

APPENDIX 1: HERTFORDSHIRE GROWTH BOARD WORK PROGRAMME Feb 2022 - Jul 2022

Agreed Hertfordshire Growth Board Priority Themes:

- Economic recovery, performance, and resilience,
- Building the homes Hertfordshire needs, and
- Future Hertfordshire

Workstream	Key deliverables	Key activities	Feb (w/c)				Mar (w/c)				Apr (w/c)				May (w/c)				Jun (w/c)				Jul (w/c)							
			07	14	21	28	07	14	21	28	04	11	18	25	02	09	16	23	30	06	13	20	27	04	11	18	25			
HGB Governance	Implementation of Joint Committee(s) - Completed		Hertfordshire Growth Board dates in 2021 & early 2022																											
	Review Co-opted membership to see if other partners should be involved – Completed . New co-opted members joined from September																													
	Communications and Engagement	HGB Communications Strategy	Implementation across 2021 – mid 2022																											
		Engagement and participation events (virtual) - two events held in 2021, three webinars and new Chair's profile feature autumn 2021	Implementation across 2021 – mid 2022																											
Delivering the Homes Hertfordshire Needs	Strategy & Steering Group established	On-going oversight in place, political oversight and forward agenda planning through CEx Co-ordinating Group																												
	Strategic Partnership work	On-going housing pipeline and delivery pathway development work informed by Government discussions & accelerating housing workstream.	Housing pipeline and Growth and Housing prospectus approved September. Programme suspended February.																											
		Homes England Strategic Partnership Expression of Interest Bid to Homes England Affordable Homes Fund	Affordable Homes Fund bidding prospectus published. Feasibility Investigation of the merits of submission of a Hertfordshire Eol for Local Authority Strategic Partnership. Concluded May 21 – recommendation not to proceed at this time. Completed.																											
		Temporary Accommodation Collaboration Investigation	Approval to move to Full Business Case was gained at the HGB 24 January 2022																											

		OSM/MMC project actions – facilitating the uptake of this option as part of our pipeline of sites	Support for the work on Herts OSM with Herts LEP continues. Planning and Development Guide for increased use of OSM in Herts commissioned, HGB June.
	Preparation of Housing and Growth submission to MHCLG	Programme of meetings with DLUHC officials on-going.	On-going engagement with officials from DLUHC, BEIS & DfT. Focus now on County Deal
		DLUHC Deputy Director attends and briefs Growth Board regularly.	Growth and Housing prospectus prepared and submitted September County Deal expression of Interest submitted 13-8-21. Programme suspended February after Levelling Up white paper published.
		Briefing Herts MPs at the appropriate times	Briefings to Herts MPs on HGB work, County Deals and Levelling up Fund project bids as and when needed
	Partners, investors & delivery bodies Engagement	Establish Developer Forum with agreed partner, implementation Autumn (HIDB)	10th

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Economic Recovery, Performance and Resilience	Hertfordshire Investment Ready	Development of a purposeful Investment Ready Strategy – to bring greater investment into Herts (both public and private sources). Investigate options such as impact and regional funds and bear down on establishing the conditions locally that need to be created to leverage in investment.	Investment strategy completed. Programme under review
		Investment Strategy and Portfolio of our investable propositions (infrastructure and schemes that are or can be made spade ready).	
		Investigation of potential funding options/routes for strategic scale, part, or non-commercial infrastructure projects.	Collaborative approach to Levelling Up bids and UK Shared Prosperity Fund to be investigated

	Digital Workstream	HCC, LEP and Growth Board lead. Draft Digital Framework approved January 2022	Early stages of Programme development. Digital Connectively Board to meet for the first time on 10 June 2022 and then approximately every 2 months aligned to HGB dates
	Virtual observatory	Enhance the joint LEP/HGB data analytics availability to support Board members as well as enhancing bidding and lobbying activities across our priority areas.	Not taken forward
		Monitoring of national funding streams and bidding opportunities aligned with bidding capability and expertise – progress delayed, project priority to be reviewed	Coordinated between the Growth Board, LEP and HGB partners.

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Future Hertfordshire	Closer working with Health sector, ensuring wellbeing as part of placemaking (planning and delivery stages)	Working group set up with Health sector, task, and finish project to enhance cross sector working and impact, particularly around infrastructure and place-making	Health and Growth Group continues to meet																											
	Climate, Carbon and Sustainability work alignment with HGB	Alignment with the current work being overseen by Herts leaders.	Ongoing, progress being reported through Hertfordshire Climate Change and Sustainability Partnership (HCCSP)																											
	Infrastructure costs update via the HIPF in 2021-22	Roll Forward of the HIFP – investigate cost effective options and optimal timing for this. HIPP oversight and recommendations to HGB later in 2022	Under review by HIPP																											

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Growth Corridor Programme Boards	HGB overall Strategy & Steering Group structures in place.	HGB Senior Officer Steering Group meets fortnightly	[Gantt chart showing activity from Feb 07 to Jul 25]																											
	Development of two E-W strategic growth corridors	Corridor growth opportunities and priority projects overseen by corridor programme boards,	See below. Progress on projects reported to HGB through project updates from the corridor programme boards.																											
	Outline Business Cases	Initial tranche of business cases developed to a common framework and to support investment opportunity discussions with Government and private sector. Update where supports spade readiness for bidding.	Information gathering and detailed OBC development work as needed across 2021 and in support of HGB submissions to HM Government Funding rounds.																											

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Southern Corridor Board and Delivery Programmes	Southern Corridor Programme Board	Board oversight	[Gantt chart showing activity from Feb 07 to Jun 06]																												
	Southern Corridor Delivery Programmes	Accelerating Housing	<ul style="list-style-type: none"> · Housing Pipeline monitoring · Deploying freedoms and flexibilities from Govt to accelerate housing delivery 	Housing pipeline validation and dialogue with the Department of Levelling Up, Housing and Communities (DLUHC) now suspended as an HGB work programme. Individual engagement discussions taking place with Homes England where councils have deliverable schemes and can demonstrate market failure.																											
		Creative & Screen Industry Sector Support	<ul style="list-style-type: none"> · Screen Industries new space research commissioned 	Progress being reported through project updates																											

		<ul style="list-style-type: none"> · Film & TV Production Business Support and Creative & Screen Industries Skills Development Programme reviewed through LEP sector action plan 	
	Harlow Gilston Garden Town	<ul style="list-style-type: none"> · Integrated Transport Hubs & Sustainable Mobility Behavioural Change · Local Employment Space & Digital Implementation · Supporting Infrastructure Projects 	Progress being reported through project updates
	Hemel Garden Communities	<ul style="list-style-type: none"> · Viability and Delivery Strategy · Stewardship Framework & Approach · HGC Strategic Masterplan Guidance & Transformational Plan · HGC Infrastructure Delivery Plan · Social Housing Delivery · Sustainable Energy Infrastructure Projects - Evidence Base Study 	Progress being reported through project updates
		<ul style="list-style-type: none"> · MRT Promotional Video 	Progress being reported through project updates

	Hertfordshire and Essex Rapid Transit System (HERT)	· Options Assessment Report; Appraisal Specification Report	Progress being reported through project updates		
		· Strategic Outline Business Case			
		· Sustainable Travel Towns Design			
	SE Hertfordshire Economy	· Park Plaza West – Sunset Studios investment confirmed			
		· New Park Lane Railway Station (Waltham Cross) - Footbridge Procurement			
		· New Business Park and hi-tech starter Centre: Maxwells West – Planning permission & procurement			
	Watford Junction Quarter	· Waltham Cross Town Centre Regeneration - Public realm design - Phase 1			
		· SOBC Transport Interventions (subject to funding)			
		· Network Rail design pedestrian link/entire station development			
		· Development Agreement			
				· Design & Planning	

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Northern Corridor Board and Delivery Programmes	Northern Corridor Programme Board	Board oversight	Northern Corridor Programme Board dates																												
	Northern Corridor Delivery Programmes	Community Wealth Building	· CWB Pilot 1 Stevenage & 2 North Herts	Progress being reported through project updates																											
			· County-wide working group established																												
		New Settlements Group	· Scope review to be undertaken	Progress being reported through project updates																											
			Town Centres																												
				· Health check questionnaire																											
		Science and Technology (Cell and Gene Focus) Sector Support	· Framework/ Master planning/ visioning study for Gunnels Wood Road	Progress being reported through project updates																											
Climate, carbon and Sustainability	· Finalised Water Action Plan	Progress being reported through project updates																													
	· Biodiversity Action Plan and baselines established																														
	· Carbon Action Plan finalised																														
	· Transport Action Plan finalised																														

**Joint
Strategic
Planning
(JSP)
workstreams**

SWH JSP	JSP Programme	On-going implementation programme across 2022. Progress being reported through project updates
NECH JSP	JSP Programme	On-going implementation programme across 2022. Progress being reported through project updates