

Project	Project Lead/s	Red / Amber / Green Status	Description
Southern Growth Corridor Programme Board			
Accelerated Housing	Lead Leader: Andrew Williams Chief Executive: Claire Hamilton Programme Lead: Simone Chinman Russell	Green	<p>Accelerated Housing Delivery The Growth and Housing prospectus is taking forward the work on additional and accelerated housing with Homes England and MHCLG</p> <p>Off-site manufacturing Consortium members are currently progressing 20 sites for circa 580 new homes using OSM systems of delivery. These sites are being delivered by 10 of the members and are at various stages from initial design, to planning approval/consent to start on site. We anticipate the first homes to be completed in late 2022.</p> <p>An OSM guidance manual and pattern book are in production, both being developed with key stakeholders. The documents will set out operating principles and design, to help facilitate delivery of OSM in the county and provide an agreed range of standard specifications. The draft guide is aimed for Growth Board in November.</p> <p>Temporary Accommodation - County wide review The strategic outline business case is under development, with the support of Campbell Tickell, who have recently been appointed, utilising the LGA Housing Adviser Programme funding recently awarded. The outline business case will consider the financial, technical and legal implications of a collaborative county-wide approach to providing temporary accommodation.</p>
Creative & Screen Industries	Lead Leader: Morris Bright Chief Executive: Neil Hayes (LEP) Programme Leads (current): Jane Briginshaw, Adam Wood (LEP)	Amber	<p>Property audit: Markides Associates was jointly commissioned and funded by HGB and the LEP to carry out the study: Towards a Pipeline of TV and Film Studio Sites for Hertfordshire. Study due for completion early August.</p> <p>Industry engagement exercise underway which will feed in to the LEP's emerging sector action plan (due end June/July). LEP sector action plan will include commentary on creative and screen industry skills needs, from special effects training to carpentry, and the Markides study will inform and be informed by it.</p>
Harlow & Gilston Garden Town	Lead Leader: Linda Haysey Chief Executive: Richard Cassidy Programme Lead: Tom Dewey	Green	<p>Planning application proposals for the 10,000 new home development at Gilston (as part of the Harlow and Gilston Garden Town) remains under consideration by Harlow and East Herts Councils.</p> <p>The Councils and applicants continue to work together to secure a development related funding package (through s106 Agreement) that will deliver a full range of supporting infrastructure and other</p>

			<p>service provision – transport enhancements, education provision and significant affordable housing delivery chief amongst them.</p> <p>In parallel, the Garden Town partners £171m Housing Infrastructure Grant contract with MHCLG is now in place. This will allow the delivery programme for the funded infrastructure (enhanced A414 river Stort crossing, additional river Stort crossing and a Sustainable Transport Corridor between the Gilston area and Harlow) to move to the next stage of surveying and detailed design work.</p>
Hemel Garden Communities (HGC)	Lead Leader: Andrew Williams Chief Executive: Claire Hamilton Programme Lead: Tom Dewey	Green	<ul style="list-style-type: none"> • Tom Dewey, the Interim Programme Director is now in place. The team has recruited a Senior Programme Delivery Officer starting end of June and has a Communications and Engagement Officer in place. • The Communications and Engagement Officer is leading on developing the launch of the Spatial Vision. • Transport Plan preparation commenced in November 2020, expected to be finalised by the end of the summer 2021. • Work commenced in March on the HGC Framework Plan SPD, where The Crown Estate, Bloor Kitewood and Pigeon are the strategic landowners commissioning the work - draft outputs are expected in October 2021. • The team continues to align its programme plan with the DBC draft Local Plan, SADC's Local Plan schedule and The Crown Estate's (TCE) schedule for delivery. • Partners are also working with TCE to develop a Memorandum of Understanding. • A Transformation Scoping Matrix is emerging to help give clarity and ownership of all relevant proposed interventions for Hemel, including those behind Dacorum's corporate aspirations for the Hemel Place Strategy programme. • The team continues to work on a draft HGC Infrastructure Delivery Plan. • Awaiting outcome of grant allocation from MHCLG Capacity Fund and aligning with HGB for future funding bid. • Liaising with Aylesbury Garden Town and Harlow and Gilston Garden Town on collaborative proposals for solar bulk buy, a digital strategy and LoRaWAN data network.
Hertfordshire and Essex Rapid Transit [The HERT]	Lead Leader: Richard Roberts (Phil Bibby) Chief Executive: Mark Kemp Programme Lead: Darren Granger	Green	<ul style="list-style-type: none"> • Draft Options Assessment Report and Appraisal Specification Report have been delivered on time. • Engagement activity planned for Summer 2021 to showcase the HERT project including a soft launch of the name/branding and website, and to promote consultation later in the year. • Supplier engaged for production of promotional video and storyboard being finalised. • MP briefing at Westminster being arranged for mid-September. • Public Engagement on Strategic Outline Business Case planned for Autumn 2021. This will be a chance to get views on the Principles of the HERT (e.g. strategic narrative, vision, key requirements); The need for the HERT; The benefits of the HERT; Travel behaviours; Usage of HERT (i.e. purpose of trips); and Views on towns and stations the HERT will serve. • Completion of Strategic Outline Business Case by Winter 2021 ready for political sign off. • Submission of SOBC for funding approval in Spring 2022.

Resetting the SE Herts economy in response to COVID-19 and climate change	Lead Leader: Lewis Cocking Chief Executive: Jeff Stack Programme Lead: Kevin Clark	Green	Project 1 Park Plaza West <ul style="list-style-type: none"> Plans for major new film/TV studios have just been announced with the potential to create over 4,500 permanent jobs and £300m to the local economy. This has caused the RAG rating to move from Red to Green.
		Amber	Project 2 New Park Lane Railway Station, Waltham Cross <ul style="list-style-type: none"> The initial Strategic Outline Business Case for a new station, which focused on the strategic and economic case for the scheme, is now complete. The station provides a BCR of 1.7 based on the assumptions and calculations made, which is considered 'Medium' Value for Money by DfT. We are now arranging to seek key stakeholder views Summer2021 to help scope and take forward the scheme. The footbridge design will be refreshed as part of the rail halt development scheme given their impact on each other.
		Green	Project 3 Development of a new Business Park and hi-tech starter Centre – Maxwells West <ul style="list-style-type: none"> Planning permission granted in June 2021 for a Business and Technology Centre to provide 34,000 sq ft of B1 and B2 space to encourage start-ups and small businesses in the area. The procurement for the construction has commenced and construction will start on-site early September, with completion in the first quarter of 2023. The access road construction is underway and should be completed in the early part of 2022.
		Amber	Project 4 Brookfield & surrounding infrastructure <ul style="list-style-type: none"> Highways matters are delaying progression of the scheme. This has caused the RAG rating to move from Green to Amber.
		Green	Project 5 Waltham Cross Town Centre Regeneration <ul style="list-style-type: none"> Presentations have been made to the Councils Cabinet and also the Cheshunt and Waltham Cross Development Group with favourable outcomes. A full public consultation is programmed for June and July of this year. In the meantime, the Council is promoting an application to the Levelling Up Fund to finance the Public Realm and other projects across the town centre.
Watford Junction Quarter	Lead Leader: Peter Taylor Chief Executive: Donna Nolan Programme Lead: Julian Hart	Amber	Station <ul style="list-style-type: none"> Network Rail and Kingshott are close to agreeing the business case for station concourse improvements; Detailed design work to start imminently with 6-month programme; Start on site in 2022; Network Rail reviewing business case for pedestrian link, in light of revised passenger predictions in post-Covid world.
		Green	Systra work on transport interventions <ul style="list-style-type: none"> Technical and pre-strategic outline business case - now completed; Stage 2 work to look at more detailed design feasibility of key interventions are almost complete.

		Green	Planning Policy <ul style="list-style-type: none"> Watford draft Local Plan – Council has reviewed and responded to representations. Examination of Local Plan expected at year end.
		Green	Funding <ul style="list-style-type: none"> Stakeholder engagement with key landowners on-going; Conversations on-going with Homes England to provide some revenue funding to pay for funding and development strategy work. Market Failure support Funding request submitted with Growth and Housing Prospectus - for £131m;
		Green	Funding and Development Strategy <ul style="list-style-type: none"> Deloitte has been appointed to progress strategy work; First stage of work has been commissioned and commenced – this involves contacting all landowners and carrying out baseline analysis in order to review overall work programme and deliverables; Initial output has been reviewed by public sector stakeholders and consideration is being given to next stages of work.
Northern Growth Corridor Programme Board			
North, East and Central Joint Spatial Plan	Lead Leader: Linda Haysey Chief Executive: Richard Cassidy Programme Lead: Sara Saunders	Green	<ul style="list-style-type: none"> Secondment arrangements have now concluded and there is an Officer in post to project manage the commissioning of the Growth Study. Work has now started on drafting an early project brief as well as contact being made with the host authorities procurement team to work through any potential issues prior to going to tender later this year. The Officer has also met with the SW Herts Joint Strategic Director to discuss lessons learnt from their experience and has also reviewed the SW Herts Growth study brief to help guide the NEC project brief.
Community Wealth Building	Lead Leader: Sharon Taylor Chief Executive: Matt Partridge Programme Lead: Rob Gregory	Green	Community Wealth Building Plan <ul style="list-style-type: none"> Pilot activities led by Stevenage BC continue to be identified and these will be included in a Community Wealth Building plan. Joint work with the University of Hertfordshire continues, focused on procurement Pan-Hertfordshire Officer working group now established UK Community Renewal Fund <ul style="list-style-type: none"> A joint bid has been submitted on behalf of all Hertfordshire Districts for funding from the Community Renewal Fund to support a County-wide Community Wealth Building proposal.
Delivery Models for New Settlements	Lead Leaders: Linda Haysey/Paul Clark Managing Director:	Amber	<p>A meeting with the new political and officer members of the group was held on 25 June 2021. It was agreed to seek support from the Town and Country Planning Association given their experience in this field. An initial meeting with the TCPA is due to be held in July.</p>

	Anthony Roche Programme Lead: Ian Fullstone		
Reinvigorating Town Centres	Lead Leaders: Tony Kingsbury, Elizabeth Dennis-Harburg Chief Executive: Ka Ng Programme Lead: Jane Briginshaw	Green	<p>Refreshed priorities for the programme, building on the last steering group meeting and briefing with Cllr Elizabeth Dennis-Harburg in early July. The HGB 'offer' is being tailored to the feedback received from districts and evidence from the completed 'Vital and Viable questionnaires' which assesses the strengths and weaknesses of individual places.</p> <p>Reopening High Streets Safely, 10-point recovery checklist was launched on HGB website 27/04/21 (funded by HGB) and sent to all Herts Councils, the County Council and to March 17th workshop participants.</p> <p>Districts were invited to respond in early June with the following information:</p> <ul style="list-style-type: none"> • Top 10 priorities for 'vitality and viability'- the evidence gathering exercise contained in the checklist • Information on Welcome Back Fund spending priorities and projects or ideas that could be helped by working collaboratively county-wide • Contacts to help build the Reinvigorating Town Centres network • Case studies
Growing Science and Technology (Cell and Gene Focus)	Lead Leader: Sharon Taylor Chief Executives: Jeff Stack, Neil Hayes Programme Lead: Jane Briginshaw	Amber	<p>There has been good progress on Gunnells Wood Road future place framework</p> <p>Representatives from HGB, Stevenage BC and the LEP met to progress the framework that will help potential investors visualise the future of the GWR area. Consultants appointed with local knowledge to draw up the brief. Draft brief close to completion for procurement to start early autumn.</p> <p>The LEP's Sector action plan is completed in draft but has some redacted elements and still needs sign off from companies that are the subject of some of the case studies.</p>
Climate Change & Sustainability	Lead Leader: Linda Haysey Chief Executive: Matt Partridge Programme Lead: Julie Greaves	Amber	<p>All four of the themed action plans (Water, Biodiversity, Carbon and Transport) have been prepared with engagement from key stakeholders and have been approved by HCCSP.</p> <p>Each plan contains a list of actions which are to be implemented in the short, medium and longer term.</p> <p>All plans cover subject areas such as linking in with the planning system – Local Plans and planning applications, lobbying government where appropriate, exploring behaviour change and championing partner campaigns. For example, we are currently supporting a joint comms campaign with Affinity Water – Save our Streams.</p> <p>Other example projects include promoting and implementing water efficiency measures, aligning local policies, preparing a countywide biodiversity baseline, identifying opportunities for improving green spaces, looking into bulk purchasing schemes for solar panels,</p>

		<p>standardising data collection, actions to reduce air pollution, encouraging walking and cycling and much more.</p> <p>Now that these action plans have been prepared, the focus is on implementation and officers are exploring other areas for joint working, such as Behaviour Change and Adaptation. Additional resources to aid implementation of the action plans are also being explored and a paper setting out specific proposals in this regard was presented at the July HCCSP meeting (21st July).</p> <p>The HCCSP website is being used to host approved documents and can be viewed here: www.hccsp.org.uk</p> <p>The second HCCSP organised webinar took place on 15 July and focused on Agriculture and Biodiversity. The event was well attended and drew positive comments.</p> <p>Further to this a climate change activity update was presented at the HGB Familiarisation session that was held on the 9th July and climate change was the keynote topic for the East of England LGA AGM which was held on the same day. A key outcome from the related discussion was the decision to establish a regional Climate Change Forum which HCCSP will support.</p> <p>With regards to the Hertfordshire Green Infrastructure Strategy – LUC (Land Use Consultants Ltd) have completed an early consultation with select stakeholders to review the 2011 Green Infrastructure Strategy. Wider consultations will be held in the early Autumn 2021 to discuss the broader themes of GI. Part one of the new strategy will be a baseline review with part two focusing on analysis and delivery.</p>
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