

## Appendix A - Combined Growth Corridor Delivery Programme Updates (September 2022)

Delivery Project	Programme Lead/s	Red / Amber / Green Status	Description
Northern Growth Corridor Programme Board			
North East and Central Hertfordshire Joint Planning work	<p><b>Lead Leader:</b> Linda Haysey</p> <p><b>Chief Executive:</b> Richard Cassidy</p> <p><b>Programme Lead:</b> Sara Saunders</p>	Green	<p>Following the last meeting the Project Steering Group (PSG) have finalised the project execution plan and transferred across the majority of data and background evidence to AECOM.</p> <p>AECOM are working through the creation of Stage 1: the baseline assessment report – Stage 1 is essential to get right as it guides Stage 2. The PSG met with AECOM w/c 4<sup>th</sup> July and discussed their findings and Stage 1 progress so far. We also discussed how to proceed with the housing and economic growth scenarios and technical stakeholder engagement. Stage 1 report on target for expected end date.</p> <p>Some thought does need to be given to the wider visioning for growth across the NEC area and how this can input into the growth study. As such AECOM have also been asked to produce a short note regarding visioning approach to inform future discussions.</p> <p>Next Steps:</p> <ol style="list-style-type: none"> <li>1. Engagement with technical stakeholders and collation of data which will then be assimilated into a draft Stage 1 report</li> <li>2. Stage 1 report to be drafted and circulated to PSG for comment</li> <li>3. Receive note on visioning and discuss with PSG</li> </ol>
Community Wealth Building	<p><b>Lead Leader:</b> Sharon Taylor</p> <p><b>Chief Executive:</b> Matt Partridge</p> <p><b>Programme Lead:</b> Rob Gregory</p>	Green	<p><b>UK Community Renewal Fund:</b> The overall programme has been extended until 31.12.22, the budget remains unchanged. Projects connected to the grant schemes will continue as planned and are due to end by August.</p> <p><b>District Working Group:</b> May &amp; June meetings focussed on the UK Shared Prosperity Fund and a presentation from the LEP regarding business support and skills offers. Discussions underway re. the opportunity to continue CWB activity.</p> <p><b>Workstream updates:</b> Workstream 1: Hertfordshire Opportunities Portal</p> <ul style="list-style-type: none"> <li>• All have agreed to establish a “Careers in Public Sector” spotlight page. To accompany this, districts are in the early stages of establishing individual spotlight pages for their areas.</li> </ul> <p>Workstream 2: Procurement</p> <ul style="list-style-type: none"> <li>• Work is currently underway to undertake a spend analysis for Stevenage BC to be used as a case study for the partnership to understand the benefits of such an approach.</li> </ul>

			<p>Workstream 3: Grants scheme</p> <ul style="list-style-type: none"> <li>Local VCSE programmes: projects well underway with all output and outcomes either being met, or on target to be met or exceeded. This is ahead of the projects' extensions to 31 August.</li> </ul> <p>Workstream 4: Planning</p> <ul style="list-style-type: none"> <li>Dacorum in partnership with Fusion 21 is the key activity for this stream. The Social Value Supplementary Planning document was approved at cabinet and the subsequent consultation is underway. Once all formalities are complete, the SPD and learnings from the exercise will be shared with the Hertfordshire Planning Group.</li> </ul> <p>Workstream 5: Evaluation and Feasibility</p> <ul style="list-style-type: none"> <li>The evaluation is integral to the feasibility plan that will determine how the Community Wealth Building work can continue following the CRF funded programme.</li> </ul> <p>Next Steps:</p> <ul style="list-style-type: none"> <li>Continue delivery of programme outputs through until August 31</li> <li>Continue delivery of evaluation and feasibility work stream alongside the University of Hertfordshire until 31<sup>st</sup> December 2022</li> <li>Work with partners to take a joined-up approach to the submission of UKSPF Local Investment Plans ahead of the 1 August 2022 deadline</li> </ul>
Delivery Models for New Settlements	<p><b>Lead Leaders:</b> Linda Haysey, Elizabeth Dennis-Harburg/Ruth Brown</p> <p><b>Managing Director:</b> Anthony Roche</p> <p><b>Programme Lead:</b> Ian Fullstone</p>	Green	<p>The work programme has been agreed through to the autumn 2022. Two site visits and review meetings carried out. Further site visits being arranged to Chelmsford and Ebbsfleet.</p> <p>Next Steps: Further site visits and review sessions, then focussed sessions on some of the key themes emerging e.g., developing a vision, stewardship, community engagement.</p>
Reinvigorating Town Centres	<p><b>Lead Leaders:</b> Tony Kingsbury, Elizabeth Dennis-Harburg</p> <p><b>Chief Executive:</b> Ka Ng</p> <p><b>Programme Lead:</b> Jenny Foster</p>	Green	<p>Intelligence has been gathered from across Hertfordshire, the Districts and Borough Councils on current issues/ state of play. IPM have been engaged to complete their analysis of a follow-up survey to the previous IPM survey, this is due to be issued to partners by mid-July.</p> <p>Save the High Streets have been asked to present to Corridor Board a proposal for a package of assistance that Growth Board could endorse.</p> <p>Next Steps:</p> <ul style="list-style-type: none"> <li>IPM questionnaire to be issued</li> </ul>

			<ul style="list-style-type: none"> <li>• Save the High Streets to present to working group and then Corridor Boards</li> <li>• Paper to be presented to GB in November to report findings</li> </ul>
Growing Science and Technology (Cell and Gene Focus)	<p><b>Lead Leader:</b> Sharon Taylor</p> <p><b>Chief Executives:</b> Jeff Stack, Neil Hayes</p> <p><b>Programme Lead:</b> Jenny Foster</p>	Amber	<p>ARUP have been engaged to deliver the Gunnels Wood vision. They have presented to the working group and the Growth Board. Contracts for the work have been put into place. Stakeholder engagement works are due to commence in August.</p> <p>Next Steps: Contract has commenced, outputs in the form of the final vision are expected to take around 8 months to produce.</p>
Climate Change & Sustainability	<p><b>Lead Leader:</b> Linda Haysey</p> <p><b>Chief Executive:</b> Matt Partridge</p> <p><b>Programme Lead:</b> Julie Greaves</p>	Green	<p><b>Hertfordshire Energy Advice Tool (HEAT):</b></p> <ul style="list-style-type: none"> <li>• Partnership with Energy Savings Trust have launched a free app for residents</li> </ul> <p><b>Biodiversity Baseline</b></p> <ul style="list-style-type: none"> <li>• County-wide comprehensive biodiversity assessment completed. Resource assists with spatial planning, measuring biodiversity enhancements against national targets</li> <li>• Solar Bulk Buy (residents and businesses can procure solar panels at better than market-value) – cross-Herts collaborative procurement to launch Autumn 2022</li> </ul> <p><b>Collaboration and partnership working:</b></p> <ul style="list-style-type: none"> <li>• Working with University of Hertfordshire to explore joint projects, funding, and research</li> <li>• Planning Masterclass for Sustainability Officers; Adaptation training for officers and members</li> <li>• 150 anti-idling interactions undertaken for Clean Air Day 2022 (16 June)</li> <li>- Regional Baseline Assessment undertaken and UK Innovation Network project concluded.</li> </ul> <p>Next Steps:</p> <ul style="list-style-type: none"> <li>• Establish processes for joint reporting and performance monitoring</li> <li>• Planning for Annual Stakeholder Conference – Autumn/Winter 2022</li> <li>• Horizon scanning for funding opportunities</li> <li>• Develop options appraisal to determine delivery of Communications Strategy and audience engagement</li> <li>• Collaborative work on EV infrastructure rollout</li> <li>• Collaborative work to support Private Hire and Hackney Carriages to move to lower emission vehicles</li> </ul>
<b>Temporary Accommodation &amp; Off-site</b>	<p><b>Lead Leader:</b> Andrew Williams</p> <p><b>Chief Executive:</b> Claire Hamilton</p>	Green	<p><b>Temporary Accommodation</b></p> <p>3 options identified for priority initial work and multi-district working groups established:</p>

<p><b>Manufacturing projects</b></p>	<p><b>Programme Lead:</b> Roger Barratt / Jenny Foster</p>	<p style="background-color: #92d050;"></p>	<ol style="list-style-type: none"> <li>1. <b>Predictive Model:</b> generic proof-of-concept spreadsheet has been trialled with a number of local authorities with positive feedback; in addition, data collection tool to enable county wide view of TA accommodation requirements in development</li> <li>2. <b>Private Sector Rate setting:</b> Survey completed by all Districts and Hertfordshire Children’s Services to establish the scale of the issue. Agreement by HoH that need is not significant to warrant further work. Close down report to be submitted via Sponsor. Learning to be fed in to other options</li> <li>3. <b>Homes First / Ultra high needs:</b> Based on current practice across the county, priorities should focus on rough sleepers with ultra-high needs. Working group collating data to establish cohort, provision of services and best practice examples. Liaison with Homes England to discuss format and timing of the next round of rough sleeper funding. Research of similar schemes across country</li> </ol> <p>Next Steps:</p> <ol style="list-style-type: none"> <li>1. Finalise model and develop Business Case</li> <li>2. Prepare option close down report, utilise learning across other options</li> <li>3. Establish level of need and further explore options. Engage with HE, review other schemes, establish potential sites</li> <li>4. Establish interest in pursuing a multi-district or county-wide approach for all options</li> <li>5. Brief Reference Group Leaders on 28 July 2022</li> <li>6. Early prep work on Hospital step down option</li> </ol> <p><b>Off-Site Manufacturing</b></p> <p>A paper was presented to Growth Board to seek endorsement of the guide and associated factsheets on the 14<sup>th</sup> of June 2022. The Board agreed to endorse. The guide has been publicised in Inspire July edition of the Chamber of Commerce magazine and will be formally published shortly on the Growth Board website.</p> <p>Next Steps:</p>
<p><b>Creative &amp; Screen Industries</b></p>	<p><b>Lead Leader:</b> Morris Bright <b>Chief Executive:</b> Neil Hayes (LEP) <b>Programme Leads (current):</b> Adam Wood (LEP), Brenda Harris</p>	<p style="background-color: #92d050;">Green</p>	<p>Good overall progress:</p> <ul style="list-style-type: none"> <li>• CSI Industry Panel has been set up and held its second meeting on 5 July</li> <li>• Industry Panel considered the draft action/delivery plan and signed off at July meeting</li> <li>• Herts Screen Office proposal approved for business plan development at Growth Board in July</li> <li>• Elstree Studios’ Platinum Stages sign unveiled earlier this month, preparatory to a formal opening later in the year</li> </ul> <p>Next Steps:</p> <ul style="list-style-type: none"> <li>• Formal sign off for action/delivery plan</li> </ul>

			<ul style="list-style-type: none"> <li>• Arrange launch event for CSI sector strategy and action plan (likely to be autumn 22)</li> <li>• Detailed business plan for Herts Screen Office to be developed after agreement in principle from HGB</li> </ul>
<p><b>Harlow &amp; Gilston Garden Town</b></p>	<p><b>Lead Leader:</b> Linda Haysey <b>Chief Executive:</b> Richard Cassidy <b>Programme Lead:</b> Naisha Polaine</p>	<p>Green</p>	<p><b>HGGT – Next Steps for the Partnership: Governance Review</b></p> <p>In principle the 5 Council Partners have agree the establishment of a Joint Committee. Work continues to scope delegations in detail for further consideration in Q2 2022/23.</p> <p><b>HGGT Delivery Programme:</b></p> <p>The 2022/23 HGGT Work Programme was approved by the HGGT Board 13th June, considering the funding allocations made by Homes England and the 5 Council partners. This is set against the following key priorities:</p> <ul style="list-style-type: none"> <li>• Continue to be the holder of the Garden Town Vision for the 5 Local Authorities and coordinate to achieve that ambition</li> <li>• Map the Garden Town’s technical programme showing milestones to deliver the planned housing, jobs &amp; infrastructure and implement rigorous Programme Management of the overall garden town growth to meet delivery trajectories</li> <li>• Develop the Rolling Infrastructure Fund for the 5 Local Authorities to collect developer contributions and HIG repayments; providing the method to deliver critical enabling infrastructure for the future</li> <li>• Develop and implement the Stewardship Body to ensure that new community assets are held long-term</li> <li>• Co-ordinate partners across the functional economic area to develop an economic growth strategy to foster inclusive growth</li> <li>• Support the regeneration delivery of Harlow Town Centre and neighbourhoods.</li> </ul> <p><b>Strategic Site update:</b></p> <p>The key strategic site in the Southern Corridor is the Gilston Villages with Places for People and Taylor Wimpey.</p> <ol style="list-style-type: none"> <li>a) Gilston Villages 1 – 6: Planning application proposals for the 10,000 new home development at Gilston remain under consideration by East Herts Council. Outline Application Committee meetings are likely to be Q3-Q4 2022. The Councils and applicants continue to work together to secure a development related funding package (through s106 Agreement) that will deliver a full range of supporting infrastructure and other service provision – transport enhancements, education provision and significant affordable housing delivery.</li> <li>b) Full planning applications for the river crossings (infrastructure to be funded initially by the</li> </ol>

			<p>Government Housing Infrastructure Grant (HIG)) were approved by East Herts Planning Committee on 22nd February and Harlow Planning Committee on 23rd February.</p> <p><b>Funding:</b> The primary source of external funding for the HGGT project has, to date, been Garden Town Capacity Funding and an allocation of £250,000 was made in March 2022 by Homes England.</p>
<b>Hemel Garden Communities</b>	<p><b>Lead Leader:</b> Andrew Williams <b>Chief Executive:</b> Claire Hamilton <b>Programme Lead:</b> Phillipa Zieba</p>	Amber	<ol style="list-style-type: none"> <li>1. Spatial Vision published and Framework Plan and Transport Plan progressing</li> <li>2. Quality Review Panel established with Design South East and separate Framework Plan and Transport Plan panels undertaken</li> <li>3. Homes England funding secured to deliver five capital projects during 2022/2023</li> <li>4. Establishment of a Councillor Review Group to widen Member engagement</li> <li>5. Website established and Comms &amp; Engagement Strategy prepared</li> </ol> <p>Next Steps:</p> <ol style="list-style-type: none"> <li>1. Infrastructure and viability assessment to be concluded, based on 3 growth scenarios</li> <li>2. Framework Plan evidence base to be prepared to inform Local Plan production</li> <li>3. Senior Officer and Member briefings to be undertaken in H2 2022</li> <li>4. IDP, Stewardship Strategy and Water Study to be commissioned</li> </ol>
<b>Mass Rapid Transit - Hertfordshire &amp; Essex Rapid Transit (HERT)</b>	<p><b>Lead Leader:</b> Phil Bibby <b>Chief Executive:</b> Mark Kemp <b>Programme Lead:</b> Darren Granger</p>	Green	<p>The main focus to date has been on preparing the Strategic Outline Case (SOC), as this is helping to establish the context and key principles from which to formulate the preferred route, mode choice and the enabling complementary measures.</p> <p>Essex CC (ECC) is developing proposals for a Bus Rapid Transit (BRT) network, which will interface with the HERT in the Gilston to Harlow area. Monthly liaison meetings have been set up to enable discussions to facilitate compatibility between the systems and share learning.</p> <p>Next Steps:</p> <ol style="list-style-type: none"> <li>1. Convert the DfT focused SOC into a Prospectus for the HERT that can be used to underpin LTP5, support partners such as the LPAs, EEH and the LEP in their policy development and present to potential funding partners, whilst keeping the ultimate vision for the HERT in high profile</li> <li>2. Move the focus and effort towards understanding, capturing, co-ordinating, developing and making best use of the opportunities for the enabling</li> </ol>

			<p>complementary initiatives that will help create the foundations and building blocks for the HERT, including route selection</p> <p>3. Develop brief for Outline Business Case and commission this stage of the project.</p>
<b>Resetting the SE Herts economy post pandemic</b>	<p><b>Lead Leader:</b> Lewis Cocking</p> <p><b>Chief Executive:</b> Jeff Stack</p> <p><b>Programme Lead:</b> Kevin Clark</p>	Amber	<p>Five separate elements for the programme have been identified and milestones for each set out in the table.</p> <p>Park Plaza West Film studios now at resolutions to grant planning permission stage.</p> <p>Park lane Railway Station – still awaiting final letter of support.</p> <p>Maxwells building is still both on programme and within budget.</p> <p>Waltham Cross Renaissance the detailed design contract has been let.</p> <p>Next Steps:</p> <ul style="list-style-type: none"> <li>• PPW – Planning application was considered at the Planning Committee on 18 July and was approved</li> <li>• PLRS – Continue to liaise with Network Rail over Business Case</li> <li>• Brookfield – planning applications to be submitted in September 2022</li> <li>• Maxwells – Marketing for management to be carried out in September</li> <li>• WXR – Policy and strategic report for overall renaissance being compiled for Dec 2022</li> </ul>
<b>Watford Junction Quarter</b>	<p><b>Lead Leader:</b> Peter Taylor</p> <p><b>Chief Executive:</b> Donna Nolan</p> <p><b>Programme Lead:</b> Julian Hart</p>	Amber	<p>Watford Junction rail lands are in the process of being adopted as a Strategic Development Area (SDA Watford Gateway) in the draft Local Plan.</p> <p>The Council has recently undertaken technical work to review optimal future distribution of car parking around the station and access onto the rail lands for construction and future development.</p> <p>The Council continues to liaise with key landowners and stakeholders to promote redevelopment of the rail lands and investment to improve the station.</p> <p>Next Steps: Continued liaison with Network Rail to support them to secure a development partner and to obtain investment in the station.</p>
<b>Towards Digital Growth</b>	<p><b>Lead Leader:</b> Morris Bright</p> <p><b>Chief Executive:</b> Neil Hayes Herts LEP</p> <p><b>Programme Lead:</b> Tony Gibbons</p>		<p><b>Priority 1 – Accelerating Delivery</b></p> <ul style="list-style-type: none"> <li>• Toward Digital Growth team and governance board established.</li> <li>• Project Gigabit OMR/PR completed, intervention areas being investigated with £140m - £237m earmarked for the combined Herts, Bucks, East Berks lot.</li> </ul>

- Market Information Day – investigating meeting with Digital/mobile suppliers to help promote Herts as a commercially viable location and encourage growth.

**Priority 2 – Public Sector Assets**

- GigaHubs data set has been gathered. Reviewing GigaHubs approach with BDUK
- Small Cell trial is being investigated for 4G coverage

**Priority 3 – Pervasive Digitisation.**

- LEP Top –up funding bid submitted and targeting approval July 2022

**Priority 4 - World Class Digital Sector.**

- Recent priority - under review

Next Steps:

- Project Gigabit procurement activities to begin late 2022/early 2023.
- LEP top-up funding should have the go-ahead mid-July
- Market Information Day is being planned for October 2022.
- GigaHubs position and mapping clarified.
- Finalise governance and planning arrangements