and Plan for 2021

Report attached

10. Growth Board Work Programme and Corridor Programme Board updates

Report attached

11. Standing items

South West Herts Joint Plan

12. Date of next meeting

The next planned meeting will be held on DATE/TIME via Teams Teleconferencing unless advised otherwise.

13. Other Part I Business

Such other Part I Business which, if the Chair agrees, is of sufficient urgency to warrant consideration.

If you require further information about this agenda, please contact Stephanie Tarrant, Democratic and Statutory Services, Hertfordshire County Council on Telephone 01992 555481, or email stephanie.tarrant@hertfordshire.gov.uk. Agenda documents are available on the internet at *LINK TO BE ADDED*.

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Agenda item 5

HERTFORDSHIRE GROWTH BOARD (HGB)

GROWTH BOARD PROGRAMMES UPDATE

Report Author: Patsy Dell, Hertfordshire Growth Board (Tel: 07949 887794)

1 Purpose of report

- 1.1 This report provides a short update on the overall progress of the key Growth Board programmes and projects since October 2020.
- 1.2 Attached at Appendix 1 are the updates from the latest Growth Corridor Programme Board meetings, held monthly to review progress on the Growth Board work programme.

2 Overall Growth Board Work Programme Update

- 2.1 The March HGB meeting agreed priority work for the rest of 2020 (at that time the period of focus for negotiations with HM Government) to cover and including:
 - Meeting the commitments set out in the letter to the Secretary of State from January 2020 on behalf of all Leaders;
 - Responding to the invitation from MHCLG to work with them to develop a proposition to secure HM Government support (including our level of ambition, what can be achieved in next five years (delivery and devolution new models);
 - An initial portfolio of prioritised corridor delivery projects known as 'Wave 1' including:
 - Where detailed Business Cases for infrastructure interventions could be developed in time for Spending Review (SR) 2020 (i.e. before summer recess);
 - Progress that can be made over the next 0 – 5, 6 – 10 years development and delivery window;
 - Projects which will contribute to accelerated outcomes and recovery: employment sites, jobs and housing delivery (with increased affordable housing availability).
- 2.2 The workshop session that follows the Board meeting on 17/12/20 is being used to review overall progress by the Growth Board on its work programme in 2020 and to look at the work that will need to continue but also consider any new priorities for 2021.

3 Updates on Corridor Growth Delivery Programmes and workstreams – October to December 2020

- 3.1 Both Growth Corridors have now established Programme Board Governance arrangement and are overseeing the development of the Wave 1 projects into fully fledged delivery programmes, working to a set of agreed key deliverables and milestones. All projects have political and CEx/Senior Officer leads.
- 3.2 Project Management Office (PMO) supporting arrangements are now in place with a common suite of planning and reporting documents in use at the programme board and project team level.
- 3.3 Appendix 1 has an update from each of the corridor projects showing the most recent milestones and current project status. The majority of projects are making good progress (green rated) the small number of amber or red rated projects (or sub-components of projects) are generally so rated because of matters outside the projects control. Oversight of the projects allows the programme boards to review any actions at a Growth Board level where these would assist the project to move forward.
- 3.4 For oversight purposes the Accelerated Housing workstream has now moved to within the Southern Corridor Programme Board (but on behalf of the HGB as a whole), this builds on the close alignment needed with strategic growth sites projects within the Southern corridor.

4 Update on Place Narrative, Branding and Communications workstream

- 4.1 The HGB Micro site is live at www.hertfordshiregrowthboard.com
- 4.2 The three webinars on the work of the Growth Board and its partners, hosted by the Voice of Authority <https://www.thevoiceofauthority.co.uk/webinar/> have now taken place and we saw good interest, attendance and positive feedback on the work of the Growth Board through that activity.
- 4.3 Press releases and social media updates have followed the progress of the Growth Board Joint Committee plans through council meetings in October, November and December.
<https://www.hertfordshiregrowthboard.com/2020/10/15/enhanced-county-wide-collaboration-to-deliver-good-growth-and-recovery/>
<https://www.hertfordshiregrowthboard.com/2020/11/24/three-rivers-district-council-and-hertfordshire-county-council-support-new-joint-committee-for-good-growth/>
<https://www.hertfordshiregrowthboard.com/2020/12/03/st-albans-city-and-district-council-supports-new-joint-committee-for-good-growth/>
- 4.4 Our response to the 'Planning for the Future' white paper consultation:
<https://www.hertfordshiregrowthboard.com/2020/11/04/our-response-to-planning-for-the-future-white-paper/>

- 4.5 Our HGB communications strategy has been refreshed and will be considered at the meeting in January.

5 Next Steps

- 5.1 Priorities for the coming month are to move forward with the implementation of the Joint Committee, the roll forward of the overall work programme and priorities for 2021 and to progress with the ongoing corridor programmes and project work.

6 Recommendation

- 6.1 That Leaders note the update in Appendix 1 and overall progress across the Growth Board programme and individual workstreams since the last meeting.

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Project	RAG Status	Description
Northern Growth Corridor		
North East and Central Joint planning work	Green	<ul style="list-style-type: none"> Revised Scoping Report and Statement of Common Ground papers presented and approved at 28/9/20 Board. Now drafting proposed NEC JSP governance arrangements. Summary of the latest position presented at 16/11/20 Board, with more details on business case and funding options assessment being presented at January 2021 Board. Political and CEx Leads confirmed (Richard Cassidy and Linda Haysey).
Community Wealth Building	Green	<ul style="list-style-type: none"> Cooperative and Inclusive Economy Charter launched on 19/11/20. Stevenage Borough Council is recruiting a Social Inclusion Programme Manager, who will have responsibility for Community Wealth Building as part of their remit. Stevenage pilot activities are being identified, alongside further engagement with North Hertfordshire District Council on next steps. Pan-Herts working group to be established, familiarisation briefing to Southern Corridor Programme Board planned for early 2021 Political and CEx Leads in place
Future Growth Locations, New Settlements and Connectivity	Amber	<ul style="list-style-type: none"> Consultants brief has been signed-off at 16/11/20 Board to create optimal work programme for this part of the Programme. Consultant appointment being led by NHDC on behalf of the project team CEx and Political leads in place
Reinvigorating Town Centres	Green	<ul style="list-style-type: none"> Resourcing commitment for the project team from the LEP, HGB and named local authorities confirmed TOR and project management and governance structures being put in place LA/LEP leads have rescoped working group focus, Programme Board supported direction First working group meeting to clarify, restate or reshape vision & strategic objectives CEx and Political leads in place
Growing Science & Technology Sector	Amber	<ul style="list-style-type: none"> Met with LA/LEP leads to agree action plan and scope working group. Resourcing commitment for the project team from the LEP, HGB and named local authorities confirmed TOR and project management and governance structures being put in place Next steps: Convene Growing Science and Technology Sector with confirmed LA and LEP leads. At first working group meeting: <ul style="list-style-type: none"> Further develop vision & strategic objectives Agree governance, TOR Use strategic objectives to guide work Agree skeleton work programme with timescales and milestones Agree sectoral engagement approach. CEx and Political leads in place
Climate Change & Sustainability	Amber	<ul style="list-style-type: none"> Work continues on the Hertfordshire Climate Change & Sustainability Partnership (HCCSP) priority areas: Biodiversity, Water, Transport and Carbon reduction. Water: the Water Action Plan has been drafted and is due to be shared with the Hertfordshire Sustainability Officers Group and the water authorities for review. The Action Plan will then be subject to 'critical friend' review and circulation to HCCSP ensure it is sufficiently strategically focussed. Biodiversity: the subgroup has prepared a document to scope the work needed to define a countywide biodiversity baseline. Carbon: subgroup has met several times prior to the Nov meeting and has extended its membership to include the LEP. HCCSP agreed that further investigation was needed into a standard approach to carbon accounting and that the subgroup would prepare a draft action plan.

		<ul style="list-style-type: none"> Transport (to be discussed at December Partnership meeting): the subgroup has been established with additional representatives from HCC as the Highways Authority. The subgroup will act on the recommendations agreed at the December Partnership meeting. When the individual priority area action plans are signed off by the HCCSP they can be considered by the Growth Corridor Boards to prioritise any specific strategic projects that ought to form part of the individual growth corridor work and be included in future bids to Government to secure funding support. Political and CEx Leads in place
Southern Growth Corridor		
Accelerated Housing	Green	<ul style="list-style-type: none"> Stage 3 of the housing pipeline acceleration investigation work has been completed. We now have a completed data set/pipeline of sites, where the potential trajectories with intervention have been agreed with Homes England. The next stage will be to review how to take projects forward, once there is more clarity about the criteria for bidding through the national Housebuilding Fund. Political and CEx Leads in place
Mass Rapid Transit	Green	<ul style="list-style-type: none"> Outline for MRT strategic narrative agreed. Summary document to be produced to go alongside the promotional video On track for draft Strategic Outline Business Case to be produced by Feb 2021. Consultation and finalisation will be after the Spring 2021 elections. Storyboard for MRT promotional video agreed. The video is now due for completion by mid-February 2021. Work ongoing on branding – the intention is for the video to reflect this. Options Assessment Report; Appraisal Specification Report - work commissioned – Constraints mapping and background evidence completed. Shortlisting of route options currently underway. Investment and funding options investigations study to be commissioned. Political and CEx Leads in place
Harlow & Gilston Garden Town	Green	<p>Hubs and Sustainable Mobility Behavioural Change</p> <ul style="list-style-type: none"> Following response analysis from the draft Transport Strategy consultation further engagement work is currently taking place with specific underrepresented groups, due to end mid-November 2020 for presentation to HGGT Board in December. <p>Local Employment Space and Digital Implementation</p> <ul style="list-style-type: none"> This study has been concluded and presented to key officers within the partner Authorities and has been presented to the HGGT Developer Forum and a Member Webinar was undertaken in October, prior to the report going to the HGGT Board. HGGT colleagues have commenced work on the preparation of a Digital Implementation Plan for the Garden Town and an officer Task and Finish Group has been formed and has met regularly since inception. Town planning applications have now been developed and were discussed at the Developer Forum on 29/10 to receive developers' feedback. As part of the Homes England Capacity Funding bid, an expression of interest was made to collaborate with Hemel Garden Community and Aylesbury Garden Town on progression of joint proposals on this theme. <p>Infrastructure</p> <ul style="list-style-type: none"> The HGGT team has established weekly meetings with colleagues from WSP, HCC's Housing Infrastructure Grant (HIG) project team, to work through the governance and oversight arrangements between HGGT and HCC and to discuss the work underway on Land Assembly.
Resetting the SE Herts economy in response to COVID-19 and climate change	Red	<p>Project 1 Park Plaza West</p> <ul style="list-style-type: none"> Aug 2020 Update: On site infrastructure design commenced, due to complete end Dec 2020. October 2020 Board Update: Issue with Park Plaza West timeline sitting outside of the council's control. The people who own the site haven't yet appointed planning consultants. Project end date more likely to be the end of 2021 as a result. Nov 2020 Update: As this is a project on private land with no input as such for the Council, we are finding it difficult to gain updates from the developers.

	Amber	Project 2 New Park Lane Railway Station, Waltham Cross <ul style="list-style-type: none"> Aug 2020 Update: Business Case for new station in development, due to complete Nov 2020. Footbridge design refreshed with Network Rail, due to complete Jan 2021. Nov 2020 Update: The initial Strategic Outline Business Case for a new station is now complete. The station provides a BCR of 1.7 based on the assumptions and calculations made, which is of 'Medium' Value for Money by DfT.
	Green	Project 3 Development of a new Business Park and hi-tech starter Centre – Maxwells West <ul style="list-style-type: none"> Design work commenced Sept 2020. Nov 2020 Update: Full Design Team now procured for the Hi Tec starter Centre with a view to enabling a Reserved Matters application by the end of Jan 21. Construction on the access Road in procurement and in for Reserved Matters at present with onsite works due to commence in Jan/Feb 21.
	Green	Project 4 Brookfield & surrounding infrastructure <ul style="list-style-type: none"> Design - Infrastructure & overall Brookfield development commenced Aug 2020, due to complete Oct 2020. Nov 2020 Update: Highways design is now being tested with results expected early next year. DA awaiting sign off from HCC to enable progress to continue all planning applications which are programmed for July 21. An overall Brookfield Masterplan consultation is planned with major landowners and affected stakeholders in Dec 20.
	Green	Project 5 Waltham Cross Town Centre Regeneration <ul style="list-style-type: none"> Public realm design - Public Realm Design Phase 1 – Preliminary design commenced Oct 2020, due to complete March 2021. Nov 2020 Update: The Council has now acquired the Pavilions Shopping Centre so as to be able to incorporate this into the overall Town Centre Regeneration. Preliminary designs for the High Street parade being progressed.
Watford Junction Quarter	Amber	Station <ul style="list-style-type: none"> Network Rail and Kingshott close to agreeing business case for station concourse improvements; Detailed design work to start imminently with 6-month programme; Start on site in 2021; Network Rail close to confirming business case for pedestrian link bridge across rail lines; Design feasibility work to commence shortly. Homes England capacity Funding support bid to be submitted.
	Green	Systra work on transport interventions <ul style="list-style-type: none"> Strategic work - technical and pre-strategic outline business case - now completed; Stage 2 work to look at more detailed design feasibility of key interventions to be commissioned.
	Green	Planning Policy <ul style="list-style-type: none"> Local Plan to be presented to Watford Borough Council Cabinet at end of November 2020 and then goes out to consultation in early 2021 Supplementary Planning Guidance to be progressed during 2021.
	Green	Funding <ul style="list-style-type: none"> Funding request submitted via Herts Growth Board Bid to HM Government- for £131m. Stakeholder engagement with key landowners on-going Procurement about to start to seek consultant support to prepare a Development and Funding Strategy for the rail lands, to help process of promoting collaboration between landowners.

Creative & Screen Industries	Amber	<ul style="list-style-type: none"> • The Group has met to agree the scope of the Group and its activities, its area of focus (geographic not just thematic as CI extends beyond SW Herts), review current activities in the sector, review/refresh the identified projects, and is starting to determine a process for delivery. • The LEP was awarded £16.8m under the Government's Getting Building Fund. This is one of five projects that has been progressed for a decision by the LEP Board on 24th September for a decision on approving funding. If approved the project will commence almost immediately. • Resourcing commitment for in-kind officer time from the LEP and named local authorities to support the project has been secured. • Immediate actions and timelines for short and medium-term actions being captured • TOR and governance structures where needed being put in place. • Political and CEx Leads in place
Hemel Garden Communities	Green	<ul style="list-style-type: none"> • Spatial Vision, as the overarching document for the Garden Community, close to being finalised, and will be presented to DBC, SADC and HCC Committees over the next 2 months. • Transport Options and Feasibility work (Stage 2 Study) commences with an Inception Meeting on 12 November, as a 5-month study. • Continuing work on alignment with the DBC draft Local Plan. • DBC Workshop on Transformation of Hemel Hempstead being held to review how the transformative impacts of various initiatives can contribute to necessary Transformation of the Town as part of the HGC, and wider, initiatives. • Initial discussions with other landowners opened up and TCE, along with HGC Team, is preparing a Scope for an overarching Framework Plan for the HGC development area. • Continuing work on supporting Infrastructure and alignment of HCC Transport initiatives with the HGC Programme, to contribute to both HGC and wider integrated initiatives. • Awaiting outcome of grant allocation from MHCLG Capacity Fund and aligning with HGB for future SHIF funding bid.