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Agenda Reports & Other Papers

Presented to the
Meeting of the
Hertfordshire Growth Board
on
Thursday, 8 September 2022

Agenda



HERTFORDSHIRE GROWTH BOARD

COUNCIL CHAMBER, COUNTY HALL, HERTFORD

THURSDAY, 8 SEPTEMBER 2022 11:30 – 13:00

MEMBERS OF THE BOARD (14) - QUORUM 9 VOTING MEMBERS

Council Leaders (11 Voting Members)

M Bright, Hertsmere Borough Council

L Cocking, Broxbourne Borough Council

E Dennis-Harburg, North Hertfordshire District Council

S Giles-Medhurst. Three Rivers District Council

L Haysey, East Herts District Council

T Kingsbury, Welwyn Hatfield Borough Council

R Roberts, Hertfordshire County Council (Chair)

P Taylor (Mayor), Watford Borough Council

S Taylor, Stevenage Borough Council (Vice-chair)

C White, St Albans City and District Council (Vice-chair)

A Williams, Dacorum Borough Council

Co-opted Members (3)

M Bretton, Hertfordshire Local Enterprise Partnership Chairman

S Johnstone (substituting for C Amies), Homes England

P Burstow, Hertfordshire and West Essex ICS, NHS

ANNOUNCEMENT

As required by law, the Council will be holding this meeting in person.

Webcasting: This meeting of the Council will be filmed and webcast live on the internet and will also be recorded and published on the Council's website. All parts of the room can be seen or heard by the camera or microphones and any members of the press and public present in the Council Chamber at any time during the meeting are likely to be included in the webcast and recording.

There may be occasions when the public are excluded from the meeting for particular items of business. Any such items are taken at the end of the public part of the meeting and are listed under "Part II ('closed') agenda".

Those wishing to watch the live broadcast should go here: https://www.hertfordshire.gov.uk/watch-meetings



1. Minutes

The Board is invited to note the Minutes of the Board meeting held on 20 July 2022 (attached).

2. Public Questions

At the discretion of the Chairman, members of the public may ask questions at meetings of the Hertfordshire Growth Board. Notice of the question should be submitted to the Chief Legal Officer of Hertfordshire County Council by 10am at least five working days before the meeting. The Hertfordshire Growth's Board arrangements for the receipt of public questions are set out in <u>Annex A – Standing Orders</u> of the Hertfordshire's Growth Board Constitution*.

3. Public Petitions

At the discretion of the Chairman, members of the public may submit and present petitions to the Hertfordshire Growth Board if they include at least 500 signatures of people living or working in Hertfordshire.

Notification of intent to present a petition must be given at least 10 clear working days before the date of the meeting.

The Hertfordshire Growth's Board arrangements for the receipt of petitions are set out in <u>Annex A – Standing Orders</u> of the Hertfordshire's Growth Board Constitution*.

*If you have any queries about the questions or petitions procedures for this meeting please contact Stephanie Tarrant, Democratic Services Officer, by telephone on (01992) 555481 or by email to stephanie.tarrant@hertfordshire.gov.uk

4. Hertfordshire Growth Board (HGB) – Presentation by Visit Herts on the work of the Destination Management Organisation and plans for the next two years.

Presentation

5. Hertfordshire Growth Board (HGB) Overall Work Programme Progress and updates on Growth Board projects September 2022

Report attached

6. Hertfordshire Local Enterprise Partnership – overview of the Herts economy Q2 2022

Presentation - Neil Hayes

7. Hertfordshire Growth Board - Digital Hertfordshire Board - Overview of work programme and priorities

Report attached and presentation from Tony Gibbons and Anna Morrison, Hertfordshire County Council



8. Hertfordshire Growth Board (HGB) - Temporary Accommodation Joint project update

Report attached and presentation

9. Hertfordshire Growth Board (HGB) – Updates from Growth Corridors

Updates from Chairs

10. Standing items

South West Herts Joint Strategic Plan – update by Cllr Chris White

11. Date of next meeting

The next planned meeting will be held on Thursday, 10 November 2022 - 11:30 - 13:00

12. Other Part I Business

Such other Part I Business which, if the Chairman agrees, is of sufficient urgency to warrant consideration.

PART II ('CLOSED') AGENDA

EXCLUSION OF PRESS AND PUBLIC

This agenda includes Part II business. The Chairman will move:-

"That under Section 100(A) (4) of the Local Government Act 1972, the press and public be excluded from the meeting for the following item/s of business on the grounds that it/they involve/s the likely disclosure of exempt information as defined in paragraph 3 of Part 1 of Schedule 12A to the said Act and the public interest in maintaining the exemption outweighs the public interest in disclosing the information."

1. Hertfordshire Growth Board (HGB) – Film Office Business Plan

Report attached

If you require further information about this agenda, please contact Stephanie Tarrant, Democratic and Statutory Services, Hertfordshire County Council on Telephone 01992 555481, or email stephanie.tarrant@hertfordshire.gov.uk. Agenda documents are available on the internet at https://www.hertfordshiregrowthboard.com/documents.

QUENTIN BAKER

DIRECTOR OF LAW & GOVERNANCE
Hertfordshire County Council on behalf of the Hertfordshire Growth
Board





Hertfordshire Growth Board Meeting Minutes

Wednesday, 20 July 2022



Minutes

To: All Members of the Hertfordshire Growth Board

From: Legal, Democratic & Statutory Services, Hertfordshire County Council

Ask for: Stephanie Tarrant

Tel: 01992 555481

Date: Wednesday, 20 July 2022

Attendance

Council Leaders (11 Voting Members)

M Bright, Hertsmere Borough Council

L Cocking, Broxbourne Borough Council

S Nelmes, Three Rivers District Council

L Haysey, East Herts District Council

T Kingsbury, Welwyn Hatfield Borough Council

E Dennis-Harburg, North Hertfordshire District Council

R Roberts, Hertfordshire County Council

P Taylor (Mayor), Watford Borough Council

S Taylor, Stevenage Borough Council

C White, St Albans City and District Council

A Williams, Dacorum Borough Council

Co-opted Members

M Bretton, Hertfordshire Local Enterprise Partnership Chairman



1. Minutes

1.1 The Minutes of the Board meeting held on 14 June 2022 were confirmed as a correct record.

2. Public Questions – Standing order 12

2.1 There were no Public Ouestions.

3. Public Petitions – Standing Order 13

3.1 There were no Public Petitions.

4. Hertfordshire Growth Board (HGB) – Presentation by Arup on the development of the Vision for Gunnels Wood Road, Stevenage

[Officer Contact: Jenny Foster, Hertfordshire Growth Board,]

- 4.1 The Board received a presentation from Arup on the development of the Vision for Gunnels Wood Road, Stevenage. The presentation can be viewed here: <u>Vision for Gunnels Wood Road Presentation</u>.
- In response to a Member question regarding timescales for the project and whether the vision included any residential elements, the Board heard that the commissioning project was expected to take 6-9 months with outputs seen from spring 2023. With regards to residential, the Board heard that employment enrichment had been the focus so far. It was noted that there was a long-standing view in new towns of separating residential to commercial/industrial areas. The Board heard from Stevenage Borough Council's Leader that the town had recently renewed a planning restriction known as an article Direction and because of its strategic importance as an employment site/area would be applying to exclude the Gunnels Wood Road (GWR) area from having the general permitted development rights that allow employment uses to go to residential uses without needing planning permission.
- 4.3 The Board discussed how the GWR project would come together and the need to ensure coordination of the various activities supporting the life sciences sector in Stevenage, including this project. The presentation was being delivered to the Growth Board first as the project had been led and commissioned by the Growth Board with co-commissioning by the LEP, County and Borough Councils. All key stakeholders would be involved and the Sector Action Plan being developed by the LEP would be critical in informing this project.



Officers agreed to circulate a briefing note to Members confirming how effective co-ordination would be secured.

Tom Pike/Jenny Foster

4.4 The full Board discussion on this item can be viewed here at 00:03:15 Item 4 - Vision for Gunnels Wood Road, Stevenage.

RESOLVED

- 4.5 The Growth Board noted the information shared within the presentation. A further update will be brought back to the board when the work is completed.
- 5. Hertfordshire Growth Board (HGB) Overall Work Programme Progress Report July 2022

[Officer Contact: Patsy Dell, Hertfordshire Growth Board, Tel: 07949 887794]

- 5.1 The Board received a report which detailed the progress on the current Growth Board work programme a since the last meeting on 14 June 2022.
- 5.2 The Board noted that engagement with Government has been affected by the changing situation nationally. Growth Board work continues, and updates were given on a number of key projects. It was noted that the Digital Oversight Board was now in place and had begun to meet, with representatives from industry and the public sector. Cllr M Bright was the Board Chair and Mayor P Taylor was the district and boroughs representative on the Board. A full update of the work of the Board would be presented to the September 2022 meeting.
- 5.3 Members heard that the next meeting of the Hertfordshire Infrastructure and Development Board planned for early September, the focus this time would be on regeneration. Invites would follow shortly.
- The full Board discussion on this item can be viewed here at 00:32:48 Item 5 - HGB Overall Work Programme Progress Report July 2022.

RESOLVED

- 5.5 The Board noted the progress with the Growth Board Work Programme Plan and progress to July 2022, as set out in the paper and in Appendix 1.
- 6. Hertfordshire Growth Board (HGB) Growth Board Budget outturn 2022, Budget Proposals 2022/23 July 2022



[Officer Contact: Patsy Dell, Hertfordshire Growth Board, Tel: 07949 887794]

- 6.1 The Board reviewed a report which provided an update on the Growth Board Growth Fund (GBGF), both ongoing spend and proposed budget profile for 2022/3. Appendix 1 included the budget outturn and proposed budget profile.
- 6.2 Members noted that historically the Growth Board was funded by retained business rates pilot pot from 2018/19. Any unspent funds would be rolled forward to 2022/23.
- Areas identified as a priority include the digital workstream, the team and framework were now in place alongside the Board to oversee the work. A film office was another project area for consideration with a report considered at item 7 of the agenda. Hertfordshire Planning Resilience and Capacity project was progressing with the proposal for matched funding support. A number of corridor projects remained underway and required budget support. The Growth Board had also brought in external funding of approximately £830,000 over the past year.
- 6.4 Board Members commented on the digital workstream and noted that Hertfordshire was behind on digital infrastructure and that the Board should be reviewing best processes from other authorities rather than starting from the beginning. Members agreed that the digital workstream was a priority across the county.
- 6.5 The full Board discussion on this item can be viewed here at 00:38:29 ltem 6 Growth Board Budget outturn 2022, Budget Proposals 2022/23 July 2022.

RESOLVED

- 6.6 Board Members noted the report, and:
 - a) agreed the proposed budget and commitments for 2022/23 (including the new and continuing £325k of specific project funding) set out in Appendix 1, and
 - b) noted the budget outturn for 2021/2 set out in Appendix 2.
- 7. Hertfordshire Growth Board (HGB) Proposals for Establishment of the Hertfordshire Screen Office [Officer Contact: Adam Wood (Herts LEP), Patsy Dell (Hertfordshire County Council 07949887794)]
- 7.1 The Board received a report which set out the case for creating a Hertfordshire Film/Screen Office. Officers thanked all those involved with the project to date.



- 7.2 Members heard that the creative and screen sector was one of the most important in Hertfordshire with significant investment from the private sector. The Growth Board and LEP had undertaken a lot of work with the sector and in setting up a Sector Panel. The proposal for a Herts Screen Office was to provide a one-stop-shop service for a variety of film and TV-related activities across the county. Members noted the proposal for initial seed corn funding and a request to match funding from the sector.
- 7.3 It was noted that some local authorities had agreed to use some of their UK shared prosperity funding to get the project started, however some Members considered that the film industry was not a sector that required the shared prosperity fund whereas other sectors required support in levelling up.
- 7.4 The Board discussed the benefits of a screen office for all areas of Hertfordshire, with on location filming bringing in between £25,000-£45,000 a day for local businesses. It was noted that by the Growth Board managing the screen office, it would remove competition within the sector and ensure added value for companies that make the shows, the studios and for Hertfordshire as a whole.
- 7.5 Members commented on the benefits to skills across Hertfordshire with many young residents choosing creative industries as a first-choice profession.
- 7.6 The Board discussed the mechanism for funding the screen office and it was noted that endorsement from the Growth Board was considered necessary as part of using UK SPF Funds and approaching the sector for support. The Film Office concept had previously been discussed at the LEP Sector Panel and had been supported by the sector.
- 7.7 Members commented on the connection with Visit Herts and requested a presentation to the Board from Visit Herts with a focus on film tourism.

Patsy Dell

7.8 The full Board discussion on this item can be viewed here at 00:45:53

Item 7 - Proposals for Establishment of the Hertfordshire Screen

Office.

RESOLVED

- 7.9 The Hertfordshire Growth Board agreed:
 - a) in principle to the establishment of a Herts Screen Office for the county, in partnership with the LEP and Local Authorities and to work closely with external partners such as Creative England, Visit Herts, Higher and Further Education and the Creative Sector representatives (through the LEP sector panel).



- b) to seed corn match funding support of up to £25k to be made available from the Growth Board Growth Fund in 2022/23, subject other partners and the sector also committing sufficient funding support to proceed
- c) that a more detailed business plan and regular updates be brought to a future meeting of the Growth Board.
- d) approval of any immediate consultancy support of up to £10k¹ needed to enable progress with this work.

8. Hertfordshire Growth Board (HGB) – Planning Resilience and Capacity Task and Finish Group, update, and next steps for approval

[Officer Contact: Patsy Dell, Hertfordshire Growth Board, Tel: 07949 887794]

- 8.1 The Board reviewed a report which considered the current challenge of operating an effective and well-resourced pan-Hertfordshire growth delivery and planning system.
- 8.2 The Board noted the action plan within the report and heard that funding was requested from the Growth Board to help move the project on at pace and to engage with the sector. The measures in the action plan range from apprenticeships, mentoring and support through to a coalition of councils of sharing capacity around validation.
- 8.3 Members heard that the task and finish group included representation from the University of Hertfordshire and Oaklands College with Hertfordshire Regional College interested in becoming involved. It was noted that this was a national problem and Hertfordshire should look to be an exemplar county. Members noted that there was a whole generation of planners missing and that local courses should be available locally.
- 8.4 Members were encouraged to attend the next Hertfordshire Infrastructure & Development Board (HIDB) meeting to engage with developers.
- 8.5 It was noted that regular updates from the task and finish group would be presented back to the Board.
- 8.6 The full Board discussion on this item can be viewed here at 01:12:35 Item 8 Planning Resilience and Capacity Task and Finish Group, update, and next steps for approval.

RESOLVED



¹ To be taken from the principal £25k contribution

- 8.7 That the Board agree the action plan actions identified in Table 1.
- 9. Hertfordshire Growth Board (HGB) Updates from Growth Corridors
- 9.1 The Board received a verbal update on the Growth Corridors.
- 9.2 Members heard an update on the Abbey Line between St Albans and Watford and noted that the option of heavy rail appeared to have been closed on that section.
- 9.3 The Board were informed of the recent announcements about the further development of the GlaxoSmithKline campus into a world class research development and production site for life sciences. The project will generate around £1 billion investment and create around 5000 new jobs. Members noted the need to continue to attract high tech investment across Hertfordshire.
- 9.4 The full Board discussion on this item can be viewed here at 01:19:55 Item 9 Updates from Growth Corridors.

RESOLVED

- 9.5 The Growth Board noted the information shared within the update.
- 10. Standing Items

South West Herts Joint Strategic Plan

- 10.1 The Board heard that the South West Herts Joint Strategic Plan had now been signed off and was about to go out to regulation 18 consultation.
- 11. Date of next meeting
- 11.1 The date of the next meeting was noted as Thursday, 8 September 2022 at 11:30am.
- 12. Other Part I Business
- 12.1 None.

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Agenda item 4

Hertfordshire Growth Board (HGB) – Presentation by Visit Herts on the work of the Destination Management Organisation and plans for the next two years

Report Author: Patsy Dell Hertfordshire Growth Board

1 Purpose of report

1.1 To provide Board Members with a presentation from Visit Herts on the work of the Destination Management Organisation and plans for the next two years.

2 Recommendation

2.1 The Growth Board are invited to note the information shared within the presentation.





Agenda item 5

Hertfordshire Growth Board (HGB) Overall Work Programme Progress and updates on Growth Board projects September 2022

Report Author: Patsy Dell, Hertfordshire Growth Board (Tel: 07949 887794)

1 Purpose of report

1.1 This report updates on progress with the current Growth Board work programme and specific areas of work that are new or which the Board needs to provide a view on. The last Growth Board meeting took place on 20 July 2022.

2 The Growth Board Work Programme and Priorities 2021 – 2022

- 2.1 The priority themes for 2021/2 were:
 - a) Economic Recovery, performance, and resilience
 - b) Working together to deliver the homes that Hertfordshire needs
 - c) Future Hertfordshire.
 - d) Completion of the 2020 Work programme Projects
- 2.2 The work programme priorities for 2022/3 are to be confirmed.
- 2.3 The updates that follow in section 3 relate to mainstream growth board programmes. Growth Corridor Programme Board items are reported at item 9 on this agenda.

3 Work Programme Updates

Engagement with HM Government

3.1 There has been no change since the position reported to the last Growth Board meeting. The first nine areas identified for new style County Deals allegedly remain in active discussion with government but the timetable for completion of those pilot areas agreements and announcements on the timetable for bids for a second tranche remains unconfirmed. The last coverage of this in sector media said deals announcements would now be towards the end of the year at the earliest.



UK Shared Prosperity and Levelling Up Funds

- 3.2 The UK Shared Prosperity Fund allocation has been confirmed and Hertfordshire District and Borough councils will receive allocations of just over £13 million between them, over three years. Individual local investment plans were submitted early August 2022 to meet the submission deadline date. Local teams have worked with the Local Enterprise Partnership and Growth Board in their preparation.
- 3.3 Levelling Up Fund round two bids have been submitted by Broxbourne, Dacorum and Watford Borough Councils.

Digital Workstream

3.4 The Hertfordshire digital framework was approved by HGB in January and the establishment of the working team and digital board has now taken place. The board will determine priorities including bidding for further national funding and an update is being provided at this Growth Board meeting at item 7 on this agenda.

Hertfordshire Infrastructure and Development Board (HIDB)

- 3.5 The HIDB held its inaugural meeting on 11 November 2021 and is now meeting quarterly. Subscription levels are very good demonstrating the high levels of industry and sector interest in engaging with this new consultative body. Forty plus organisations have become members and meeting attendances are now 100+ each time.
- 3.6 The meetings have been focussed on key issues for the sector and the Growth Board. In January 2022 the focus was on capacity and resilience for growth delivery, in June 2022 the focus was on delivering sustainable growth and on 7 September 2022, it will be regeneration.
- 3.7 Growth Board Leaders, Portfolio Holders, Chief Executives and Heads of Planning Services represent the board and lead the sector level engagement through the HIDB events.
- 3.8 The original terms of reference for the board agreed that the chair would alternate between the Growth Board and one of the HIDB sector partners each year. Cllr Linda Haysey has been the chair for the first year. The Growth Board has now been asked to take the chair for the second year of the HIDB



and nominations for a Leader to be the chair for the coming year will need to be sought at the September meeting.

Hertfordshire Planning Resilience and Capacity Task and Finish Group

3.9 The Action Plan for the task and finish group was approved at the last Growth Board along with funding to support the investigation of a joint planning application validation service and a number of other key actions. Funding was approved by the Growth Board to take the work forward and discussions have now been held with the task and finish group to approach the wider HIDB membership for match funding support.

Hertfordshire Film Office

3.10 The principle of establishing a Film Office for Hertfordshire was approved at the last Growth Board. The emerging business plan is attached as a Part II item on this agenda.

Temporary Housing Accommodation Joint Investigation project

3.11 The Temporary Accommodation working group are providing an update at item 8 of this agenda.

4 Implications

4.1 There are no adverse legal, financial, equalities, environmental, sustainability or other implications arising from this report and its recommendations which support the ongoing work and priorities of the Growth Board.

5 Recommendations

5.1 That the Board notes the progress with the work programme and the overall priorities as set out in the paper; and nominates a Leader from the Herts Growth Board to be the Chair of the Hertfordshire Infrastructure and Development Board for 2022/23, effective from the November 2022 Hertfordshire Infrastructure and Development Board meeting.





Agenda item 6

Hertfordshire Local Enterprise Partnership – overview of the Herts economy Q2 2022

Report Author: Patsy Dell Hertfordshire Growth Board

1 Purpose of report

1.1 To provide Board Members with a presentation from Neil Hayes, Hertfordshire Local Enterprise Partnership, sharing an overview of the Herts economy Q2 2022.

2 Recommendation

2.1 The Growth Board are invited to note the information shared within the presentation.





Agenda Item 7

Digital Hertfordshire Board update

Report Author: Tony Gibbons (Hertfordshire County Council)

1 Purpose of report

1.1 This report provides an update on the work of the recently established Digital Hertfordshire Board. A parallel presentation and opportunity for questions at the Board will also form part of the update.

2 Background

- 2.1 The Board oversees improvements in the County's Digital capabilities and capacity and is a high priority for the growth board in 2022/23.
- 2.2 There are four main priorities to be delivered by the programme:
 Priority 1 Accelerating the delivery of high-quality digital infrastructure in Hertfordshire
 - Priority 2 Flexing public sector assets, levers, and resources to deliver digital Hertfordshire
 - Priority 3 Achieving pervasive digitisation places, communities, and businesses
 - Priority 4 Building a world class digital sector and world class digital skills.
- 2.3 The programme management template below outlines current progress and next steps. The current expectation is that the project is likely to be successful.

3 Implications

3.1 There are no adverse legal, financial, equalities, environmental, sustainability or other implications arising from the report and recommendations at this stage.

4 Recommendation

- 4.1 That the Hertfordshire Growth Board:
 - a) Notes the progress with the Digital Hertfordshire Delivery Board programme.



Delivery Programme Update Date: September 2022

Programme Name: Towards Digital Growth Programme Lead: Tony Gibbons



Progress to date

Priority 1 - Accelerating Delivery

- Toward Digital Growth team and governance board established since April.
- Project Gigabit OMR/PR completed, intervention areas being drawn up, with £140m - £237m earmarked for the combined Herts, Bucks, East Berks lot.
- Market Information Day investigating meeting with Digital/mobile suppliers to help promote Herts as a commercially viable location and encourage growth.

Priority 2 - Public Sector Assets

- GigaHubs data set has been gathered and reviewed but at this stage does not appear to be a viable funding stream because of the overlap with Project Gigabit
- Small Cell pilot feasibility review underway for mobile coverage

Priority 3 – Pervasive Digitisation.

LEP Top –up voucher funding bid submitted and approved

Priority 4 - World Class Digital Sector.

• Recent priority - under review

Next Steps

- Project Gigabit procurement activities to begin late 2022/early 2023.
- HCC to formally join and administer the DCMS Gigabit Scheme
- Market Information day is being planned for November 2022.
- · GigaHubs position and mapping clarified.
- Finalise governance and planning arrangements

Overall RAG status

Top Milestones	Expected End Date	Actual End Date	RAG Status
Project Gigabit ITT launched by BDUK	Spring 2023		
Market Information Day/Barrier Busting	November 2022		
LEP funding position for vouchers confirmed with £400k allocated to top up business connectivity vouchers	September 2022		
Small Cells Pilot viability review underway	October 2022		

Most critical Risks and Mitigation

- Telecoms providers identify Hertfordshire as a challenging environment for rolling out upgraded commercial networks
- In the event of a lack of funding for future contracts, there is the risk of harder to reach areas missing out on substantial public and commercial investment, which may result in lower number of upgraded connections in Herts
- Digital divide in the County widens as more areas become digitally excluded.

Key: Successful delivery of the project appears to be unachievable

Successful delivery of project is in doubt

Project delivery is feasible but with significant issues

Project delivery appears probable

Project is on time, on budget and of high quality

Agenda item 8

Hertfordshire Growth Board (HGB) - Temporary Accommodation Joint project update

Report Author: Roger Barrett

Chief Executive Lead Officer (Sponsor): Claire Hamilton, Chief Executive, Dacorum

Borough Council

Lead Member: Andrew Williams, Leader, Dacorum Borough Council

1 Purpose of report

1.1 This report provides an update on progress made developing the recommended options available to local authorities in Hertfordshire to better meet the housing needs for people living in Temporary Accommodation (TA), whilst achieving quality and value for money.

2 Background

- 2.1 The below strategic programme outcomes guide the work:
 - Develop a coordinated county wide framework for provision to improve outcomes and life chances for households who are temporarily homeless.
 - Secure, sustainable long-term improvements in accommodation arrangements that meets the minimum standards.
 - Develop an approach to temporary accommodation across the county that can respond to local issues.
 - Build on existing activity to utilise publicly owned land and assets to support delivery of homes.
 - Be an exemplar county in managing use of temporary accommodation, building social and economic benefits for Hertfordshire.
- 2.2 The principle that local authorities are able to engage with the options that most fit with local need is maintained.
- 2.3 Collective work with stakeholders from all Hertfordshire local authorities and other partner organisations has continued in support of progressing work on the options outlined below. Engagement by stakeholders continues to be positive on developing new approaches to resolving



accommodation challenges faced across the county. Activity is supported through briefings to the leader reference group.

	Shortlist of options for further development
Option	Description
1	Development of a Hertfordshire TA Predictive Model to better understand manage future demand
2	Development of a Hertfordshire wide procedure for setting maximum rates for private sector TA
3	Development of options for the joint procurement and management of Private Rented Sector accommodation to prevent homelessness and for move on from TA
4	Development of a multi-district or Hertfordshire wide Housing First service, building on lessons from existing practice
5	Collaborative development of new build accommodation to let as PRS, TA or supported housing
6	Development or commissioning of Hospital Stepdown accommodation to aid the recovery of patients without accommodation

3 Progress made and next steps

- 3.1 Initially, the Heads of Housing group determined that a focus on the following three options were a priority:
 - a) Development of a Hertfordshire TA Predictive Model to better understand manage future demand
 - b) Development of a Hertfordshire wide procedure for setting maximum rates for private sector TA
 - c) Development of a multi-district or Hertfordshire wide Housing First service, building on lessons from existing practice

Multi-district working groups were put in place to take these items forward, with programme and consultant support. As a result of activity in relation to option 2 (set out below), work on option 6 has been prioritised.



3.1.1 Development of a Hertfordshire TA Predictive Model to better understand manage future demand (demand model)

As a result of further research and to better reflect functionality, this option has been renamed as Development of a Hertfordshire TA Predictive, Monitoring and Control Toolset.

Objective:

The model will enable better control of TA demand (into TA) and supply (out of TA) and be able to be used as a 'live performance tool' by local authorities. The model will help focus effort through targeted interventions for managing or reducing TA numbers.

Progress Made:

The model has been developed based on best practice and use of targeted interventions by other authorities. The model has been tested and feedback gained from the Heads of Housing community. This will be supported by development of a mechanism to build a data capture process to enable better understanding of demand and the actual numbers of people who are in TA across the county – currently in development. There remains interest from all partners in this option.

Next Steps:

- Finalise the development of the data collection model.
- Develop guidance and training to support implementation of the predictive model to ensure it is embedded effectively and efficiently
- Plan for live implementation by January 2023.
- Finalise the business case and gain sign-off.

3.1.2 Development of a Hertfordshire wide procedure for setting maximum rates for private sector accommodation for homeless households

Objective:

To investigate the potential for agreeing maximum rates paid for privately owned accommodation to accommodate homeless households, and to establish whether there is potential to agree maximum rates in Hertfordshire and if so, how these should be tracked.



Progress Made:

As indicated in the previous update a survey was conducted across the county in relation to the number of placements, the type of accommodation utilised and location of the placement. Following analysis of the survey results, Heads of Housing group determined that the need is not sufficiently significant to warrant further work to develop a protocol for setting rates for use of private rented accommodation.

Consequently, a close down and lessons learned report was compiled and signed off by the programme Sponsor, with the learning fed into work on other options.

3.1.3 Development of a multi-district or Hertfordshire wide Housing First service, building on lessons from existing practice

As indicated in the previous update, the focus for this option has shifted slightly to working to resolve the accommodation provision for the cohort of homeless people having ultra-high level of complex needs. Whilst the numbers are small the impact of providing effective accommodation and provision of care needs in one place is both complex and costly.

Objective:

To determine the most effective model of accommodation provision through which delivery of interventions to resolve complex needs can be made.

To understand why current accommodation arrangements are unable to support homeless people with ultra-high needs.

Progress Made:

- Progress has been made to scope a new model, though further work is needed to finalise the approach, aligning with existing work to support those with complex needs across the county. Interest in this option is maintained.
- Refining data regarding the ultra-high needs cohort of people sleeping rough in Hertfordshire and identify noteworthy practice from elsewhere.
- Continued liaison with representatives of Homes England, to understand format and timing of forthcoming funding rounds that could support this work. The latest meeting held on 23 August 2022.



 Identifying available publicly owned land and assets that could support delivery

Next Steps:

- Develop further the new model for delivering an integrated accommodation and support solution to meet the defined and quantified need
- Identify sustainable sources of revenue funding for the project
- Keep under review the identified level of need across Hertfordshire, and develop further understanding of the whole-system cost to Hertfordshire of this cohort
- Explore delivery options with a range of potential delivery partners
- Develop the business case for this option with clearly defined specification

3.1.4 Development or commissioning of Hospital Stepdown accommodation to aid the recovery of patients without accommodation

As set out above, this option has now been brought forward for analysis and work is in its early stages, and summarised below:

Progress:

- · Background research
- Engagement with system stakeholders, with positive response to such an initiative in Hertfordshire to resolve an identified gap in provision.
- Engagement with Kings College London, retained by government to evaluate pilot sites across the country delivering similar schemes, enhancing understanding of the impact for individuals, and on the economic value to the system of organisation involved.
- Data gathering to understand the total number of additional 'length of stay' days beyond the expected date of discharge for people who cannot be discharged from hospital due to being homeless. Whilst data collection is not finalised and validated, early figures suggest innovation in this area is worthwhile in terms of cost reduction, efficiency and improving life chances for citizens.



Next Steps:

- Finalise data collection across all acute sites, determine funding opportunities, develop a profile for how benefit would accrue across the system.
- Work has started to develop an outline of a workshop with key system stakeholders in Hertfordshire and pilot site leads to share learning across the various discharge pathways, and how a potential model for Hertfordshire could work.

4 Implications

- 4.1 There are no adverse legal, financial, equalities, environmental, sustainability or other implications associated with this report, which support the ongoing work and priorities of the Growth Board.
- 4.2 A business case for each option under consideration will be developed and will set out the legal, financial, environmental and sustainability implications to be considered and decided upon.

5 Recommendations

5.1 That the Hertfordshire Growth Board notes progress made.



Agenda item 9

Hertfordshire Growth Board (HGB) – Updates from Growth Corridors

Report Author: Patsy Dell Hertfordshire Growth Board (Tel: 07949 887794)

1 Purpose of report

- 1.1. This report provides a short update on the overall progress of the Growth Corridor work programmes and projects since July 2022.
- 1.2. Attached at Appendix 1 are the updates from the most recent Growth Corridor Programme Board meetings. The Growth Corridor Programme Board Political leads will provide highlights from each board at the meeting.
- 2 Updates on Growth Corridor Delivery Programmes and workstreams September 2022
- 2.1 The majority of growth corridor projects are making good progress (green rated) there are no red rated projects at the moment. A review of the rating and reporting system has been undertaken and has been implemented across all workstream projects.
- 2.3 Oversight of the projects allows the programme boards to review any actions at a Growth Board level where these would assist the specific project to move forward.
- 2.3 Of note over the last period was progress on a number of corridor-based workstreams including:
 - The Growth Study for the North East and Central Joint planning collaboration work is at an advanced stage
 - The 'Vision, Opportunity Plan and Design Guide' for the Gunnels Wood Road area in Stevenage has been commissioned to support the cell and gene cluster work.
 - Town centre surveys have been undertaken as part of the reinvigorating High Streets and Town centres group, working with the Institute of Place Management and Save the High Streets Foundation
 - The majority of Community Wealth Building grant-based projects were completed in August.



- The Hertfordshire Offsite Manufacturing Guide has been published on the Growth Board website and was featured in the July edition of the chamber of commerce Inspire magazine
- The Growth Board approved the principle of establishing a Herts Screen Office and work on building the business plan is progressing.

3 Next Steps

3.1 Priorities for the coming months are to review the governance of the corridor programme boards and ongoing corridor programmes and project work.

4 Implications

4.1 There are no adverse legal, financial, equalities, environmental, sustainability or other implications arising from this report and its recommendations which support the ongoing work and priorities of the Growth Board.

5 Recommendations

5.1 That Leaders note the project updates in Appendix 1 and overall progress across the Growth Board programme and individual workstreams since the last meeting.



Appendix A - Combined Growth Corridor Delivery Programme Updates (September 2022)

Delivery Project	Programme Lead/s	Red / Amber / Green	Description
	Northorn	Status	arridar Dragramma Baard
Nameta Castanal			orridor Programme Board
North East and Central	Lead Leader:	Green	Following the last meeting the Project Steering Group
Hertfordshire Joint	Linda Haysey Chief Executive:		(PSG) have finalised the project execution plan and transferred across the majority of data and background
Planning work	Richard Cassidy		evidence to AECOM.
Platiting Work	Programme Lead:		AECOM are working through the creation of Stage 1: the
	Sara Saunders		baseline assessment report – Stage 1 is essential to get right
	Sara Saariacis		as it guides Stage 2. The PSG met with AECOM w/c 4 th July
			and discussed their findings and Stage 1 progress so far. We
			also discussed how to proceed with the housing and
			economic growth scenarios and technical stakeholder
			engagement. Stage 1 report on target for expected end
			date.
			Some thought does need to be given to the wider visioning
			for growth across the NEC area and how this can input into
			the growth study. As such AECOM have also been asked to
			produce a short note regarding visioning approach to inform future discussions.
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			Next Steps:
			Engagement with technical stakeholders and collation
			of data which will then be assimilated into a draft Stage 1
			report
			2. Stage 1 report to be drafted and circulated to PSG for
			comment
			3. Receive note on visioning and discuss with PSG
Community Wealth	Lead Leader:	Green	UK Community Renewal Fund:
Building	Sharon Taylor		The overall programme has been extended until 31.12.22,
	Chief Executive:		the budget remains unchanged. Projects connected to the
	Matt Partridge		grant schemes will continue as planned and are due to end
	Programme Lead:		by August.
	Rob Gregory		District Working Group:
			May & June meetings focussed on the UK Shared Prosperity
			Fund and a presentation from the LEP regarding business support and skills offers. Discussions underway re. the
			opport and skills offers. Discussions underway re. the
			Workstream updates:
			Workstream 1: Hertfordshire Opportunities Portal
			All have agreed to establish a "Careers in Public
			Sector" spotlight page. To accompany this, districts
			are in the early stages of establishing individual
			spotlight pages for their areas.
			Workstream 2: Procurement
			Work is currently underway to undertake a spend
			analysis for Stevenage BC to be used as a case study
			for the partnership to understand the benefits of
			such an approach.



Hertfordshire Growth Board

			May change 7. Chanta
			Vorkstream 3: Grants scheme Local VCSE programmes: projects well underway with all output and outcomes either being met, or on target to be met or exceeded. This is ahead of the projects' extensions to 31 August. Workstream 4: Planning Dacorum in partnership with Fusion 21 is the key activity for this stream. The Social Value Supplementary Planning document was approved at cabinet and the subsequent consultation is underway. Once all formalities are complete, the SPD and learnings from the exercise will be shared with the Hertfordshire Planning Group. Workstream 5: Evaluation and Feasibility The evaluation is integral to the feasibility plan that will determine how the Community Wealth Building work can continue following the CRF funded programme. Next Steps: Continue delivery of programme outputs through until August 31 Continue delivery of evaluation and feasibility work stream alongside the University of Hertfordshire until 31st December 2022 Work with partners to take a joined-up approach to the submission of UKSPF Local Investment Plans ahead of the 1 August 2022 deadline
Delivery Models for New Settlements	Lead Leaders: Linda Haysey, Elizabeth Dennis- Harburg/Ruth Brown Managing Director: Anthony Roche Programme Lead: Ian Fullstone	Green	The work programme has been agreed through to the autumn 2022. Two site visits and review meetings carried out. Further site visits being arranged to Chelmsford and Ebbsfleet. Next Steps: Further site visits and review sessions, then focussed sessions on some of the key themes emerging e.g., developing a vision, stewardship, community engagement.
Reinvigorating Town Centres	Lead Leaders: Tony Kingsbury, Elizabeth Dennis- Harburg Chief Executive: Ka Ng Programme Lead: Jenny Foster	Green	Intelligence has been gathered from across Hertfordshire, the Districts and Borough Councils on current issues/ state of play. IPM have been engaged to complete their analysis of a follow-up survey to the previous IPM survey, this is due to be issued to partners by mid-July. Save the High Streets have been asked to present to Corridor Board a proposal for a package of assistance that Growth Board could endorse. Next Steps: • IPM questionnaire to be issued



Growing Science and Technology	Lead Leader: Sharon Taylor	Amber	 Save the High Streets to present to working group and then Corridor Boards Paper to be presented to GB in November to report findings ARUP have been engaged to deliver the Gunnels Wood vision. They have presented to the working group and the
(Cell and Gene Focus)	Chief Executives: Jeff Stack, Neil Hayes Programme Lead: Jenny Foster		Growth Board. Contracts for the work have been put into place. Stakeholder engagement works are due to commence in August. Next Steps: Contract has commenced, outputs in the form of the final vision are expected to take around 8 months to produce.
Climate Change & Sustainability	Lead Leader: Linda Haysey Chief Executive: Matt Partridge Programme Lead: Julie Greaves	Green	Hertfordshire Energy Advice Tool (HEAT): Partnership with Energy Savings Trust have launched a free app for residents Biodiversity Baseline County-wide comprehensive biodiversity assessment completed. Resource assists with spatial planning, measuring biodiversity enhancements against national targets Solar Bulk Buy (residents and businesses can procure solar panels at better than market-value) – cross-Herts collaborative procurement to launch Autumn 2022 Collaboration and partnership working: Working with University of Hertfordshire to explore joint projects, funding, and research Planning Masterclass for Sustainability Officers; Adaptation training for officers and members 150 anti-idling interactions undertaken for Clean Air Day 2022 (16 June) Regional Baseline Assessment undertaken and UK Innovation Network project concluded. Next Steps: Establish processes for joint reporting and performance monitoring Planning for Annual Stakeholder Conference – Autumn/Winter 2022 Horizon scanning for funding opportunities Develop options appraisal to determine delivery of Communications Strategy and audience engagement Collaborative work on EV infrastructure rollout Collaborative work to support Private Hire and Hackney Carriages to move to lower emission vehicles
Temporary Accommodation & Off-site	Lead Leader: Andrew Williams Chief Executive: Claire Hamilton	Green	Temporary Accommodation 3 options identified for priority initial work and multi-district working groups established:



Manufacturing	Programme Lead:		Predictive Model: generic proof-of-concept
projects	Roger Barratt /		spreadsheet has been trialled with a number of local
projects	Jenny Foster		authorities with positive feedback; in addition, data
	Jerning Poster		collection tool to enable county wide view of TA
			accommodation requirements in development
			Private Sector Rate setting: Survey completed by
			all Districts and Hertfordshire Children's Services to
			establish the scale of the issue. Agreement by HoH
			that need is not significant to warrant further work.
			Close down report to be submitted via Sponsor.
			Learning to be fed in to other options
			3. Homes First / Ultra high needs : Based on current
			practice across the county, priorities should focus on
			rough sleepers with ultra-high needs. Working
			group collating data to establish cohort, provision of
			services and best practice examples. Liaison with
			Homes England to discuss format and timing of the
			next round of rough sleeper funding. Research of
			similar schemes across country
			Next Steps:
			1. Finalise model and develop Business Case
			2. Prepare option close down report, utilise learning
			across other options
			3. Establish level of need and further explore options.
			Engage with HE, review other schemes, establish
			potential sites
			4. Establish interest in pursuing a multi-district or
			county-wide approach for all options
			5. Brief Reference Group Leaders on 28 July 2022
			6. Early prep work on Hospital step down option
			Off-Site Manufacturing
			A paper was presented to Growth Board to seek
			endorsement of the guide and associated factsheets on the
			14 ^{th of} June 2022. The Board agreed to endorse. The guide
			has been publicised in Inspire July edition of the Chamber
			of Commerce magazine and will be formally published
			shortly on the Growth Board website.
			Next Steps:
Creative & Screen	Lead Leader:	Green	Good overall progress:
Industries	Morris Bright		 CSI Industry Panel has been set up and held its
	Chief Executive:		second meeting on 5 July
	Neil Hayes (LEP)		 Industry Panel considered the draft action/delivery
	Programme		plan and signed off at July meeting
	Leads (current):		Herts Screen Office proposal approved for business
	Adam Wood (LEP),		plan development at Growth Board in July
	Brenda Harris		 Elstree Studios' Platinum Stages sign unveiled
			earlier this month, preparatory to a formal opening
			later in the year
			Next Steps:
			Formal sign off for action/delivery plan



action plan (likely to be autumn 22) Detailed business plan for Herts Screen Office to be developed after agreement in principle from HGB **Harlow & Gilston HGGT - Next Steps for the Partnership: Governance** Lead Leader: Green **Garden Town** Review Linda Haysey **Chief Executive:** In principle the 5 Council Partners have agree the Richard Cassidy establishment of a Joint Committee. Work continues to **Programme Lead:** scope delegations in detail for further consideration in Q2 Naisha Polaine 2022/23. **HGGT Delivery Programme:** The 2022/23 HGGT Work Programme was approved by the HGGT Board 13th June, considering the funding allocations made by Homes England and the 5 Council partners. This is set against the following key priorities: Continue to be the holder of the Garden Town Vision for the 5 Local Authorities and coordinate to achieve that ambition Map the Garden Town's technical programme showing milestones to deliver the planned housing, jobs & infrastructure and implement rigorous Programme Management of the overall garden town growth to meet delivery trajectories Develop the Rolling Infrastructure Fund for the 5 Local Authorities to collect developer contributions and HIG repayments; providing the method to deliver critical enabling infrastructure for the future Develop and implement the Stewardship Body to ensure that new community assets are held long-Co-ordinate partners across the functional economic area to develop an economic growth strategy to foster inclusive growth Support the regeneration delivery of Harlow Town Centre and neighbourhoods. Strategic Site update: The key strategic site in the Southern Corridor is the Gilston Villages with Places for People and Taylor Wimpey. a) Gilston Villages 1 – 6: Planning application proposals for the 10,000 new home development at Gilston remain under consideration by East Herts Council. Outline Application Committee meetings are likely to be Q3-Q4 2022. The Councils and applicants continue to work together to secure a development related funding package (through s106 Agreement) that will deliver a full range of supporting infrastructure and other service provision – transport enhancements, education provision and significant affordable housing delivery.

Arrange launch event for CSI sector strategy and



b) Full planning applications for the river crossings (infrastructure to be funded initially by the

			Government Housing Infrastructure Grant (HIG)) were approved by East Herts Planning Committee on 22nd February and Harlow Planning Committee on 23rd February. Funding: The primary source of external funding for the HGGT project has, to date, been Garden Town Capacity Funding and an allocation of £250,000 was made in March 2022 by Homes England.
Hemel Garden Communities	Lead Leader: Andrew Williams Chief Executive: Claire Hamilton Programme Lead: Phillipa Zieba	Amber	 Spatial Vision published and Framework Plan and Transport Plan progressing Quality Review Panel established with Design South East and separate Framework Plan and Transport Plan panels undertaken Homes England funding secured to deliver five capital projects during 2022/2023 Establishment of a Councillor Review Group to widen Member engagement Website established and Comms & Engagement Strategy prepared Infrastructure and viability assessment to be concluded, based on 3 growth scenarios Framework Plan evidence base to be prepared to inform Local Plan production Senior Officer and Member briefings to be undertaken in H2 2022 IDP, Stewardship Strategy and Water Study to be commissioned
Mass Rapid Transit - Hertfordshire & Essex Rapid Transit (HERT)	Lead Leader: Phil Bibby Chief Executive: Mark Kemp Programme Lead: Darren Granger	Green	The main focus to date has been on preparing the Strategic Outline Case (SOC), as this is helping to establish the context and key principles from which to formulate the preferred route, mode choice and the enabling complementary measures. Essex CC (ECC) is developing proposals for a Bus Rapid Transit (BRT) network, which will interface with the HERT in the Gilston to Harlow area. Monthly liaison meetings have been set up to enable discussions to facilitate compatibility between the systems and share learning. Next Steps: 1. Convert the DfT focused SOC into a Prospectus for the HERT that can be used to underpin LTP5, support partners such as the LPAs, EEH and the LEP in their policy development and present to potential funding partners, whilst keeping the ultimate vision for the HERT in high profile 2. Move the focus and effort towards understanding, capturing, co-ordinating, developing and making best use of the opportunities for the enabling



	T		
			complementary initiatives that will help create the foundations and building blocks for the HERT, including route selection 3. Develop brief for Outline Business Case and commission this stage of the project.
Resetting the SE Herts economy post pandemic	Lead Leader: Lewis Cocking Chief Executive: Jeff Stack Programme Lead: Kevin Clark	Amber	Five separate elements for the programme have been identified and milestones for each set out in the table. Park Plaza West Film studios now at resolutions to grant planning permission stage. Park lane Railway Station – still awaiting final letter of support. Maxwells building is still both on programme and within budget. Waltham Cross Renaissance the detailed design contract has been let. Next Steps: PPW – Planning application was considered at the Planning Committee on 18 July and was approved PLRS – Continue to liaise with Network Rail over Business Case Brookfield – planning applications to be submitted in September 2022 Maxwells – Marketing for management to be carried out in September WXR – Policy and strategic report for overall renaissance being compiled for Dec 2022
Watford Junction Quarter	Lead Leader: Peter Taylor Chief Executive: Donna Nolan Programme Lead: Julian Hart	Amber	Watford Junction rail lands are in the process of being adopted as a Strategic Development Area (SDA Watford Gateway) in the draft Local Plan. The Council has recently undertaken technical work to review optimal future distribution of car parking around the station and access onto the rail lands for construction and future development. The Council continues to liaise with key landowners and stakeholders to promote redevelopment of the rail lands and investment to improve the station. Next Steps: Continued liaison with Network Rail to support them to secure a development partner and to obtain investment in the station.
Towards Digital Growth	Lead Leader: Morris Bright Chief Executive: Neil Hayes Herts LEP Programme Lead: Tony Gibbons		 Priority 1 - Accelerating Delivery Toward Digital Growth team and governance board established. Project Gigabit OMR/PR completed, intervention areas being investigated with £140m - £237m earmarked for the combined Herts, Bucks, East Berks lot.



Market Information Day – investigating meeting with Digital/mobile suppliers to help promote Herts as a commercially viable location and encourage growth. **Priority 2 - Public Sector Assets**

- GigaHubs data set has been gathered. Reviewing GigaHubs approach with BDUK
- Small Cell trial is being investigated for 4G coverage

Priority 3 - Pervasive Digitisation.

LEP Top –up funding bid submitted and targeting approval July 2022

Priority 4 - World Class Digital Sector.

Recent priority - under review

Next Steps:

- Project Gigabit procurement activities to begin late 2022/early 2023.
- LEP top-up funding should have the go-ahead mid-
- Market Information Day is being planned for October 2022.
- GigaHubs position and mapping clarified.
- Finalise governance and planning arrangements

