

Agenda Reports & Other Papers

Presented to the
Meeting of the
Hertfordshire Growth Board
on
Tuesday, 30 March 2021

1. **Agenda**

1 - 38

Hertfordshire Growth Board

Teams Teleconferencing

Tuesday, 30 March 2021, 09:30AM

MEMBERS OF THE BOARD (12) – QUORUM 9 VOTING MEMBERS

Council Leaders (11 Voting Members)

M Bright, Hertsmere Borough Council
L Cocking, Broxbourne Borough Council
S Giles-Medhurst, Three Rivers District Council
L Haysey, East Herts District Council
T Kingsbury, Welwyn Hatfield Borough Council
M Stears-Handscorn, North Hertfordshire District Council
P Taylor (Mayor), Watford Borough Council
S Taylor, Stevenage Borough Council
C White, St Albans City and District Council
A Williams, Dacorum Borough Council
D Williams, Hertfordshire County Council

Hertfordshire Local Enterprise Partnership (1 Co-opted Member)

M Bretton, Chairman

The Council will be holding this meeting electronically in accordance with the relevant Regulations. If you wish to attend this meeting in an electronic capacity, please go here where there will be a link to the meeting in due course.

www.hertfordshire.gov.uk/watchmeetings

Meetings of the Committee are open to the public (this includes the press) and attendance is welcomed. However, there may be occasions when the public are excluded from the meeting for particular items of business. Any such items are taken at the end of the public part of the meeting and are listed under "Part II ('closed') agenda".

Members are reminded that all equalities implications and equalities impact assessments undertaken in relation to any matter on this agenda must be rigorously considered prior to any decision being reached on that matter.

Members are reminded that:

- (1) if they consider that they have a Disclosable Pecuniary Interest in any matter to be considered at the meeting they must declare that interest and must not participate in or vote on that matter unless a dispensation has been granted by the Standards Committee;
- (2) if they consider that they have a Declarable Interest (as defined in paragraph 5.3 of the Code of Conduct for Members) in any matter to be considered at the meeting they must declare the

existence and nature of that interest. If a member has a Declarable Interest, they should consider whether they should participate in consideration of the matter and vote on it.

PART I (PUBLIC) AGENDA

1. Minutes

The Board is therefore invited to note the Minutes of the Board meeting held on 26th January 2021 (attached).

2. Public Questions – Standing order 12

At the discretion of the Chairman, members of the public may ask questions at meetings of the Hertfordshire Growth Board. Notice of the question should be submitted to the Chief Legal Officer of Hertfordshire County Council by 10am at least five working days before the meeting.

The Hertfordshire Growth's Board arrangements for the receipt of public questions are set out in [Annex A – Standing Orders](#) of the Hertfordshire's Growth Board Constitution*.

3. Public Petitions – Standing Order 13

At the discretion of the Chairman, members of the public may submit and present petitions to the Hertfordshire Growth Board if they include at least 500 signatures of people living or working in Hertfordshire.

Notification of intent to present a petition must be given at least 10 clear working days before the date of the meeting.

The Hertfordshire Growth's Board arrangements for the receipt of petitions are set out in [Annex A – Standing Orders](#) of the Hertfordshire's Growth Board Constitution*.

*If you have any queries about the questions or petitions procedures for this meeting please contact Stephanie Tarrant, Democratic Services Officer, by telephone on (01992) 555481 or by email to stephanie.tarrant@hertfordshire.gov.uk

4. Hertfordshire Growth Board (HGB) – Work Programme 2021 Progress Report

Report attached

5. Hertfordshire Growth Board (HGB) – Establishing a Hertfordshire Developers Forum

Report attached

6. Hertfordshire Growth Board (HGB) – Growth Board Work Programme 2020 and 2021 Updates

Report attached

7. Hertfordshire Growth Board (HGB) – Review of Hertfordshire Infrastructure Planning Partnership (HIPP)

Report attached

8. Standing items

South West Herts Joint Strategic Plan – verbal update

9. Date of next meeting

The next planned meeting will be held on 22nd June 2020 at 4:30 pm via Teams Teleconferencing unless advised otherwise.

10. OTHER PART I BUSINESS

Such other Part I Business which, if the Chairman agrees, is of sufficient urgency to warrant consideration.

PART II ('CLOSED') AGENDA

EXCLUSION OF PRESS AND PUBLIC

There are no items of Part II business on this agenda. If Part II business is notified the Chairman will move:-

“That under Section 100(A) (4) of the Local Government Act 1972, the press and public be excluded from the meeting for the following item/s of business on the grounds that it/they involve/s the likely disclosure of exempt information as defined in paragraph/s of Part 1 of Schedule 12A to the said Act and the public interest in maintaining the exemption outweighs the public interest in disclosing the information.”

If you require further information about this agenda, please contact Stephanie Tarrant, Democratic and Statutory Services, Hertfordshire County Council on Telephone 01992 555481, or email stephanie.tarrant@hertfordshire.gov.uk. Agenda documents are available on the internet at <https://www.hertfordshiregrowthboard.com/documents>.

QUENTIN BAKER
CHIEF LEGAL OFFICER

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Hertfordshire Growth Board Meeting Minutes

Tuesday, 26 January 2021



Hertfordshire
Growth Board

Minutes

To: All Members of the Hertfordshire Growth Board
From: Legal, Democratic & Statutory Services, Hertfordshire County Council
Ask for: Stephanie Tarrant
Tel: 01992 555481

Date: Tuesday, 26 January 2021

Members of the Board

Council Leaders (11 Voting Members)

M Bright, Hertsmere Borough Council
L Cocking, Broxbourne Borough Council
S Giles-Medhurst, Three Rivers District Council (*substituted for S Nelmes*)
L Haysey, East Herts District Council
T Kingsbury, Welwyn Hatfield Borough Council
M Stears-Handscorn, North Hertfordshire District Council
P Taylor (Mayor), Watford Borough Council
S Taylor, Stevenage Borough Council
C White, St Albans City and District Council
A Williams, Dacorum Borough Council
D Williams, Hertfordshire County Council

Hertfordshire Local Enterprise Partnership (1 Co-opted Member)

M Bretton, Chairman

1. Appointment of The Chair

- 1.1 In accordance with Annex A to Appendix 1 of the Hertfordshire Growth Board Constitution the Board, David Williams was elected Chair of the Hertfordshire Growth Board, for the term up to the first meeting of the HGB that follows both the 2021 local elections and the 2021 Annual Meetings of the constituent Councils, as agreed by the Board.

2. Appointment of The Vice-Chair

- 2.1 In accordance with Annex A to Appendix 1 of the Hertfordshire Growth Board Constitution the Board shall elect two Vice-Chairs at its first meeting. At the time of appointing the Vice-Chairs, the HGB shall decide which of them takes priority if the Chair is absent and both of them are present..... There shall be no term limits for Vice-Chairs”.
- 2.2 Following nomination by M Stears-Handscorn, seconded by Linda Haysey, Sharon Taylor was appointed as a Vice-Chair, as agreed by the Board.
- 2.3 Following nomination by Peter Taylor, seconded by David Williams, Chris White was appointed as the priority Vice Chair in the absence of the Chair and both Vice-Chair’s present, as agreed by the Board.

3. Apologies

- 3.1 None.

4. Minutes

- 4.1 The Minutes of the Board meeting held on 17 December 2020 were confirmed as a correct record.

5. Public Questions – Standing order 12

- 5.1 There were no Public Questions.

6. Public Petitions – Standing Order 13

- 6.1 There were no Public Petitions.

7. Hertfordshire Growth Board (HGB) – Work Programme 2021

- 7.1 The Board reviewed a report which outlined the priorities and work programme for the Growth Board in 2021. Members noted that the appendix to the report referenced an April meeting of the Growth Board, however the correct date is 30 March 2021.
- 7.2 Officers agreed to update the programme to show that ‘ongoing’ items were more accurately described as continuing projects being worked on throughout the year.

ACTION

- 7.3 Members supported the development of an 'investment ready' workstream and requested further emphasis on digital delivery and placemaking where rapid progress is sought. Members noted that the LEP had already initiated and were leading the digital workstream, with investigatory discussions taking place with the major digital providers. It was hoped that by the end of February 2021 a draft list of actions would be in place in relation to the future of fibre rollout across the county. The Board requested involvement at the appropriate stage of discussions.
- 7.4 The Board supported the proposed workshop to discuss investment, infrastructure and development across the county. Members noted the possibility of funding from the planned National Infrastructure Bank would be investigated. Officers advised that the workshop would be facilitated by CBRE or similar organisation who should have a clearer idea of the national picture and Government initiatives available. The Board also noted that bidding to the Levelling Up Fund and from UK Shared Prosperity Fund should be considered as part of the future work programme. Looking ahead the Growth Board and the LEP would look to make best use of existing skills and practice around preparation of funding bids.
- 7.5 The full Board discussion on this item can be viewed here at 00:10:50 [Item 7 - HGB Work Programme 2021](#).

Patsy Dell/
Neil Hayes

RESOLVED

- 7.6 The Board approved the work programme and priorities for 2021 and the new and existing workstreams contained therein.

8. Hertfordshire Growth Board (HGB) – Growth Board Growth Fund and Budget 2021/2

- 8.1 The Board considered a report which provided updates on the Growth Board Growth Fund (GBGF), both ongoing spend and proposed budget profile for 2021. Members were provided with an overview of the funding streams/projects.
- 8.2 The full Board discussion on this item can be viewed here at 00:30:50 [Item 8 - HGB Growth Board Growth Fund and Budget 2021/2](#).

RESOLVED

- 8.3 The Board noted the report and agreed the proposed budget commitments for 2021/22 (including the new £250k priority project funding), as set out in Appendix 1.

9. Hertfordshire Growth Board (HGB) – Communications Strategy and Protocols

- 9.1 The Board received a report which provided an update on the development of Hertfordshire Growth Board's Communications Strategy and Protocols. A presentation was given providing an overview of the strategy and protocols. The presentation slides can be viewed here: [Communications Strategy presentation](#).

ACTION

- 9.2 In response to a Member question regarding the involvement of the communication teams from each local authority, given their current focus on Covid communications, Members heard that the strategy aimed to lessen the demands on individual authorities. Members were advised that a communications workshop had been planned for the end of December 2020, but it had not been the right time. The strategy and protocols had been developed to help guide local authorities rather than place extra pressure on them.
- 9.3 Members queried if MPs were to be involved, as their input would be vital in some of the projects of the Board. It was noted that MPs were a listed as one of target audience and were a key channel to reach. Consideration will be given to inviting MPs to Board meetings and engaging with other bodies e.g. the Health and Wellbeing Board. Lucy Gravatt
- 9.4 The Board welcomed health representatives being identified as key stakeholders and requested that public health (health and wellbeing/population health) was identified specifically in the strategy, especially given the roles played during the pandemic, the way it has highlighted inequalities and expected contributions to the recovery. Lucy Gravatt
- 9.5 Members commented on engagement with residents in relation to future projects being taken forward and queried if community engagement could be embedded within this strategy or whether a separate engagement strategy would be suitable. It was noted that there were recent local examples of engagement that could be followed. Members noted that a lot of recent communication had been online due to Covid but acknowledged that not all residents were online and that those residents should still be considered in relation to engagement. Lucy Gravatt
- 9.6 The Board requested that the term 'anchored' with the strategy was replaced with a public facing term e.g key partners. Lucy Gravatt
- 9.7 The full Board discussion on this item can be viewed here at 00:38:00 [Item 9 - HGB Communications Strategy](#).

RESOLVED

- 9.8 Subject to the comments detailed above:
- The Board approved the Communications Strategy and Protocols and noted and agreed to the roll-out of the Organisational Messages set out in Section 2 of the Document.
 - The Board approved the draft 2021 Communications Plan, as attached at Appendix B.

10. Hertfordshire Growth Board (HGB) – Growth Board Work Programme 2020 Updates

- 10.1 The Board reviewed a report which detailed the overall progress of the key Growth Board programmes and projects since December 2020.
- 10.2 Members heard that the Southern corridor was making good progress. The report for the creative industry sector had begun. The acceleration of housing workstream was

ACTION

continuing and Homes England were working closely with the team on this. The Mass Rapid Transport project was progressing to Strategic Outline Business case stage and was due to go out for consultation over the coming months.

- 10.3 The Board were provided with an update from North East/Central. A meeting took place regarding the Joint Strategic Plan on 11 January 2021 and during discussion it was noted there were some issues from colleagues with regards getting local plans signed off and some concerns regarding district/borough financial contributions to fund the key programme. A meeting of Chief Planners and Chief Executives was to be scheduled as soon as possible to scope out which elements of work could be moved forward collectively straight away. Good progress had been made in scoping the science and technology strand and the work being done to reinvigorate town centres.

Patsy Dell

- 10.4 The Board noted that the RAG rating for the North East Joint Central Planning showed as amber but read green. The correct rating was amber and would be corrected.

Patsy Dell

- 10.5 The full Board discussion on this item can be viewed here at 01:03:15 [Item 10 - HGB Work Programme Updates](#).

RESOLVED

- 10.6 The Board noted the update in Appendix 1 and the overall progress across the Growth Board programme and individual workstreams since the last meeting.

11. Standing Items

South West Herts Joint Strategic Plan

- 11.1 The Board heard that a joint press release was going to be published imminently, detailing where the plan was up to. Future reports should take the full title of the plan, 'South West Herts Joint Strategic Plan'.

Patsy Dell

12. Date of next meeting

- 12.1 The date of the next meeting was confirmed for Tuesday 30 March 2021: 9.30 – 11.30.

13. Other Part I Business

- 13.1 None.



Hertfordshire
Growth Board



www.HertfordshireGrowthBoard.com



[@hertsgoodgrowth](https://twitter.com/hertsgoodgrowth)



Room 204, Hertfordshire County Council, County Hall, Pegg Lane, Hertford SG13 8DE

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Agenda item 4

Hertfordshire Growth Board (HGB) – Work Programme 2021 Progress Report

Report Author: Patsy Dell, Hertfordshire Growth Board (Tel: 07949 887794)

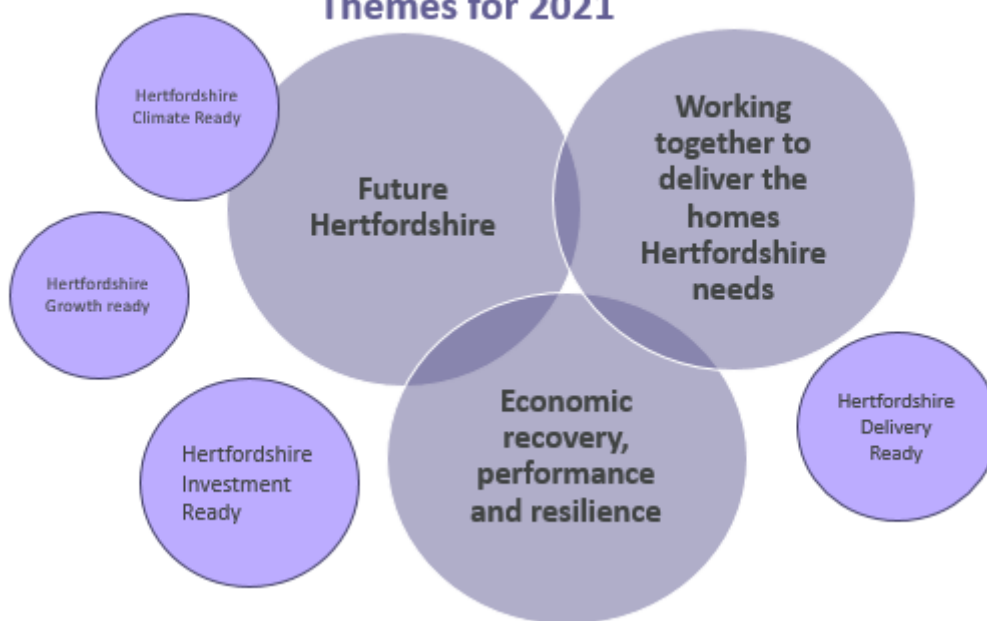
1 Purpose of report

- 1.1 This report updates on progress with the agreed work programme for the Growth Board in 2021 and specific areas of work that are new or which the Board needs to provide a view on.

2 The 2021 Work Programme and Priorities

- 2.1 At the January Board, Leaders confirmed the priority themes for 2021 as:
- Economic Recovery, performance and resilience;
 - Working together to deliver the homes that Hertfordshire needs;
 - Future Hertfordshire.
 - Completion of the 2020 Work programme Projects

Hertfordshire Growth Board Work Programme Themes for 2021



- 2.2 By December 2021, the Board's ambition is to have:
- Matured its Governance and its 'reach';
 - Continued to build on the HGB brand, story and reputation;
 - Secured a Growth Deal with HM Government;
 - Protected Hertfordshire from the impact of the virus upon its economy;
 - Established the Hertfordshire Housing pipeline and Delivery Pathway;

- Developed an investment prospectus and approach;
- Assembled a spade ready projects investment portfolio;
- Embedded high productivity systems of joint working across its portfolio of projects;
- Delivered wave 1 projects (current) and be progressing wave 2 (new).

2.3 Attached at Appendix 1 is the Work Programme Plan to September 2021. This was approved in draft in January 2021 and has been updated to roll forward to September 2021. It is a dynamic document which will be updated regularly to reflect progress on the Growth Board workstreams.

3 Engagement with HM Government & 2021 Budget

- 3.1 Board members will by now be aware of the announcements in the Budget on 3rd March 2021. In summary, the Chancellor announced over £1 billion funding for a further 45 towns in England through the Towns Fund, including £37.5 m for Stevenage, the publication of the government's Build Back Better: Plan for Growth and £4.8 billion UK-wide Levelling Up Fund which provides guidance for local areas on how to submit bids.
- 3.2 Broxbourne, North Hertfordshire, Watford and Hertsmere are all designated as category 2 priority areas under the Levelling up Fund, Three Rivers DC Stevenage, Dacorum, St Albans, East Herts and Welwyn Hatfield are all in priority category 3. All Councils are all reviewing potential projects at the moment.
- 3.3 The Budget also unveiled plans for the creation of the National Infrastructure Bank and a taskforce designed to stimulate housebuilding using modern methods of construction (MMC), backed by £10m of government funding.
- 3.4 A fuller update was published on the Growth Board website:
<https://www.hertfordshiregrowthboard.com/wp-content/uploads/2021/03/Budget-headlines-2021.docx.pdf>
- 3.5 Board Members will receive a briefing from MHCLG which will be an opportunity to better understand the detail of the budget announcements and objectives for delivery by HM Government.

4 Housing workstream update

- 4.1 The forthcoming briefing from MHCLG will also update on current national policy towards supporting the acceleration of housing delivery and any housing partnerships that the government is looking to get into with local areas.
- 4.2 Dealing with Hertfordshire's broken housing market and delivering the homes that Hertfordshire needs is a key priority for the Growth Board. Work is progressing on the housing pipeline and is exploring a number of local actions to support accelerated delivery.
- 4.3 One option which was identified last December and now appears in the approved work programme is to investigate the feasibility of becoming a local authority strategic partner with Homes England. These partnerships are prioritised to the

delivery of new affordable homes by local authorities. Once approved through the process strategic partners are able to access funding under the Homes England Affordable Homes Fund (Total funding in the fund is £7bn).

- 4.4 Officers have been investigating that option and MHCLG and Homes England have now issued a prospectus for the submission of expressions of interest (Eoi).
- 4.5 These links are to the prospectus, guidance and expression of interest process:
<https://www.gov.uk/guidance/apply-for-affordable-homes-funding-through-a-strategic-partnership>
<https://www.gov.uk/guidance/affordable-housing-funding-strategic-partner-application-process>
- 4.6 The guidance includes the option for Local Authorities to form Strategic Partnerships as follows:

Local authority strategic partnership

A local authority may bid for a strategic partnership alone or with another local authority.

To apply you must:

- deliver at least 1500 grant funded homes
- start on site by 31 March 2026
- complete by 31 March 2028
- agree to draw down all grant by 31 March 2026
- have a total grant ask below £150 million

We will pay a single grant claim quarterly against the grant recipient's eligible development expenditure incurred in arrears.

- 4.7 Officers are working through the Homes England guidance, and the feasibility (potential benefits) of putting in a joint expression of interest is being evaluated. Additional specialist housing consultancy support is being taken on to help with the evaluation and preparation process. Officers have been waiting for Homes England to confirm the precise window for submission of Eoi bids and that appears to be March and April 2021.
- 4.8 The alternative to becoming a strategic partner is to engage in a process of 'Continuous Market Engagement' with Homes England, which many growth board partners already do. That option will also be evaluated as a means of increasing funding options.
- 4.9 Given the work that has been undertaken in preparation for earlier bids, the evidence base forming the Hertfordshire housing pipeline will be a useful part of the Eoi work. It is likely however that the Eoi will need to be prepared quite rapidly

and the consultant and joint team will lead the preparation of this, working with the political lead Cllr A Williams and lead CEx Claire Hamilton.

- 4.10 Leaders are advised that the date of the next Growth Board meeting in June 2021 and the likely timing of submission of the EoI may mean that the governance and approval of the EoI submission will probably need to be somewhat flexible. The commitments that individual partners and the Growth Board will need to make to secure a strategic partnership will become clear over coming weeks and arrangements may need to be made to deal with this off-line, via a special meeting of the Board or delegated authority via the Chief Executives Co-ordinating Group. A further update will be given at the meeting on 30th March 2021.

5 Hertfordshire Investment Ready Workstream

- 5.1 This workstream is to take forward the Boards intention to secure greater investment into Hertfordshire. The ambition for this work is to secure public and private sector inward investment into the region to support jobs and communities. The private sector market wants to invest in places like Hertfordshire, but it is a challenging funding environment. While Hertfordshire has a track record of attracting private finance to certain schemes, others are stalled.
- 5.2 An initial short programme of work has been put together that provides Leaders, LEP Board members and Chief Executives the opportunity to discuss Hertfordshire's approach to investment, to consider what is possible, and assess the practical implications that these bring.
- 5.3 Last year, some work was undertaken to understand better the overall pipeline of investable projects and a workshop with Leaders explored how the market views Hertfordshire. This programme will build on those early discussions with a view to:
- Establishing a shared understanding of the art of the possible in securing private sector investment;
 - Reviewing the current investment landscape, alongside the pipeline of investable projects;
 - Assessing what the role of the Hertfordshire Growth Board could be as an agent to facilitate significant investment;
 - Identifying routes to fund quasi and non-commercial infrastructure; and
 - Identifying how best to use the capability and experience that exists within Hertfordshire.
- 5.4 It is proposed that the new work will follow these initial steps:
- a) Workshop 1 with Leaders, Chief Executives and LEP Board representatives – the “art of the possible”. This workshop will address the potential role of Private Sector investment alongside Government and Local funding. Drawing on experience from other parts of the UK, it will provide practical examples to help create a shared understanding of what is possible and the strategies that need to be deployed to be successful. Using the analysis of Hertfordshire's situation, will enable local examples to be used to further illustrate how investment streams operate in tandem. It will be facilitated by Martin Whiteley.

- b) Workshop 2 – developing an investment fund. Building on the outputs from the first workshop this facilitated session, will consider the features that need to be in place in Hertfordshire, if it is to successfully deliver the emerging strategy and attract the levels of investment required. This will include the role of the Hertfordshire Growth Board, the investment skills and expertise required, and how to draw on the capability that already exists in the Hertfordshire network. This workshop would focus on preparing proposals that can subsequently be taken back to the full Board for endorsement.
- c) A short report will be provided at the conclusion of the initial work. It will establish the basis for the next steps to move forward into implementation including the potential to set up an investment and infrastructure advisory panel.

5.5 The board is asked to provide any feedback on what has been planned at this stage.

6 Growth Board Governance next steps

- 6.1 Following the work undertaken in 2020, the Growth Board is now established as a statutory joint committee. This change in the governance of the Board now provides the opportunity to extend the membership of the board to additional co-opted members. This was an ambition for the board from the outset and reflects the arrangement seen elsewhere e.g. Oxfordshire Growth Board.
- 6.2 Broadening the membership of the Growth Board to include partners such as NHS/Health, Higher and Further Education, Government Agencies and Homes England would be advantageous in extending the reach and influence of the Board. Working closer with these partners (and any others that Leaders consider should be approached) could also support implementation of the Board's work programme and improve joint working.
- 6.3 The adopted integrated governance framework allows for additional co-opted members to be invited to join the board. Board members are reminded that Voting rights do not extend to co-opted members. This extract from the integrated governance framework confirms that the Board has the ability to invite new co-opted members as and when it chooses to.

HERTFORDSHIRE GROWTH BOARD STANDING ORDERS

1. Membership

- 1.1 The HGB will have a voting membership of eleven, each Council being entitled to appoint one voting member.
- 1.2 The HGB may agree to co-opt other non-voting members to its membership where it is considered conducive to the effective consideration of any matter.



- 6.4 Leaders are asked if they wish the necessary approaches being made to the above and any additional organisations for them to be invited to join the Growth Board from June or September 2021.

7 Update on Place Narrative, Branding and Communications workstream

- 7.1 **Past, Present, Future Hertfordshire:** this webinar on Friday 12 March 2021 was the first in a series of internal engagement events over 2021 to keep senior officers and members updated on HGB's progress and priorities. The recording of the event will be sent out to HGB's new internal database (300 +) and another webinar for all Councillors and LEP Board Members in Hertfordshire is expected to take place after the local elections in May 2021.
- 7.2 **Stakeholder bulletins:** these will now go out to HGB's internal and external stakeholders on a bi-monthly basis and/or following the cycle of Board Meetings.
- 7.3 **Budget:** HGB published its summary to the Chancellor's Budget [here](#).
- 7.4 **Joint Governance Committee:** all meetings are now being live-streamed, and the link will be hosted on the HGB website. HGB will shortly have its own YouTube Channel to share dynamic footage.
- 7.5 **Communications Protocols:** Following its approval at the January 2021 Board Meeting, all HGB members have now added the HGB mission statement to their websites. An example is [here](#).
- 7.6 **Events and sponsorship:** HGB continues to raise its profile with speaker opportunities at targeted events.

8 Implications

- 8.1 There are no adverse legal, financial, equalities, environmental, sustainability or other implications arising from this report and its recommendations which support the ongoing work and priorities of the Growth Board.

9 Recommendations

- 9.1 That the Board notes the progress with the work programme and the overall priorities to September 2021, as set out in the paper and in appendix 1.
- 9.2 That the Board additionally notes and approves the current scope of work for the housing workstream (noting that the final submission of any Expression of Interest to be a Homes England Strategic Partner will need the board partners support). The Board to discuss this further with updated advice at the HGB meeting on 30 March 2021.
- 9.3 That the Board notes and approves the scope of investigatory work for the investment workstream
- 9.4 That the Board extend invites to the organisations named in section 6 (and/or as may be additionally suggested by the board) to join the Growth Board as a co-opted member with effect from June or September 2021.

APPENDIX 1: HERTFORDSHIRE GROWTH BOARD WORK PROGRAMME APR – SEPT 2021

Agreed Hertfordshire Growth Board Priority Themes:

- Economic recovery, performance and resilience,
- Building the homes Hertfordshire needs and
- Future Hertfordshire

Workstream	Key deliverables	Key activities	Apr (w/c)				May (w/c)				Jun (w/c)				Jul (w/c)				Aug (w/c)				Sep (w/c)						
			0	1	1	2	0	1	1	2	3	0	1	2	2	0	1	1	2	0	0	1	2	3	0	1	2	2	
			5	2	9	6	3	0	7	4	1	7	4	1	8	5	2	9	6	2	9	6	3	0	6	3	0	7	
HGB Governance	Implementation of Joint Committee(s)		Hertfordshire Growth Board dates in 2021																										
	Review Co-opted membership to see if other partners should be involved e.g. Health, Homes England, HE and FE													2												0			
	Communications and Engagement	HGB Communications Strategy	Implementation across 2021																										
		Engagement and participation events (virtual)	Implementation across 2021																										
Delivering the Hertfordshire Needs																													
	Strategy & Steering Group established.	Group formed & priorities agreed Housing Policy statement to be updated																											
	Strategic Partnership Bid to Homes England	On-going housing pipeline and delivery pathway development work informed by Government discussions & accelerating housing workstream.	Prepare for fiscal event in March and timing of submission of [1] Herts Growth and Housing deal bid,																										
	Affordable Homes Fund	Homes England Strategic Partnership Bid to be prepared	Bids tied to the launch of Affordable Homes Fund bidding process, engagement with Homes England partners to assist with co-design in the meantime. Preparation of EoI for Strategic Partnership when opening dates announced																										
		OSM/MMC project actions – facilitating the uptake of this option as part of the pipeline of sites																											
	Preparation of Housing and Growth Bid submission to MHCLG	Programme of meetings with senior officials on-going – Invite MHCLG to March Growth Board for update	Building on positive work in 2020. John McManus from MHCLG briefing HGB on 30/3/21																										
		Briefing Herts MP's at the appropriate times	Briefings to Herts MPs on HGB work and levelling up Fund project bids																										

Workstream	Key deliverables	Key activities	Apr (w/c)				May (w/c)				Jun (w/c)				Jul (w/c)				Aug (w/c)				Sep (w/c)						
			0	1	1	2	0	1	1	2	3	0	1	2	2	0	1	1	2	0	0	1	2	3	0	1	2	2	
			5	2	9	6	3	0	7	4	1	7	4	1	8	5	2	9	6	2	9	6	3	0	6	3	0	7	
Future Hertfordshire	Closer working with Health sector, ensuring wellbeing as part of placemaking (planning and delivery stages)	Working group set up with Health sector, task and finish project to enhance cross sector working and impact, particularly around infrastructure and place-making																											
	Climate, Carbon and Sustainability work alignment with HGB	Alignment with the current work being overseen by Herts leaders – work programme to be updated.																											
	Infrastructure costs update via the HIPF in 2021/22	Roll Forward of the HIFP – investigate cost effective options and optimal timing for this. HIPF oversight and recommendations to HGB later in 2021																											
Workstream	Key deliverables	Key activities		Apr (w/c)				May (w/c)				Jun (w/c)				Jul (w/c)				Aug (w/c)				Sep (w/c)					
Growth Corridor Programme Boards				0	1	1	2	0	1	1	2	3	0	1	2	2	0	1	1	2	0	0	1	2	3	0	1	2	2
				5	2	9	6	3	0	7	4	1	7	4	1	8	5	2	9	6	2	9	6	3	0	6	3	0	7
	HGB overall Strategy & Steering Group structures in place.	HGB Senior Officer Steering Group meets fortnightly HBG agenda oversight through CEX CG meetings																											
	Development of two E-W strategic growth corridors	Corridor growth opportunities and priority projects overseen by corridor programme boards,		See below. Progress on projects reported to HGB through project updates from the corridor programme boards.																									
	Development of Common HGB Policy Programmes.	Work Programmes established, policy statements and positions being updated/prepared in 2021	To be updated/ prepared across all workstreams in 2021	Developing a framework of common policies from which HGB can lobby for developed powers/legislative changes and through which delivery projects can emerge and be assessed against. <ul style="list-style-type: none">HousingInvestmentFuture Hertfordshire																									
	Outline Business Cases.	Initial tranche of business cases developed to a common framework and to support		Information gathering and detailed OBC development work.as needed across 2021																									

		investment opportunity discussions with Government and private sector. Update where supports spade readiness for bidding.	
Workstream	Key deliverables	Projects & key milestones	<div> <div>Apr (w/c)</div> <div>May (w/c)</div> <div>Jun (w/c)</div> <div>Jul (w/c)</div> <div>Aug (w/c)</div> <div>Sep (w/c)</div> </div>
			<div> <div>0 1 1 2 0 1 1 2 3 0 1 2 2 0 1 1 2 0 0 1 2 3 0 1 2 2</div> <div>5 2 9 6 3 0 7 4 1 7 4 1 8 5 2 9 6 2 9 6 3 0 6 3 0 7</div> </div>
Southern Corridor Board and Delivery Programmes Agenda Pack Page 22	Southern Corridor Programme Board	Board oversight	Southern Corridor Programme Board dates
	Southern Corridor Delivery Programmes	Accelerating Housing	<ul style="list-style-type: none"> Housing Pipeline Delivery Local interventions to address housing market failure Deploying freedoms and flexibilities from Govt to accelerate housing delivery
		Creative & Screen Industry Sector Support	<ul style="list-style-type: none"> Screen Industries Incubator Film & TV Production Business Support Creative & Screen Industries Skills Development Programme
		Harlow Gilston Garden Town	<ul style="list-style-type: none"> Integrated Transport Hubs & Sustainable Mobility Behavioural Change Local Employment Space & Digital Implementation Supporting Infrastructure Projects
		Hemel Garden Communities	<ul style="list-style-type: none"> Viability and Delivery Strategy Stewardship Framework & Approach HGC Strategic Masterplan Guidance & Transformational Plan

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			<ul style="list-style-type: none">HGC Infrastructure Delivery PlanSocial Housing DeliverySustainable Energy Infrastructure Projects - Evidence Base Study																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																												
		Hertfordshire MRT System	<ul style="list-style-type: none">MRT Promotional VideoOptions Assessment Report; Appraisal Specification ReportStrategic Outline Business Case	Progress being reported through project updates.																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																											
		SE Hertfordshire Economy	<ul style="list-style-type: none">Park Plaza West - planning permission securedNew Park Lane Railway Station (Waltham Cross) - Footbridge ProcurementNew Business Park and hi-tech starter Centre: Maxwells West – Planning permission & procurementWaltham Cross Town Centre Regeneration - Public realm design - Phase 1	Progress being reported through project updates.																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																											
		Watford Junction Interchange	<ul style="list-style-type: none">SOBC Transport Interventions (subject to funding)Network Rail design pedestrian link/entire station developmentDevelopment Agreement	Progress being reported through project updates.																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																											
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and Delivery Programmes	Northern Corridor Delivery Programmes		<ul style="list-style-type: none">Community Wealth Building PlanCounty-wide working group established																												
		Future Growth Locations	<ul style="list-style-type: none">Scope review to be undertaken																												
		Town Centres	<ul style="list-style-type: none">Formal steering group with monthly meetingHealth check questionnaire	Progress being reported through project updates.																											
		Science and Technology (Cell and Gene Focus) Sector Support	<ul style="list-style-type: none">Framework/Masterplanning/visioning study for Gunnels Wood Road	Progress being reported through project updates.																											
		Climate, carbon and Sustainability	<ul style="list-style-type: none">Finalised Water Action PlanBiodiversity Action Plan and baselines establishedCarbon Action Plan finalisedTransport Action Plan finalised	Progress being reported through project updates.																											
Agenda Pack Page 24	Workstream	Key deliverables	Key milestones & activities	Apr (w/c) May (w/c) Jun (w/c) Jul (w/c) Aug (w/c) Sep (w/c)																											
				0 1 1 2 0 1 1 2 3 0 1 2 2 0 1 1 2 0 0 1 2 3 0 1 2 2 5 2 9 6 3 0 7 4 1 7 4 1 8 5 2 9 6 2 9 6 3 0 6 3 0 7																											
Joint Strategic Planning (JSP) workstreams	SWH JSP	JSP Programme		On-going implementation programme across 2021																											
	NECH JSP	JSP Programme		Commissioning of Growth Study																											

Agenda item 5

Hertfordshire Growth Board (HGB) – Establishing a Hertfordshire Developers Forum

Report Author: Patsy Dell, Hertfordshire Growth Board (Tel: 07949 887794)

1 Purpose of report

- 1.1 The work programme for 2021 identified the desire to explore the options and potential benefits from establishing a joint Developers Forum for Hertfordshire.
- 1.2 At the present time, the Growth Board does not have a process of engagement with the development sector that is active in Hertfordshire. Previous arrangements operated by a number of Hertfordshire's District and Borough Councils have reduced over time and are now more limited to ad hoc and periodic events in the main. The LEP has sector discussions as and when needed.
- 1.3 Achievement of the work programme priorities and support for the development and construction sector activities, including the delivery of the homes that Hertfordshire needs will be assisted by introducing more regular and focussed engagement with key operators. It is also a recognised best practice approach to have on-going engagement with the sector in terms of any place-based intervention and funding support arrangements secured with HM Government.
- 1.4 This paper explores the principles and next steps in establishing a Hertfordshire Developers Forum (this is a working title for the moment).

2 Shaping a Developers Forum for Hertfordshire

- 2.1 Developers groups have been successfully established in Kent, Sussex and Essex. They have provided a forum where the private and public sectors can work together to focus on delivery, to help remove barriers to growth and deliver future economic prosperity in their respective areas.
- 2.2 The Growth Board wants to create a developer's group which will provide a forum for more focussed engagement between the Growth Board partners with house builders, developers and their consultants.
- 2.3 There are a number of different models across the UK. The links below provide details of a range of examples from the more standard planning agents type forum (from Hove BC, Cambridge City and Cornwall Councils) to the more industry focussed Essex and Kent Developers Groups.
<https://www.housingessex.org/essex-developers-group/>
<https://www.locateinkent.com/khdg>
<https://www.cornwall.gov.uk/environment-and-planning/planning/planning-agents-area/planning-agents-forums/>
<https://planningagentsforum.co.uk/>
<https://www.cambridge.gov.uk/planning-agents-forum>

- 2.4 In setting up a forum for Hertfordshire, the Board needs to be clear what would be important for it to get out of the arrangement and also what the sector would want/find useful. The Growth Board would ideally be looking for relevant market intelligence and advice, the ability to take sounding on growth board work, positive engagement and influence with the sector in the delivery of good growth and placemaking (and growth board programmes), feedback from the sector on barriers to delivery and closer working with the sector on joint advocacy with Government.
- 2.5 In turn, the sector is likely to also want information about the work of the board and also better access to senior officers and Members of the Board.
- 2.6 Being clear at the outset what all participants want from any forum arrangement will be key to successful design and on-going participation. There may also be participants who just want information and nothing more. In preparing this paper officers have taken informal soundings from a number of developers as well as contacting Essex CC to discuss the operation of the Essex Developers Group.
- 2.7 There has been sector feedback that this initiative would be welcomed and offers of support to help in getting it established have also been made.

3 Principles to be considered in forming a Developers Forum/Group

- 3.1 There are a number of administrative matters that would need to be considered in establishing a Hertfordshire Developers Forum group. Whilst officers can resolve those on behalf of the board there are some principles that it would be helpful to get the board's steer on upfront.
- 3.2 **Membership** – there are options ranging from establishing a body that the Growth Board coordinates and provides the administration and secretariat for, through to encouraging the development sector to co-design and develop a membership organisation which charges a subscription to be part of – as is the case in Essex and Kent. The subscription approach ensures that secretariat and other costs are covered, the alternative would need to be funded by the Growth Board. A membership organisation led by the sector itself would effectively invite the growth board's participation onto it. There are benefits to both of these options.
- 3.3 **Frequency of meetings** – depending upon the form that is chosen for Hertfordshire, meetings could start on a six-monthly basis and move to quarterly or a different frequency over time and if that was considered desirable.
- 3.4 **Content of meetings** – these would vary but typically could cover sharing of information, discussion on specific topics and engagement with the sector and the board.
- Sharing of information about the sector and specific issues such as Covid, Brexit etc
 - Sharing of information about the work of the Growth Board, Hertfordshire's housing pipeline and strategic sites delivery

- Regular informative events on key place-related topics such as Budget announcements, Planning White paper NPPF changes, environment, transport, viability and other issues;
- Discussion about specific initiatives in Hertfordshire, focus group type opportunities to get more sector specific feedback into the Growth Board.

3.5 **Attendance** – if the Growth Board takes a lead in helping establish whatever form of developer forum is preferred then attendance can be board members and appropriate officers depending upon the agenda. Properly managed, there is also an opportunity for the members of Hertfordshire Infrastructure Planning Partnership to play a leading role in this engagement as the representative planning leads from across the councils.

4 Conclusion and next steps

4.1 The report has set out a number of considerations and general principles involved in setting up a developer's forum. This is with the intent of facilitating discussion at the board. Officers suggest that the board gives general direction on its preferences so they can be discussed with the sector and a firm proposal can be brought back to the June Growth Board meeting. The first forum could then take place in September 2021.

5 Implications

5.1 There are no adverse legal, financial, equalities, environmental, sustainability or other implications arising from this report and its recommendations which support the ongoing work and priorities of the Growth Board.

6 Recommendations

6.1 That the Board provides feedback to officers on preferences for the development of a Hertfordshire Developers Forum. The preferences to be worked up into a firm proposal, including engagement with the sector as needed, for consideration at the June 2021 Growth Board Meeting.

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Agenda item 6

Hertfordshire Growth Board (HGB) – Growth Board Work Programme 2020 and 2021 Updates

Report Author: Patsy Dell Hertfordshire Growth Board (Tel: 07949 887794)

1 Purpose of report

- 1.1. This report provides a short update on the overall progress of the key Growth Board programmes and projects since January 2021.
- 1.2. Attached at Appendix 1 are the updates from the latest Growth Corridor Programme Board meetings, held monthly to review progress on the Growth Board work programme. Updates on the new work programme areas have been included within the report at agenda item 6.

2 Updates on Corridor Growth Delivery Programmes and workstreams – January 2021

- 2.1 Both Growth Corridors have established programme board governance arrangement and are overseeing the development and implementation of the 2020 and 2021 work programmes, working to a set of agreed key deliverables and milestones. All projects have political and CEx/Senior Officer leads.
- 2.2 Project Management Office (PMO) supporting arrangements are now in place with a common suite of planning and reporting documents in use at the programme board and project team level.
- 2.3 Appendix 1 has an update from each of the corridor projects showing the most recent milestones and current project status. The majority of projects are making good progress (green rated) the small number of amber or red rated projects (or sub-components of projects) are generally so rated because of matters outside the projects control. Oversight of the projects allows the programme boards to review any actions at a Growth Board level where these would assist the project to move forward.
- 2.4 For oversight purposes the Accelerated Housing workstream has moved to within the Southern Corridor Programme Board (but on behalf of the HGB as a whole), this builds on the close alignment needed with strategic growth sites projects within the Southern corridor.
- 2.5 New workstreams from the 2021 work programme will be incorporated into the existing HGB programme management architecture as they develop.

3 Next Steps

- 3.1 Priorities for the coming months are to move forward with the implementation of the new and existing work programme, submission of funding bids where feasible and the roll forward with the ongoing corridor programmes and project work.

4 Implications

- 4.1 There are no adverse legal, financial, equalities, environmental, sustainability or other implications arising from this report and its recommendations which support the ongoing work and priorities of the Growth Board.

5 Recommendation

- 5.1 That Leaders note the project update in Appendix 1 and overall progress across the Growth Board programme and individual workstreams since the last meeting.

Project	RAG Status	Description
Northern Growth Corridor		
North East and Central Joint planning work	Green	<ul style="list-style-type: none"> Officers presented a report to the Programme Board in January 2021, which set out a business case and timetable for the preparation of a non-statutory JSP. Leaders and CEOs debated these proposals and asked officers to identify the effective 'sweet spot' in timescale terms for the five councils starting this joint work, considering Local Plans currently at examination. Financial contributions were also to be reviewed considering each authority's budget-setting process. A set of revised recommendations were presented and agreed at the Programme Board in March 2021. Work will start on the commissioning of a growth study in autumn 2021.
Community Wealth Building	Green	<ul style="list-style-type: none"> Pilot activities continue to be identified and these will be included in a Community Wealth Building plan. Joint work with the University of Hertfordshire continues, focussed on procurement. Stevenage BC have commissioned a social value portal to assist the quantification of social value through procurement. A pan-Herts Community Wealth Building officer working group is to be established
Future Growth Locations, New Settlements & Connectivity	Amber	<ul style="list-style-type: none"> Now that the next steps for the NEC JSP have been agreed, the work programme will be reviewed.
Reinvigorating Town Centres	Green	<ul style="list-style-type: none"> Second formal steering group met February 8th. Monthly meeting pattern established <ul style="list-style-type: none"> External speaker (Adam Scott-Freestate) provided some ideas for considering new ways of thinking about the use of town centres. Meeting introduced 'Health check questionnaire' based on Institute of Place Management's 25 priorities survey report. Next action is to organise a workshop (ideally facilitated by IPM) to develop Herts tailored questionnaire and to bring in the broad range of expertise from Herts Districts and Boroughs to begin the dialogue on the future of towns.
Growing Science & Technology Sector	Amber	Scope of work refined, with the first priority narrowed to developing the potential of Gunnells Wood Road, widening out in due course to wider growth options within Hertfordshire. The first output will be a framework/Masterplanning/visioning study for the area, jointly funded by partners and commissioned from external consultants which will make proposals based on sector evidence currently being gathered by the LEP and Stevenage BC.
Climate Change & Sustainability	Amber	<ul style="list-style-type: none"> Water Sustainability Action Plan prepared and approved: Plan addresses; high levels of water consumption and abstraction, faulty or inappropriate infrastructure, increased water stress from new development, pollutants entering the water ways, Climate Change impacts on drought and flooding, Improved surface water flood mitigation needed. Biodiversity Baseline procurement process approved: Approval also secured for the full procurement process to be managed and implemented by the Countryside and Rights of Way Service. Carbon Action Plan (draft plan to be presented to Hertfordshire Climate Change Strategic Partnership in March 2021) highlighted the need to prepare a detailed checklist to determine the level of assessment/reporting being undertaken at present, in relation to carbon emissions generated from the combined LA estate and service functions. Proposed projects for further investigation include the standardisation of carbon assessment. Transport Action Plan (draft plan to be presented to HCCSP in April/May 2021) objectives confirmed to include the delivery of net zero carbon emissions for local authority transport operations by 2030 and undertaking work towards net zero greenhouse gas emissions for Hertfordshire's transport network by 2050 (the Government target). In line with the Local Transport Plan, this action plan will seek to embed sustainable transport policies in Local Plans and prioritise the needs of sustainable travel within every planning decision.

Southern Growth Corridor		
Accelerated Housing	Green	<ul style="list-style-type: none"> The team is engaged in the fourth round of discussions with district/boroughs to identify our housing delivery pipeline of schemes which, with funding support and other interventions, will be able to be in development by March 2025. Once agreed, this pipeline will form the basis for funding bids to Homes England's Affordable Homes and Strategic Infrastructure Funds. It is anticipated that the prospectus for the latter will be available from early March. The group is exploring how the bid can be made through a strategic partnership arrangement with Homes England. The group is also progressing work on the other interventions as identified to help facilitate accelerated housing growth. Notably, the group successfully bid for Housing Adviser Programme funding from the LGA, to support the strategic county-wide temporary housing accommodation review. In addition, progress is being made with the Hertfordshire off-site manufacturing project, with some districts becoming increasingly engaged in the scheme. There has also been an ongoing dialogue with the Hertfordshire Housing Partnership/One Public Estate, to promote joint working in bringing forward sites for development.
Mass Rapid Transit	Green	<ul style="list-style-type: none"> On track to complete the draft Options Assessment Report and draft Appraisal Specification Report by the end of March 2021. Engagement activity planned for Summer 2021 to showcase the MRT project including a soft launch of the name/branding and website, and to promote consultation later in the year. Formal consultation on Strategic Outline Business Case (SOBC) planned for Autumn 2021. This will be a chance to get views on a short list of MRT route corridor options, the type of MRT system and how it could operate. Completion of SOBC due by Mar 2022.
Harlow & Gilston Garden Town	Green	<ul style="list-style-type: none"> Planning application proposals for the 10,000 new home development at Gilston (as part of the Harlow and Gilston Garden Town) remain under consideration by Harlow and East Herts Councils. Committee meetings to consider the proposals are expected to be convened in the summer of this year. The Councils and applicants continue to work together to secure a development related funding package (through s106 Agreement) that will deliver a full range of supporting infrastructure and other service provision – transport enhancements, education provision and significant affordable housing delivery chief amongst them. In parallel, the Garden Town partners are now looking to conclude the Housing Investment Grant contract with MHCLG in the next month. This will allow the delivery programme for the funded infrastructure (enhanced A414 River Stort crossing, additional River Stort crossing and a Sustainable Transport Corridor between the Gilston area and Harlow) to move to the next stage of surveying and detailed design work.
Resetting the SE Herts economy in response to COVID-19 and climate change	Red	Project 1 Park Plaza West <ul style="list-style-type: none"> The prospective developer has now appointed a development team which is working on a revised master plan and delivery plan for the development of the proposed business park. Initial discussions have taken place with the Council.
	Amber	Project 2 New Park Lane Railway Station, Waltham Cross <ul style="list-style-type: none"> The initial Strategic Outline Business Case for a new station, which focused on the strategic and economic case for the scheme, is now complete. Arranging to seek key stakeholder views Spring 2021 to help scope and take forward the scheme. The footbridge design will be refreshed as part of the rail halt development scheme, given their impact on each other.
	Green	Project 3 Development of a new Business Park and hi-tech starter Centre (BTC) – Maxwells West <ul style="list-style-type: none"> Detailed planning now granted for the access road and works contract to be let shortly by the private sector partners. Design of the BTC is progressing well with a view to a planning application being made at the end of March.
	Green	Project 4 Brookfield & surrounding infrastructure <ul style="list-style-type: none"> The Development Agreement for Brookfield Riverside was completed in December 2020. The overall masterplan consultation with adjacent landowners ended 29 January 2021. Monthly joint HCC/BoB Member Board meetings being held, and it is anticipated planning applications to be made in Autumn 2021. A first stage delivery strategy for the Garden Village including an outline of the cost of the infrastructure is to be presented to the Board at the beginning of March.

	Green	Project 5 Waltham Cross Town Centre Regeneration <ul style="list-style-type: none"> Public Realm Design Phase 1 – Preliminary design commenced Oct 2020, due to complete March 2021. The Council has now acquired the Pavilions Shopping Centre to be able to incorporate this into the overall Town Centre Regeneration.
Watford Junction Quarter	Amber	Station <ul style="list-style-type: none"> Network Rail and Kingshott close to agreeing business case for station concourse improvements; Detailed design work to start imminently with 6-month programme; Start on site in 2021; Network Rail close to confirming business case for pedestrian link bridge across rail lines; Design feasibility work to commence shortly.
	Green	Systra work on transport interventions <ul style="list-style-type: none"> Technical and pre-strategic outline business case now completed; Stage 2 work to look at more detailed design feasibility of key interventions are in progress.
	Green	Planning Policy <ul style="list-style-type: none"> Watford draft Local Plan is now out to consultation; Supplementary Planning Guidance to be progressed during late 2021.
	Green	Funding <ul style="list-style-type: none"> Funding support needed stands at £131m; Stakeholder engagement with key landowners on-going; Conversations on-going with Homes England to provide some revenue funding to pay for funding and development strategy work.
	Green	Funding and Development Strategy <ul style="list-style-type: none"> Procurement has commenced to instruct consultants to help the Council to formulate a funding and development strategy in collaboration with landowners; Anticipating being able to commence work in April 2021.
Creative & Screen Industries	Amber	<ul style="list-style-type: none"> Second Steering Group meeting 10 February 2021: <ul style="list-style-type: none"> To find out whether and/or how to deliver large scale sites for the sector in (SW) Hertfordshire; Group to work with LEP to carry out audit of square footage requirements for the sector and its needs. To find out whether there is a need for and nature of, any physical ‘creative campus’ that might be home to developing skills. Actions: The LEP, leading on skills will gather information focusing on the sector to establish current and future needs and whether they are already provided – working with industry, the districts and local educational institutions, HGB in support, looking at physical locations.
Hemel Garden Communities	Green	<ul style="list-style-type: none"> The HGC Team is recruiting 2 new posts and 2 existing roles currently vacant. The Spatial Vision, as the overarching document for the Garden Community, has received endorsements from the Authorities and will be published in March. Transport Plan commenced in November 2020, expected to be finalised by the Summer 2021. Work is expected to commence in March on the Framework Plan SPD; draft outputs are expected in October 2021. Continuing work on alignment with the DBC draft Local Plan and alignment between study outputs. Transformation Plan scope to be developed over the next 2 to 3 months. Continuing work on a draft HGC Infrastructure Delivery Plan and a high-level Programme Delivery Strategy. Awaiting outcome of grant allocation from MHCLG Capacity Fund and aligning with HGB for future funding bids.

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Agenda item 7

Hertfordshire Growth Board (HGB) – Review of Hertfordshire Infrastructure Planning Partnership (HIPP)

Report Author: Patsy Dell/Colin Haigh Hertfordshire Growth Board (Tel: 07949 887794)

1 Purpose of report

- 1.1 This report and appendix 1 attached, provides a short update on the recent review of the Hertfordshire Infrastructure Planning Partnership (HIPP).
- 1.2 HIPP comprises the planning/transport portfolio holders and heads of planning from the eleven councils in Hertfordshire as well as representation from Herts LEP and others. The current Chair is Cllr Linda Haysey and the current Vice-Chair is Cllr Derrick Ashley.
- 1.3 The partnership is supported by Herts Planning Group, comprising of Heads of Planning and invited guests, as well as sub-groups which bring together Planning Policy Managers and Development Management Managers.
- 1.4 The recent review was to look at the work of the partnership, ensure that it was still needed and to consider its relationship with the work of the Growth Board.

2 The Future of HIPP

- 2.1 HIPP's overarching purpose is "to provide a forum to discuss and develop a shared view and to propose joint work programmes on planning and infrastructure issues of common concern, working co-operatively within Hertfordshire and across county borders, according to the principles of localism and the duty to cooperate."
- 2.2 The review concluded that there was still an important and necessary role for HIPP and that this should be formalised within the 'ecosystem' of groups working around the Hertfordshire Growth Board. This view is supported.
- 2.3 HIPP is requesting that the Growth Board provides the secretariat support to HIPP in future in the same way that it does to the corridor programme boards. This support used to be funded by annualised contribution from all the 11 councils so would be an additional requirement for the Growth Board to cover from the currently agreed HGB budget for 2021/22.
- 2.4 Previous work commissioned by HIPP such as the Hertfordshire Infrastructure Funding Prospectus and the Green Infrastructure Study were also funded jointly by all the councils in HIPP. The future funding of work of this nature will need to be further discussed.

3 Recommendations

- 3.1 That Leaders note the paper attached at appendix 1, and:
- 3.2 Agree that the Hertfordshire Infrastructure Planning Partnership continues to have a valuable role to play within the wider work of the Growth Board. Updates from the Hertfordshire Infrastructure Planning Partnership should be provided to each Hertfordshire Growth Board meeting in future; and
- 3.3 Agree to provide future secretariat support to the Hertfordshire Infrastructure Planning Partnership meetings



HERTFORDSHIRE INFRASTRUCTURE & PLANNING PARTNERSHIP

Hertfordshire Infrastructure and Planning Partnership March 2021

Introduction

HIPP comprises the planning/transport portfolio holders and heads of planning from the eleven councils in Hertfordshire as well as representation from Herts LEP and others.

The current Chair is Cllr Linda Haysey and the current Vice-Chair is Cllr Derrick Ashley.

The partnership is supported by Herts Planning Group, comprising heads of planning and invited guests, as well as sub-groups which bring together planning policy managers and development management managers.

Terms of Reference

HIPP's overarching purpose is *"to provide a forum to discuss and develop a shared view and to propose joint work programmes on planning and infrastructure issues of common concern, working co-operatively within Hertfordshire and across county borders, according to the principles of localism and the duty to cooperate."*

Its other key objectives include:

- to work with partners such as Herts LEP, Herts Forward, the Local Transport Body, Herts Local Nature Partnership and others to develop and propose joint approaches to common issues
- to highlight the potential for and ensure co-ordination between emerging local plans and joint strategic plans in the county
- for the chair to represent the partnerships on external bodies such as Herts Growth Board and the Local Transport Body for Hertfordshire

The partnership is not a formal decision-making body and does not fetter the decision-making processes of individual authorities or Herts Growth Board.

Achievements

The partnership has had a number of recent outputs and successes:

- preparing a Herts Water Study to inform Local Plans and Infrastructure Delivery Plans
- preparing the Hertfordshire Infrastructure and Funding Prospectus (HIFP) to understand the totality of infrastructure and services required to supported expected housing and job growth rates in the county

- progressing a countywide Strategic Green Infrastructure Strategy
- co-ordinating a countywide response to the Planning White Paper and other government consultation exercises such as permitted development rights
- co-ordinating countywide input into the London Plan and South East collaboration programme
- keeping planning portfolio holders up-to-date on countywide issues and sharing best practice on issues like Article 4 Directions
- receiving presentations from a wide variety of bodies and topics, such as BRE's home quality mark, Herts LEP's construction skills academy, the GLA's viability protocol, Epping Forest Council's digital innovation zone, HCC Intalink partnership, Affinity Water's water resources management plan, etc.
- pushing for the creation of Hertfordshire Growth Board and the involvement of Leaders and Chief Executives in the countywide growth and infrastructure agenda

The Future

HIPP has recently debated its future and concluded that there remains a strong desire from planning portfolio holders and heads of planning to meet on a regular basis to discuss countywide planning and infrastructure issues. The partnership encourages cooperation, shares learning and best practice and achieves economies-of-scale.

Key challenges on the horizon include: implementation of Planning White Paper proposals, changes to Section 106 and the Infrastructure Levy, reviews of Local Plans, preparation of joint strategic plans, an early review of the London Plan, greater South-East collaboration, biodiversity net gain and recovery plans for local economies and town centres.

It is recommended that HIPP should regularly report into Herts Growth Board on its action plan and progress.

It is recommended that Herts Growth Board should regard HIPP as one its working groups to help progress planning and infrastructure projects.

Administration

HIPP members used to contribute £4,000 per authority to fund work and an administrator to arrange meetings, agendas and minutes, attend meetings on behalf of the partnership and draft reports and responses to consultations. This has more recently been done by the Chair of Herts Planning Group but is challenging to sustain on a formal basis. HIPP will therefore re-debate the best way of administering itself and delivering projects at a forthcoming meeting.