

# Item 11 Appendix 1: Combined Northern and Southern

## Growth Corridor Delivery Programme Updates (June 2021)



Project	Project Lead/s	Red / Amber / Green Status	Description
<b>Southern Growth Corridor Programme Board Update</b>			
<b>Accelerated Housing</b>	<b>Lead Leader:</b> Andrew Williams <b>Chief Executive:</b> Claire Hamilton <b>Programme Lead:</b> Simone Chinman Russell	Green	<p><b>Accelerated Housing Delivery</b> The work on the Hertfordshire housing pipeline has continued and initially identified 30 potential sites for short term delivery of general needs housing. These sites all need deeper investigation to ensure that they can be confidently put forward to MHCLG and Homes England (HE) as part of any housing submission and request for HM Government Funding support.</p> <p>The Local Authority Strategic Partnership Expression of Interest with HE was investigated using external consultants but was ultimately considered to be too risky for the partnership at this stage and Leaders were recommended not to proceed with an expression of interest at this time.</p> <p><b>Off-site manufacturing</b> A number of sites are progressing, with Dacorum, St Albans, Watford Community Housing and Herts Living being most advanced. An OSM guidance manual and pattern book are in production, both being developed with key stakeholders. The documents will set out operating principles and design, to help facilitate delivery of OSM in the county and provide an agreed range of standard specifications.</p> <p><b>Temporary Accommodation Collaboration - County wide review</b> The strategic outline business case is under development, with the support of Campbell Tickell, who have recently been appointed, utilising the LGA Housing Adviser Programme funding recently awarded. The outline business case will consider the financial, technical and legal implications of a collaborative county-wide approach to providing temporary accommodation.</p>
<b>Creative &amp; Screen Industries</b>	<b>Lead Leader:</b> Morris Bright <b>Chief Executive:</b> Neil Hayes (LEP) <b>Programme Leads (current):</b> Jane Briginshaw, Adam Wood (LEP)	Amber	<p>Property audit: Markides Associates have been jointly commissioned and funded by HGB and the LEP to carry out research into: Towards a Pipeline of TV and Film Studio Sites for Hertfordshire. Study due for completion <b>end June</b>.</p> <p>Industry engagement exercise underway which will feed in to the LEP's emerging sector action plan (<b>due end June/July</b>) - highlights will be presented to HGB on 22/6.</p> <p>LEP sector action plan will include commentary on <b>creative and screen industry skills</b> needs, from special effects training to carpentry, and the Markides study will inform and be informed by it.</p>

<b>Harlow &amp; Gilston Garden Town</b>	<b>Lead Leader:</b> Linda Haysey <b>Chief Executive:</b> Richard Cassidy <b>Programme Lead:</b> Tom Dewey	Green	<p>Planning application proposals for the 10,000 new home development at Gilston (as part of the Harlow and Gilston Garden Town) remain under consideration by Harlow and East Herts Councils.</p> <p>Committee meetings to consider the proposals are scheduled to take place in June/July this year. The Councils and applicants continue to work together to secure a development related funding package (through s106 Agreement) that will deliver a full range of supporting infrastructure and other service provision – transport enhancements, education provision and significant affordable housing delivery chief amongst them.</p> <p>In parallel, the £171m Garden Town partners HIG contract with MHCLG is now in place. This will allow the delivery programme for the funded infrastructure (enhanced A414 river Stort crossing, additional river Stort crossing and a Sustainable Transport Corridor between the Gilston area and Harlow) to move to the next stage of surveying and detailed design and contractual delivery work.</p>
<b>Hemel Garden Communities</b>	<b>Lead Leader:</b> Andrew Williams <b>Chief Executive:</b> Claire Hamilton <b>Programme Lead:</b> Tom Dewey	Green	<ul style="list-style-type: none"> <li>• Tom Dewey, the Interim Programme Director is now in place. The team has recruited a Senior Programme Delivery Officer starting end of June and has a Communications and Engagement Officer in place.</li> <li>• The Communications and Engagement Officer is leading on developing the launch of the Spatial Vision.</li> <li>• Transport Plan commenced in November 2020, expected to be finalised by the end of the summer 2021. Work commenced in March on the HGC Framework Plan SPD, where The Crown Estate, Bloor Kitewood and Pigeon are the strategic landowners commissioning the work - draft outputs are expected in October 2021.</li> <li>• The team continues to align its programme plan with the DBC draft Local Plan, SADC's Local Plan schedule and The Crown Estate's (TCE) schedule for delivery. Partners are also working with TCE to develop a Memorandum of Understanding.</li> </ul>
<b>Mass Rapid Transit</b>	<b>Lead Leader:</b> Richard Roberts/Phil Bibby <b>Chief Executive:</b> Mark Kemp <b>Programme Lead:</b> Darren Granger	Green	<ul style="list-style-type: none"> <li>• Engagement activity is planned for Summer 2021 to showcase the MRT project including a soft launch of the name/branding and website, and to promote consultation later in the year. The HGB on 22/6 will receive an early viewing of material.</li> <li>• Formal consultation on Strategic Outline Business Case planned for Autumn 2021. This will be a chance to get views on a short list of MRT route corridor options, the type of MRT system and how it could operate.</li> <li>• Completion of Strategic Outline Business Case by Mar 2022.</li> </ul>
<b>Resetting the SE Herts economy in response to</b>	<b>Lead Leader:</b> Lewis Cocking <b>Chief Executive:</b> Jeff Stack	Red	<b>Project 1 Park Plaza West</b> <ul style="list-style-type: none"> <li>• The prospective developer has now appointed a development team which is working on a revised master plan and delivery plan for the development of the proposed business park. Initial discussions have taken place with the Council.</li> </ul>

COVID-19 and climate change	Programme Lead: Kevin Clark	Amber	<p><b>Project 2 New Park Lane Railway Station, Waltham Cross</b></p> <ul style="list-style-type: none"> <li>The initial Strategic Outline Business Case for a new station, which focused on the strategic and economic case for the scheme, is now complete. The station provides a BCR of 1.7 based on the assumptions and calculations made, which is considered 'Medium' Value for Money by DfT. Key stakeholder views will be sought Spring 2021 to help scope and take forward the scheme. The footbridge design will be refreshed as part of the rail halt development scheme given their impact on each other.</li> </ul>
		Green	<p><b>Project 3 Development of a new Business Park and hi-tech starter Centre – Maxwells West</b></p> <ul style="list-style-type: none"> <li>The Council has submitted the planning application for its Business and Innovation Centre to provide 34,000 sq ft of B1 and B2 space to encourage start-ups and small businesses in the area. The procurement for the construction has commenced and construction will start on-site early September, with completion in the first quarter of 2023. The access road construction is underway and should be completed in the early part of 2022.</li> </ul>
		Green	<p><b>Project 4 Brookfield &amp; surrounding infrastructure</b></p> <ul style="list-style-type: none"> <li>The highways modelling is complete and will shortly be shared with the LPA and the Highways authority. Planning applications are in the process of being prepared for all elements of the development, to be submitted jointly in December 2021. A public exhibition is programmed for September/October 2021. Joint Member Boards are still at present occurring monthly but intended to be rescheduled to bi-monthly shortly. The Garden Village strategy has been narrowed to three options and is dependent on the applications for funding of the infrastructure. There is no impediment to the progress of the planning application.</li> </ul>
		Green	<p><b>Project 5 Waltham Cross Town Centre Regeneration</b></p> <ul style="list-style-type: none"> <li>Presentations have been made to the Councils Cabinet and also the Cheshunt and Waltham Cross Development Group with favourable outcomes. A full public consultation is programmed for June and July of this year. In the meantime, the Council is promoting an application to the Levelling Up Fund to finance the Public Realm and other projects across the town centre.</li> </ul>
Watford Junction Quarter	<p><b>Lead Leader:</b> Peter Taylor <b>Chief Executive:</b> Donna Nolan <b>Programme Lead:</b> Julian Hart</p>	Amber	<p><b>Station</b></p> <ul style="list-style-type: none"> <li>Network Rail and Kingshott are close to agreeing the business case for station concourse improvements;</li> <li>Detailed design work to start imminently with 6-month programme;</li> <li>Start on site in 2022;</li> <li>Network Rail appears to be reviewing the business case for the pedestrian link, in light of revised passenger predictions in post-Covid world.</li> </ul>

		Green	<p><b>Systra work on transport interventions</b></p> <ul style="list-style-type: none"> <li>• Technical and pre-strategic outline business case - now completed;</li> <li>• Stage 2 work to look at more detailed design feasibility of key interventions are almost complete.</li> </ul>
		Green	<p><b>Planning Policy</b></p> <ul style="list-style-type: none"> <li>• Watford draft Local Plan – Council reviewing consultation responses in preparation for reporting to inspectorate.</li> </ul>
		Green	<p><b>Funding</b></p> <ul style="list-style-type: none"> <li>• Funding request will be submitted with Herts Growth Board proposition - for £131m;</li> <li>• Stakeholder engagement with key landowners on-going;</li> <li>• Conversations on-going with Homes England to provide some revenue funding to pay for funding and development strategy work.</li> </ul>
		Green	<p><b>Funding and Development Strategy</b></p> <ul style="list-style-type: none"> <li>• Deloitte has been appointed to progress strategy work;</li> <li>• First stage of work has been commissioned and commenced – this involves making contact with all landowners and carrying out baseline analysis in order to review overall work programme and deliverables.</li> </ul>
<b>Northern Growth Corridor Programme Board Update</b>			
North, East and central Herts Joint Planning collaboration	<p><b>Lead Leader:</b> Linda Haysey</p> <p><b>Chief Executive:</b> Richard Cassidy</p> <p><b>Programme Lead:</b> Sara Saunders</p>	Green	<p>Recruitment has been successful for an officer to support the strategic planning work. This will commence with preparation of the contract brief and joint tendering of the growth study work, anticipated to be late summer.</p>
Community Wealth Building	<p><b>Lead Leader:</b> Sharon Taylor</p> <p><b>Chief Executive:</b> Matt Partridge</p> <p><b>Programme Lead:</b> Rob Gregory</p>	Green	<p><b>Community Wealth Building</b></p> <ul style="list-style-type: none"> <li>• Pilot activities continue to be identified and these will be included in a Community Wealth Building plan.</li> <li>• Joint work with the University of Hertfordshire continues, focused on procurement.</li> <li>• A pan-Herts CWB officer working group has been established and will review experience from the pilot in Stevenage and elsewhere</li> </ul> <p><b>UK Community Renewal Fund</b></p> <ul style="list-style-type: none"> <li>• An expression of interest has been submitted on behalf of all Hertfordshire Districts for funding to support a Community Wealth Building proposal. This was an agreed action as a result of the CWB Pilot meeting of interested Hertfordshire districts/boroughs on 29<sup>th</sup> April.</li> </ul>

Delivery Models for New Settlements	<b>Lead Leaders:</b> Linda Haysey <b>Managing Director:</b> Anthony Roche <b>Programme Lead:</b> Ian Fullstone	Amber	<p>A new scoping session for the Delivery Models for New Settlements workstream has been arranged for late June to agree a work programme going forward. This date will also allow the officer secondment to be agreed for the JSP workstream, to ensure dovetailing between the two work areas.</p>
Reinvigorating Town Centres	<b>Lead Leaders:</b> Tony Kingsbury, Elizabeth Dennis-Harburg <b>Chief Executive:</b> Ka Ng <b>Programme Lead:</b> Jane Briginshaw	Green	<p><a href="#">Reopening High Streets Safely, 10-point recovery checklist</a> was launched on HGB website <b>27/04/21</b> (funded by HGB) and sent to all Herts Councils, the County Council and to March 17<sup>th</sup> workshop participants.</p> <p>Districts were invited to respond in early June with the following information:</p> <ul style="list-style-type: none"> <li>• Top 10 priorities for ‘vitality and viability’- the evidence gathering exercise contained in the checklist</li> <li>• Information on Welcome Back Fund spending priorities and projects or ideas that could be helped by working collaboratively county-wide</li> <li>• Contacts to help build the Reinvigorating Town Centres network</li> <li>• Case studies</li> </ul>
Growing Science and Technology (Cell and Gene Focus)	<b>Lead Leader:</b> Sharon Taylor <b>Chief Executives:</b> Jeff Stack, Neil Hayes <b>Programme Lead:</b> Jane Briginshaw	Amber	<p>There has been good progress on <b>Gunnells Wood Road future place framework</b></p> <p>Representatives from HCC, HGB, Stevenage BC and the LEP met to progress the commissioning of a new framework that will set the context for the future of the GWR area. the meeting on 19 May set out briefing principles and partnership approach to resourcing and to confirm timelines and deliverables. At this meeting it was agreed to ask consultants with local knowledge to draw up the brief. Instruction meeting was held 20/05/21 and Markides Associates will complete a draft brief within four weeks (w/c 14/06/21).</p> <p><b>The LEP’s Sector action plan</b> is completed in draft but has some redacted elements and still needs sign off from companies that are the subject of some of the case studies. Highlights from that work will be presented to Leaders at the Growth Board on 22/6.</p>
Climate Change & Sustainability	<b>Lead Leader:</b> Linda Haysey <b>Chief Executive:</b> Matt Partridge <b>Programme Lead:</b> Julie Greaves	Amber	<p>The feedback and recommendations arising from the meetings held with all Portfolio Holders and lead officers were presented to the HCCSP meeting in April. The Partnership agreed that additional resources were needed and that officers would prepare a scope for a Project Manager role to ensure the implementation of the actions within the plans, once approved, prepare bids for grants and funding opportunities and undertake any research needed to prepare evidence documents, future action plans, reports and presentations.</p> <p>The HCCSP website is now up and running and can be viewed here: <a href="http://www.hccsp.org.uk">www.hccsp.org.uk</a></p> <p>At present the webpages are hosted by East Herts DC, it is hoped that in the near future the pages will be ‘standalone’ HCCSP. The</p>

			<p>website will be used to promote the work of the Partnership, implement the actions and support/promote shared campaigns.</p> <p>A summary update concerning the themed action plans is below.</p> <ul style="list-style-type: none"> <li>• The approved <b>Water</b> Sustainability Action Plan was presented to the Hertfordshire Planners (Development Plans) Group – the action plan was well received, and officers were given until the end of May to provide comments on implementation.</li> <li>• <b>Biodiversity</b> Baseline procurement process was approved, and the associated work will commence in the new financial year. The approved Biodiversity Action Plan was presented to the Hertfordshire Planners (Development Plans) Group – the action plan was well received, and officers were given until the end of May to provide comments on implementation. Planners have expressed a wish for support with planning policy wording and the sharing of any supplementary planning documents/guidance. HSOG, in consultation with HPG, are now looking into developing training for planners on climate change and sustainability.</li> <li>• <b>Carbon</b> Emissions and Reduction draft action plan was presented to HCCSP in April. The document was well received and is now being shared with independent organisations for a critical friend review.</li> <li>• <b>Transport</b> Action Plan, draft to be presented to HCCSP in June.</li> <li>• <b>Hertfordshire Green Infrastructure Strategy</b> – Inception meeting held on the 15<sup>th</sup> April with consultants LUC (Land Use Consultants Ltd) to discuss the project plan and next steps. Consultations will be conducted in late May/early June 2021 with various stakeholders.</li> </ul>
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