

Delivery Project	Programme Lead/s	Red / Amber / Green Status	Description
North Eastern Central Joint Strategic Planning (NEC JSP) and Northern (East-West) Growth Corridor programme Board Updates			
NEC JSP	Lead Leader: Linda Haysey Chief Executive: Richard Cassidy Programme Lead: Sara Saunders	Green	<p>The Growth Study project brief has now been drafted and is entering the final stages of preparation. The brief has been prepared in consultation with the Heads of Planning group and has been circulated to the members of the Northern (East-West) Growth Corridor Programme Board for information.</p> <p>The brief and supporting documentation are currently with the lead authority procurement team and will go out to tender this autumn.</p>
Community Wealth Building	Lead Leader: Sharon Taylor Chief Executive: Matt Partridge Programme Lead: Rob Gregory	Green	<p>Officer Working Group</p> <ul style="list-style-type: none"> • The working group has continued to meet and share good practice between the councils. • An initial meeting was held with Hertfordshire County Council Procurement team to discuss opportunities for community wealth building through large-scale procurement contracts. • Dacorum Borough Council have been testing models around planning and social value to drive further social investment in local areas because of major growth and development. District councils in the northern corridor were keen to receive some of the learning from this pilot work. • Stevenage Borough Council is currently revising its Corporate Procurement Strategy building on the recent work the Procurement team have been undertaking to embed the Community Wealth Building agenda via the use of the Social Value Portal. • A further meeting to map contributions to community wealth building is scheduled for early October. <p>UK Community Renewal Fund</p> <ul style="list-style-type: none"> • The full 'Community Wealth Building Together' bid to the UK Community Renewal Fund was submitted on 11th June 2021. The bid is with the Department of Levelling Up, Housing and Communities (DLUHC) for further consideration. • The bid focussed on a delegated grants programme at a local level to help connect residents to employment opportunities and to support small businesses and social enterprises to innovate and drive further local growth.

<p>Delivery Models for New Settlements</p>	<p>Lead Leaders: Linda Haysey, Elizabeth Dennis- Harburg/Paul Clark Managing Director: Anthony Roche Programme Lead: Ian Fullstone</p>	<p>Green</p>	<p>The group has agreed a work programme through to the early New Year, with dates in the diary. Good session held with TCPA on 13 September. Next session, learning from recent local examples of delivering new settlements, is on 8 October. Regular meetings being held between political and officer leads. As a result of this work the workstream RAG rating has moved from Amber to Green.</p>
<p>Reinvigorating Town Centres</p>	<p>Lead Leaders: Tony Kingsbury, Elizabeth Dennis- Harburg Chief Executive: Ka Ng Programme Lead: Tobias Barker (Interim)</p>	<p>Green</p>	<p>A follow up meeting was held with the Institute of Place Management (IPM) 22/09/21 to discuss how they could support this workstream going forward. They are currently pulling together a proposal to enable “Vital and Viable” assessments to take place in each of the districts. Once the proposal is agreed with each of the districts, individual workshops will be held at district level, involving key stakeholders identified to review what is happening to their town and city centres, detailed assessment of the 25 local priority factors for vitality and viability, exploring priorities for the future and partnership structure model.</p> <p>Vital and Viable Programme Institute of Place Management</p> <p>It is envisaged that once all the “Vital and Viable” assessments have taken place in each of the districts, a further county-wide workshop will be held to look at any common themes identified in the assessments.</p> <p>A letter has been drafted regarding local concerns about the impact of changes to Permitted Development Rights in Town centres (enabling retail premises to change use without the prior need for planning permission) on our wider growth ambitions. This letter is attached at appendix 1 and is proposed to be sent to the DLUHC Minister on behalf of the Growth Board. This letter was also shared at the Hertfordshire Infrastructure Planning Partnership meeting on 6th October for endorsement.</p>
<p>Growing Science and Technology (Cell and Gene Focus)</p>	<p>Lead Leader: Sharon Taylor Chief Executives: Jeff Stack, Neil Hayes Programme Lead: Tobias Barker (Interim)</p>	<p>Amber</p>	<p>A cornerstone of this workstream will be the development of a framework for the Gunnels Wood Road area. A project brief for a ‘Vision, Opportunity Plan and Design Guide’ for the area has been completed and will be taken through expression of interest and procurement processes leading up to the end of the year</p> <p>Other projects - Since the last meeting of the Northern Corridor Programme Board planning consent has been granted for a £65m new life sciences facility in Stevenage</p>

			<p>town centre, to be developed by Reef Estates as a European site for Autolus, a cell and gene therapeutics company. GSK have announced their intention to seek a development partner to expand the current campus into a leading European life sciences facility, creating up to 4,000 new jobs.</p> <p>Stevenage Borough Council have bid for £16.5m Levelling Up Funding, including transport and travel options to enable this development along with supporting town centre regeneration.</p> <p>Herts LEP have allocated £1m to Hertfordshire County Council to work on the design stage for highways changes to the south of Gunnels Wood Road, with full funding sought through the Levelling Up Funding bid.</p>
<p>Climate Change & Sustainability</p> <p>Work being led by Hertfordshire Climate Change and Sustainability Partnership (HCCSP)</p>	<p>Lead Leader: Linda Haysey Chief Executive: Matt Partridge Programme Lead: Julie Greaves</p>	<p>Amber</p>	<p>The HCCSP Water, Biodiversity and Carbon Action Plans have been published. The Transport Plan will be presented to HCCSP later in the year post officers being able to take account of matters arising from the recent Government decarbonisation documents.</p> <p>The Biodiversity baseline work has now been awarded to consultants WSP. WSP will undertake the countywide biodiversity baseline study over the next few months.</p> <p>New subgroups have been formed to commence work on two new action plans which will focus on Behaviour Change and Adaptation. Behaviour change will be critical to collective meeting of our climate change targets. Post securing agreement from the Herts Local Authorities and the LEP following completion of a review of HCCSP activities, recruitment is underway for an additional resource to aid the delivery and implementation of the partnerships Action Plans.</p> <p>Further to this all partners have agreed to support the roll out of the Energy Saving Trust app to households across Hertfordshire and plans are being developed for a Herts HCCSP COP 26 event in November.</p> <p>Update to Green Infrastructure: A draft Part 1 of the Hertfordshire Green Infrastructure Strategy has been submitted to HIPP/HCC for review. The document has been broken down in to two parts to help with timescales for the project. The consultants (LUC) have used this section of the study to 'set the scene' and provide an update on policy and context since publication of the 2011 strategy. This document essentially covers the 'strategic review of green infrastructure in Hertfordshire' section of the brief.</p> <p>Consultations and workshops for Part 2 will commence in October 2021 with a focus on GI themes, best practice, and delivery mechanisms.</p>

Southern (East-West) Growth Corridor Programme Board Updates			
Homes and Communities	Lead Leader: Andrew Williams Chief Executive: Claire Hamilton Programme Lead: tbc	Green	<p>Accelerated Housing Delivery The accelerated housing proposals were presented to the Growth Board in September and have been incorporated into the Housing and Growth Prospectus, which has now been shared with the Department of Levelling Up, Housing and Communities (DLUHC). The programme is now awaiting any spending review announcements.</p> <p>Off-Site Manufacturing Support is continuing to be provided to members of the OSM consortium to assist them in identifying opportunities to use an OSM system approach to schemes they are progressing within their business plans. Hertfordshire needs to do more to encourage take up of OSM, especially on its own housing developments.</p> <p>The Hertfordshire OSM guidance manual is now at an advanced stage and will be circulated to corridor programme boards shortly. The pattern books were presented to members at the OSM consortium meeting on 30th September.</p> <p>National Model Design Code – Dacorum BC has been selected to pilot the creation of a model design code and meetings have taken place with the Dacorum lead for this work with the view to collaborating to include OSM within the project. This collaboration is ongoing and will also link into the guidance manual.</p> <p>OSM manufacturing facility – we are currently working with three OSM companies to encourage them to construct a factory in Hertfordshire. This is taking time, but we are optimistic that at least one will land.</p> <p>Temporary Accommodation – updated elsewhere on this agenda.</p>
Creative & Screen Industries	Lead Leader: Morris Bright Chief Executive: Neil Hayes (LEP) Programme Leads (current): Adam Wood (LEP), Tobias	Amber	<p>Markides Associates was jointly commissioned and funded by HGB and the LEP to carry out the study: Greenlit Hertfordshire: working towards further film and TV studio development opportunities for the county. Final draft study shared with working group late September. Feedback is being incorporated into the final version (due mid-October).</p>

	Barker (Interim)		<p>The LEP commissioned SQW to undertake a film and TV evidence base literature review, with key findings due to be presented at the LEP Annual Conference on 22nd October 2021. The findings from this review and work from the wider industry engagement exercise is feeding into the LEP's emerging sector action plan (due end October).</p> <p>The next growth board workstream workshop is due in November for the working group to create an action plan from the key evidence gathered from the above activities.</p>															
Harlow & Gilston Garden Town	Lead Leader: Linda Haysey Chief Executive: Richard Cassidy Programme Lead: Naisha Polaine	Green	<p>The HGGT project is now moving from a policy making focus towards the delivery phase of the project. HGGT work priorities are as follows:</p> <ol style="list-style-type: none"> 1. HGGT – Next Steps for the Partnership - Governance Review <p>Meetings with the 3 District Council Chief Officers and Leaders have taken place and a Task and Finish Group established to provide recommendations to the HGGT Board. The 5 Council Partners are considering the establishment of a Joint Committee.</p> <h3>HGGT Delivery Programme</h3> <p>The project delivery programme is currently being fundamentally reviewed.</p> <p>The key issues that are programme priorities for the Partnership at the current time are as follows:</p> <ol style="list-style-type: none"> a) HIG Delivery & Rolling Infrastructure Fund – The Garden Town partners HIG contract with the Department of Levelling Up, Housing and Communities (DLUHC) is now in place, led by HCC. This will allow the delivery programme for the funded infrastructure (enhanced A414 river Stort crossing, additional river Stort crossing and a Sustainable Transport Corridor between the Gilston area and Harlow) to move to the next stage of surveying and detailed design work. b) Housing & Growth Trajectory delivery - Housing Trajectories – total housing growth from HGGT expected by HMG is set out below. <table border="1" data-bbox="794 1821 1453 1944"> <thead> <tr> <th>Total Garden Town</th> <th>20/21</th> <th>21/22</th> <th>22/23</th> <th>23/24</th> </tr> </thead> <tbody> <tr> <td>EHDC/Gilston</td> <td>0</td> <td>0</td> <td>200</td> <td>250</td> </tr> <tr> <td>TOTAL</td> <td>407</td> <td>603</td> <td>967</td> <td>1,121</td> </tr> </tbody> </table> <ol style="list-style-type: none"> c) Gilston Villages 1 – 6 Planning Application Planning application proposals for the 10,000 new home development at Gilston (as part of the 	Total Garden Town	20/21	21/22	22/23	23/24	EHDC/Gilston	0	0	200	250	TOTAL	407	603	967	1,121
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			<p>Harlow and Gilston Garden Town) remain under consideration by Harlow and East Herts Councils. Committee meetings are likely to be in the early part of 2022. The Councils and applicants continue to work together to secure a development related funding package (through s106 Agreement) that will deliver a full range of supporting infrastructure and other service provision – transport enhancements, education provision and significant affordable housing delivery chief amongst them.</p> <p>2. Funding</p> <p>The primary source of external funding for the HGGT project has, to date been Garden Town Capacity Funding; Government funds applied for via Homes England in September 2020. The funding award announcement for 2020-21 was made in June 2021 for £475,000.</p>
<p>Hemel Garden Communities</p>	<p>Lead Leader: Andrew Williams Chief Executive: Claire Hamilton Programme Lead: Tom Dewey</p>	<p>Green</p>	<p>HGC Transport Plan</p> <ul style="list-style-type: none"> • Work on the HGC Transport Plan continues to progress forward. A full draft of the Plan has now been received from the Consultant team and is being reviewed by officers through the Transport Subgroup of HGC. The Plan focusses on a series of 'Big Moves' to bring about modal shift and behaviour change to sustainable transport. A plan for engagement activities is being developed and will be tested through the HGC Councillor Visioning Group, along with emerging content from the Plan. <p>HGC Framework Plan</p> <ul style="list-style-type: none"> • HGC Framework Plan is the key study that will shape the strategic infrastructure and spatial requirements for Hemel Garden Communities. The work is being progressed by David Lock Associates, landowners within the growth area and HGC. • The Spatial Vision, emerging Transport Plan and emerging Framework Plan were presented in July to District and County Lead Councillors representing the authorities. A joint HGC Ward and Parish Councillor workshop took place in August. <p>Communications and Engagement</p> <ul style="list-style-type: none"> • A Communications and Engagement Strategy has been prepared and has been shared for review with the HGC Comms and Engagement Subgroup. This forms the basis of approach to engagement, with an Action Plan being developed off the back of this. • Support has been commissioned to develop a HGC website as a resource and engagement portal for the programme. <p>Recruitment</p> <ul style="list-style-type: none"> • Programme Manager now appointed (Sep 21) • Design and Planning Officer recruited through Public Practice and in post (Sep 21)

			<ul style="list-style-type: none"> Permanent HGC Programme Director role now out to recruitment. (Interviews in November 21).
Mass Rapid Transit - Hertfordshire & Essex Rapid Transit (HERT)	Lead Leader: Phil Bibby Chief Executive: Mark Kemp Programme Lead: Darren Granger	Green	<ul style="list-style-type: none"> MRT now branded as Hertfordshire & Essex Rapid Transit (HERT). Technical work ongoing and Options Assessment Report and Appraisal Specification Report finalised. Stakeholder engagement started on 22 June at the Growth Board meeting with a soft launch of the name/branding, website (www.hertfordshire.gov.uk/HERT) and teaser video to promote the public engagement later in the year. Early engagement with businesses and transport campaign groups, bus operators, interest groups and national accessibility campaigners underway. Programme of briefings and 1-2-1s with key regional and local stakeholders ongoing. 3-minute promotional video has been finalised and ready for launch with public engagement. MP briefing unable to take place in person at Westminster due to revised security arrangements. Looking to arrange virtual meeting later in the autumn. Public Engagement on Strategic Outline Business Case planned for Autumn 2021. This will be a chance to get views on the Principles of the HERT (e.g., strategic narrative, vision, key requirements); The need for the HERT; The benefits of the HERT; Travel behaviours; Usage of HERT (i.e., purpose of trips); and Views on towns and stations the HERT will serve. Completion of Strategic Outline Business Case by Winter 2021 ready for political sign off. Submission of SOBC for funding approval in Spring 2022.
Resetting the SE Herts economy in response to COVID-19 and climate change	Lead Leader: Lewis Cocking Chief Executive: Jeff Stack Programme Lead: Kevin Clark	Green	Project 1 Park Plaza West <ul style="list-style-type: none"> Plans for major new film/TV studios have just been announced with the potential to create over 4,500 permanent jobs and £300m to the local economy. Discussions with the Planning Authority are ongoing.
		Amber	Project 2 New Park Lane Railway Station, Waltham Cross <ul style="list-style-type: none"> Views on the initial strategic outline business case were sought in July 2021 at a meeting with DfT. They confirmed support for the project is critical from the Train Operation Company and Network Rail. The next key step is therefore to establish and ensure Network Rail's and the operators' requirements are met, so they are able to fully support the project and give it a much stronger chance of funding and getting onto the Rail Network Enhancement Pipeline in Control Period 7 (2024-2029).
		Green	Project 3 Development of a new Business Park and hi-tech starter Centre – Maxwells West

			<ul style="list-style-type: none"> Planning permission granted in June 2021 for a Business and Technology Centre to provide 34,000 sq ft of B1 and B2 space to encourage start-ups and small businesses in the area. The procurement for the construction has completed and a start on site is anticipated in late October. The access road construction is underway and should be completed in the early part of 2022.
		Amber	Project 4 Brookfield Garden Village & surrounding infrastructure <ul style="list-style-type: none"> Agreement now reached on Highways issues affecting the scheme and the construction of a bid to the Major Roads Network for works to junctions on the A10. Planning applications for all aspects of the scheme should be ready to submit in Q1 2022.
		Green	Project 5 Waltham Cross Town Centre Regeneration <ul style="list-style-type: none"> A full public consultation started in September 2021 and closes on 3 October 2021. A bid for Levelling Up Funding to finance the public realm and other projects across the town centre was submitted in June 2021.
Watford Junction Quarter	Lead Leader: Peter Taylor Chief Executive: Donna Nolan Programme Lead: Julian Hart	Amber	Station <ul style="list-style-type: none"> Network Rail and Kingshott still hoping to agree changes to concourse, however covid has impacted retail trade and this has impacted on the land deal negotiations. Detailed design work would start after a deal has been agreed with a 6-month programme to reach planning. Start on site could still happen in 2022. Network Rail has submitted funding request to DoT for £1m for pedestrian bridge – all going well, this would be signed off in early Autumn. Design would proceed for 12 months to explore pedestrian bridge feasibility and confirm costs.
		Green	Systra consultants work on transport interventions <ul style="list-style-type: none"> Technical and pre-strategic outline business case - now completed. Stage 2 work to look at more detailed design feasibility of key interventions are almost complete.
		Green	Planning Policy <ul style="list-style-type: none"> Watford draft Local Plan – Council has reviewed and responded to representations. Examination of Local Plan expected at year end. One of the Deloitte workstreams (see below) will include reviewing watertightness of planning policy and how to manage landowner relationships going forwards to ensure comprehensive regeneration takes place.

		Green	<p>Funding</p> <ul style="list-style-type: none"> • Stakeholder engagement with key landowners on-going. • Conversations on-going with Homes England to provide some revenue funding to pay for funding and development strategy work.
		Green	<p>Funding and Development Strategy</p> <ul style="list-style-type: none"> • Deloitte has been appointed to progress strategy work. • First stage of work has been commissioned and commenced – this involves contacting all landowners and carrying out baseline analysis in order to review overall work programme and deliverables. • Initial output has been reviewed by public sector stakeholders and consideration is being given to next stages of work – these will be signed off in September.