

**Appendix 1 -
Combined Northern and Southern Growth Corridor
Programme Boards, Delivery Programme Updates (May 2022)**

Delivery Project	Programme Lead/s	Red / Amber / Green Status	Description
NEC JSP and Northern Corridor			
North, East and Central Hertfordshire Joint Spatial Plan	Lead Leader: Linda Haysey Chief Executive: Richard Cassidy Programme Lead: Sara Saunders	Green	<p>The Growth Study contract was awarded to AECOM on the 1 March 2022. The Project Steering Group (PSG) (made-up of officers representing each authority and HCC) met the consultants on 23 March 2022 for the inception meeting.</p> <p>Stage 1 of the programme, the Baseline Data Assessment, has begun and involves the transfer and review of a detailed evidence base to AECOM. A draft report on the Stage 1 element will be available in July 2022.</p>
Community Wealth Building	Lead Leader: Sharon Taylor Chief Executive: Matt Partridge Programme Lead: Rob Gregory	Green	<p>Community Renewal Fund:</p> <p>The overall programme has been extended by government until 31 December 2022. Projects connected to the grants schemes will continue as planned and are due to end in June/July 2022.</p> <p>District Working Group:</p> <p>Monthly review meetings continue. Fusion 21 attended the March meeting to present the work they are undertaking with Dacorum Council on the production of a Social Value Supplementary Planning Document to support local employment initiatives.</p> <p>The meeting in April 2022 focused on the upcoming UK Shared Prosperity Fund and the opportunity to potentially pool some resource for the continuation of CWB activity.</p> <p>Workstream updates:</p> <p>Workstream 1: Hertfordshire Opportunities Portal Consideration is being given to developing a “Careers in Local Government” page, providing routes to employment, career progression routes and highlighting areas where there are currently staff/skills shortages, such as planning and procurement. Following this, districts will be encouraged to develop spotlight pages for their respective challenge areas. Work has commenced to update the Stevenage spotlight page which will be used as a case study for the wider partnership.</p> <p>Workstream 2: Procurement Mapping is underway to determine where each borough is on their social value journey, using the national strategy responses from Oct 2021. The outcome of this piece of</p>

			<p>work will be used to determine the opportunities for joint proposals going forward.</p> <p>CLES is facilitating a workshop for Supply Hertfordshire on 23 May 2022 to discuss community wealth building generally, and how social value in procurement contributes to the agenda.</p> <p>Workstream 3: Grants scheme Local programmes: projects have begun in earnest with some initial positive results ahead of forecasted outcomes being realised.</p> <p>Workstream 4: Planning Dacorum in partnership with Fusion 21 is the key activity within this stream. The Social Value Supplementary Planning document was approved at cabinet in April and will be shared with the Hertfordshire Planning Group at its next meeting.</p> <p>Workstream 5: Evaluation and Feasibility The university of Hertfordshire successfully tendered to deliver the external evaluation. The inception meeting is due to take place in the third week in May with work beginning in earnest in June following the extension being granted for the overall programme.</p> <p>The evaluation will be integral to the feasibility plan that will determine how our Community Wealth Building activities can continue following the original CRF funded programme.</p>
Delivery Models for New Settlements	<p>Lead Leaders: Linda Haysey, Elizabeth Dennis-Harburg</p> <p>Managing Director: Anthony Roche</p> <p>Programme Lead: Ian Fullstone</p>	Green	<p>The work programme has been agreed through to the autumn 2022 with dates to be confirmed for the next meetings once site visits are arranged. Site visits are taking place in the spring 2022, having identified strategic locations of interest at Alconbury Weald, Houlton Rugby, and Eddington in Cambridge as initial locations of interest. The first visit took place to Houlton on 25 March 2022, followed by a second visit to Alconbury Weald on 28 April. Arrangements are currently being made for the third visit.</p>
Reinvigorating Town Centres	<p>Lead Leaders: Tony Kingsbury, Elizabeth Dennis-Harburg</p> <p>Chief Executive: Ka Ng</p> <p>Programme Lead: Jenny Foster</p>	Green	<p>IPM have been engaged to carry out ten town centre surveys, with the option for each district/ borough to match fund an additional town centre survey if they wish. This will be rolled out in June 2022 with the final report due in August 2022.</p> <p>Baseline information is being sought across Hertfordshire for what each district/ borough and other parties are working in in relation to their town centres. This will enable an evaluation of what further value can be added to existing work. Contact is being established with several</p>

			organisations who can offer assistance/ consultancy services to our districts and boroughs.
Growing Science and Technology (Cell and Gene Focus)	<p>Lead Leader: Sharon Taylor</p> <p>Chief Executives: Jeff Stack, Neil Hayes</p> <p>Programme Lead: Jenny Foster</p>	Amber	<p>This project is well underway with updates provided against three key areas below:</p> <p><u>Industry Panel:</u> The LEP has convened a new life sciences industry panel to drive forward actions that will deliver sustained sector growth, improved health outcomes and a huge economic uplift for the county and across the UK. The panel, chaired by LEP Board member Diane Lee, comprises representatives from across the county burgeoning life sciences sector including Eisai, Pharmaron, Stevenage Bioscience Catalyst, Cell & Gene Therapy Catapult, OneNucleus and University of Hertfordshire. More details are available from https://www.hertfordshirelep.com/news/2022/new-life-sciences-industry-panel-to-grow-herts-key-sector-and-deliver-nationwide-benefits/</p> <p>The panel held its first meeting on 21 April 2022 to agree the actions set out in the draft sector action plan. It agreed the broad sweep of actions but recommended that some additional activities should be carried out before the panel convenes at the end of July 2022 to sign off the plan.</p> <p><u>Developer Appetite.</u></p> <p>There continues to be a positive developer and investor sentiment to this growing cluster with a regular stream of inward investment enquiries coming through. Latest private equity data on Biotechnology investments in Stevenage suggests there were 5 investments in 2021 which equalled the previous year's results. However, the size of the investments increased, and the overall levels of investment rose on the previous year by 9.4%</p> <p>The Panel has also asked the LEP to work with DIT and provide an accessible, less technical document than that set out in the current High Potential Opportunities slide deck. This will help generalists involved in generating investments leads to better understand the needs of Foreign Direct Investors in the advanced therapies sector.</p> <p><u>Infrastructure blockages.</u></p> <p>GSK have completed their procurement process to secure a development partner to expand the current campus into a leading European life sciences facility, creating up to 4,000 new jobs. They have appointed their preferred developer</p>

			<p>and will be announcing the appointment before the end of June 2021</p> <p>£2m has been allocated by Herts LEP, HCC, Stevenage Development Board and Stevenage Borough Council, to carry out the detailed design for the local road system to include sustainable travel measures that can help unlock the growth of the area.</p> <p>The development of a design vision and guidance for the Gunnels Wood Road area now has an appointed consultant and the project will commence early June with a period of around 18 weeks to complete.</p>
<p>Climate Change & Sustainability (working with Hertfordshire Climate Change and Sustainability Partnership HCCSP)</p>	<p>Lead Leader: Linda Haysey Chief Executive: Matt Partridge Programme Lead: Julie Greaves</p>	<p>Amber</p>	<p>Progress on implementing the four HCCSP approved Strategic Action Plans (Water, Biodiversity, Carbon and Transport) continues. Thirteen out of 31 quick wins have now been completed, including the countywide Biodiversity Baseline and associated training, and a further 15 are in progress. HCCSP partnered with the Energy Saving Trust to launch an energy efficiency app to Hertfordshire residents to help make energy savings and reduce emissions. The Hertfordshire Energy Advice Tool (HEAT) was launched in January and is being promoted by all partners to encourage take up by residents.</p> <p>Coordinated projects in progress include:</p> <ul style="list-style-type: none"> • a county-wide Clean Air Day campaign including training volunteer Idling Action Champions and comms to promote active travel and modal shift • Close coordination between Herts Licensing Officers Group and HSOG to develop coordinated approach to idling enforcement, and electric taxi adoption across the county • Continued development and submission of funding bids for community engagement and other projects <p>The Behaviour Change subgroup will present a final draft back to the partnership in June, following input from officers before progressing to external stakeholder engagement.</p> <p>The Adaptation subgroup provided feedback to HCCSP regarding the need for capacity building on this area. As such, Adaptation Training was delivered by consultants WSP for members and key officers in March following this recommendation.</p> <p>Following an action from the Carbon Strategic Action Plan, Local Partnerships have been working with officers to prepare a communications strategy. The strategy and subsequent recommendations have been provisionally agreed and will return to HCCSP in June for final sign off.</p> <p>The annual (virtual) discussions with each Local Authority by the HCCSP Chair and lead CEO have been completed.</p>

			<p>The key themes report shared positive feedback on progress achieved and a need to consider communication methods to members, officers and the public going forwards.</p> <p><u>Hertfordshire Green Infrastructure (GI) Strategy</u></p> <p>Part 2 of the Strategy has been split in to two sections (2a and 2b) to enable the districts/HIPP community to review and comment. Part 2a focuses on Green Infrastructure (GI) priorities/actions in Hertfordshire and Part 2b will focus on mechanisms for delivery. A final consultation on Part 2b is scheduled for June 2022 and access to documents and comment forms will be available on the Herts GI consultation hub website. Completion of the document is set for Summer 2022.</p>
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Southern Corridor Programme Board

Homes and Communities	<p>Lead Leader: Andrew Williams</p> <p>Chief Executive: Claire Hamilton</p> <p>Programme Lead: Jenny Foster</p>	Green	<p>Accelerated Housing Delivery</p> <p>Short term housing pipeline delivery work is now paused given the funding position set out in the Levelling Up white paper. Accelerated housing delivery discussions continue at a district/ borough level with Homes England liaising directly on specific sites.</p> <p>Off-Site Manufacturing</p> <p>Work on the Off-Site Manufacturing/ Modern Methods of Construction Guide continues, and this will be presented to Growth Board on 14 June 2022.</p> <p>The OSM consortium met on the 4 May 2022, there will be one further meeting this year then alternative funding to continue supporting the consortium will need to be found.</p> <p>OSM manufacturing facility – the LEP are continuing to work with one provider but is progressing positively. We are awaiting the outcome of a planning application at which point it is hoped that this manufacturer will formally be locating themselves in Hertfordshire towards the end of this financial year.</p>
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Creative & Screen Industries	<p>Lead Leader: Morris Bright</p> <p>Chief Executive: Neil Hayes (LEP)</p> <p>Programme Leads (current): Adam Wood (LEP), Brenda Harris (Interim)</p>	Amber	<p>The working group last met in April 2022, with ongoing constructive discussions around key activities that can be progressed whilst awaiting the final version of the LEP's emerging Sector Action Plan.</p> <p>The LEP have just completed a series of meetings with major studios in the county and have secured their agreement to join the Creative & Screen Industries Panel.</p> <p>A priority workstream action is to develop a feasibility/business plan to establish a Herts Film Office. North Herts Council have been asked to join the working</p>
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			<p>group since they have a particular interest in developing a co-ordinated film location resource.</p> <p>Since one of the key milestones is developing a Herts Film Office, a further separate officer-led subgroup has been established to review the feasibility of setting up the centralised Hertfordshire TV & Film office, as a “1 stop shop” for production companies to liaise with the public sector.</p>
<p>Harlow & Gilston Garden Town</p>	<p>Lead Leader: Linda Haysey Chief Executive: Richard Cassidy Programme Lead: Naisha Polaine</p>	<p>Green</p>	<p>The HGGT Garden Town is a project underpinned by a partnership of 5 council partners – EHDC, HDC, EFDC and Essex and Herts County Councils. Its main objective is to co-ordinate and enable delivery of 16,000 homes by 2033, along with associated infrastructure, delivering to a Garden Town Vision. It is HGGT work priorities are as follows:</p> <ol style="list-style-type: none"> HGGT – Next Steps for the Partnership - Governance Review In principle the 5 Council Partners have agreed the establishment of a Joint Committee. Work continues to scope delegations in detail for further consideration in Q2 2022/23. HGGT Delivery Programme The 2022/23 HGGT Work Programme is being finalised for approval on the 13 June 2022, HGGT Board taking into account the funding allocation made by Homes England and the 5 Council partners. This will be set against the following key priorities: <ul style="list-style-type: none"> Continue to be the holder of the Garden Town Vision for the 5 Local Authorities and coordinate them to achieve that ambition Map the Garden Town’s technical programme showing milestones to deliver the planned housing, jobs & infrastructure and implement rigorous Programme Management of the overall garden town growth to meet delivery trajectories Develop the Rolling Infrastructure Fund for the 5 Local Authorities to collect developer contributions and HIG repayments; providing the method to deliver critical enabling infrastructure for the future Develop and implement the Stewardship Body to ensure that new community assets are held long-term Co-ordinate partners across the functional economic area to develop an economic growth strategy to foster inclusive growth Support the regeneration delivery of Harlow Town Centre and neighbourhoods Strategic Site update The current most advanced key strategic site in the Southern Corridor is the Gilston Villages being brought forward by Places for People and Taylor Wimpey. <ol style="list-style-type: none"> Gilston Villages 1 – 6 Planning Application

			<p>Planning application proposals for the 10,000 new home development at Gilston remain under consideration by East Herts Council. Outline Application Committee meetings are likely to be Q2-Q3 2022. The Councils and applicants continue to work together to secure a development related funding package (through s106 Agreement) that will deliver a full range of supporting infrastructure and other service provision – transport enhancements, education provision and significant affordable housing delivery chief amongst them.</p> <p>b) Full planning applications for the river crossings (infrastructure to be funded initially by the Government Housing Infrastructure Grant (HIG)) were approved by East Herts Planning Committee on 22 February 2022 and Harlow Planning Committee on 23 February 2022.</p> <p>4. Funding The primary source of external funding for the HGGT project has, to date, been Garden Town Capacity Funding and an allocation of £250,000 was made in March 2022 by Homes England. A further £700,000 was announced on 20/3/22 as part of a major package of Government support funding for Garden Towns and Communities.</p>
<p>Hemel Garden Communities</p>	<p>Lead Leader: Andrew Williams Chief Executive: Claire Hamilton Programme Lead: Phillipa Zieba</p>	<p>Green</p>	<p>HGC Transport Plan</p> <ul style="list-style-type: none"> • Work on the HGC Transport Plan continues to progress forward with completion of the next iteration due summer 2022 ahead of a variety of engagement activities, final changes and sign-off. • Recent engagement activity included a “Your Local Journeys” survey, focussed on gaining insight into how the community currently travel within the area, how they might travel in the future, and identifying existing barriers to more active and sustainable travel modes. This initial engagement phase concluded in March with over 500 responses. • A Quality Review Panel to consider the principles of the emerging Transport Plan is to be undertaken in June. <p>HGC Framework Plan</p> <ul style="list-style-type: none"> • HGC Framework Plan is the key study that will shape the strategic infrastructure and spatial requirements for Hemel Garden Communities. The work is being progressed by David Lock Associates, landowners within the growth areas and the HGC team. A draft spatial plan has been produced and key issues are currently under review. • An initial Quality Review Panel was undertaken in March / April, hosted by Design SE. Feedback will be used to inform future iterations of the Framework Plan. • An assessment of supporting infrastructure and viability is also underway and programmed for completion in early summer. • Consultation upon the Framework Plan is scheduled for later in the year.

			<p>Communications and Engagement</p> <ul style="list-style-type: none"> A draft Communications and Engagement Strategy has been prepared and is currently under review. This will form the basis of approach to engagement, supported by an appropriate Action Plan. HGC's branding work has now been concluded and development of a dedicated website is underway. This will be launched later this year and will provide a key resource for future communications and engagement. <p>Recruitment</p> <ul style="list-style-type: none"> Recruitment for an Independent Chair of the HGC Board has now been concluded and Bob Lane joined the Board in May 2022.
Mass Rapid Transit - Hertfordshire & Essex Rapid Transit (HERT)	<p>Lead Leader: Phil Bibby Chief Executive: Mark Kemp Programme Lead: Darren Granger</p>	Green	<ul style="list-style-type: none"> 3-minute promotional video is available to view on HCC's YouTube channel https://www.youtube.com/watch?v=EAQFFO2dg3I and also on the Growth Board website www.hertfordshiregrowthboard.com/2021/11/18/introducing-the-hertfordshire-to-essex-rapid-transit-hert/ Project being reviewed in light of Hertfordshire's Bus Service Improvement Plan (BSIP) and recent funding announcement Bus Service Improvement Plan funding set for Herts - Intalink to ensure the projects are aligned and a coordinated approach is taken for Public Transport. Completion of Strategic Outline Business Case in Summer 2022 ready for political sign off. Submission of SOBC for funding approval in Autumn 2022.
Resetting the SE Herts economy in response to COVID-19 and climate change	<p>Lead Leader: Lewis Cocking Chief Executive: Jeff Stack Programme Lead: Kevin Clark</p>	Green	<p>Project 1 Park Plaza West</p> <p>Plans for major new film/TV studios are being progressed with the potential to create over 4,500 permanent jobs and £300m to the local economy. A full planning application has now been submitted with an expected decision July 2022. Assuming that is positive, construction work is expected to commence in late 2022.</p>
		Amber	<p>Project 2 New Park Lane Railway Station, Waltham Cross (No update from Jan 2022)</p> <p>The next key step is to establish and ensure Network Rail's and the operators' requirements are met so they can fully support the project and give it a much stronger chance of funding and getting onto the Rail Network Enhancement Pipeline in Control Period 7 (2024-2029). A meeting is being planned with Network Rail and the operators to:</p> <ul style="list-style-type: none"> discuss and confirm what timetabling/performance work is now required at this stage to move this forward and inform a letter of support and to support the business case: provide clarity on how to move the schemes forward via a 'champion' at Network Rail to ensure inclusion of the

			schemes in the CP7 planning processes that are currently on going.
		Green	<p>Project 3 Development of a new Business Park and hi-tech starter Centre – Maxwells West</p> <ul style="list-style-type: none"> The construction is still on schedule to be completed in December 2022 and the steel framework is now complete and all floor slabs are in place together with the roof A marketing board is due to be erected on the site in June and comprehensive marketing to begin at the same time
		Amber	<p>Project 4 Brookfield & surrounding infrastructure</p> <ul style="list-style-type: none"> A scheme freeze is expected at the end of May Planning applications are due to made in August. <p>Further discussions currently being held with the Gypsy Community to secure their agreement to the proposed relocation</p> <p>Broxbourne Borough Council and Hertfordshire County Council are preparing to go to the market to secure and infrastructure development partner in respect of the Garden Village</p>
		Green	<p>Project 5 Waltham Cross Town Centre Regeneration</p> <p>The Council has established a Waltham Cross Renaissance officer steering group and a thematic implementation programme has been produced with theme and project leads established. Work also continues towards the production of a town centre planning framework and the Waltham Cross Area Action Plan. A subgroup has also been established to work on a revised bid for the Levelling Up Fund.</p> <p>The Council has also appointed Rivington Hark to advise on the best use of its assets in the Town Centre.</p>
Watford Junction Quarter	<p>Lead Leader: Peter Taylor Chief Executive: Donna Nolan Programme Lead: Julian Hart</p>	Amber	<p>Station</p> <ul style="list-style-type: none"> Network Rail and Kingshott still hoping to agree changes to concourse, however covid has impacted retail trade and this has impacted on the land deal negotiations. The financial position is being reviewed and agreement is anticipated in mid-2022. Network Rail has submitted a funding request to DoT for £1m for a pedestrian bridge – all going well, this would be signed off in April 2022. Design would proceed for 12 months to explore pedestrian bridge feasibility and confirm costs. We are still waiting to hear on this decision. When work starts, Network Rail have agreed to work with WBC and partners to consider extension of bridge to make it public access to eastern side of rail lines.

		Green	<p>Planning Policy</p> <ul style="list-style-type: none"> Examination of draft Local Plan has taken place. Adoption of Local Plan is anticipated for Autumn 2022.
		Green	<p>Funding</p> <ul style="list-style-type: none"> Stakeholder engagement with key landowners on-going. Homes England has provided a contribution towards the revenue funding costs of the Deloitte work. Maintaining contact with Homes England in case further revenue funding would be useful during 22/23
		Green	<p>Funding and Development Strategy</p> <ul style="list-style-type: none"> Work is being progressed by Deloitte and Systra, exploring future preferential station car parking distribution across the area and considering how the bus station area could be redeveloped Solum submitted a transport pre-app to HCC earlier in the year and this has now been responded to.
		Green	<p>Landowner activity</p> <ul style="list-style-type: none"> Berkeley Homes scheme has now commenced Canada Life has decided not to proceed with any development for now and are waiting to see what station improvements take place Solum (working alongside NR) are preparing proposals for the central part of the rail lands with a view to seeking agreement with Network Rail to release the land.