

## Item 8 – Appendix A: Combined Northern and Southern Delivery Programme Updates (Dec 2022)

Delivery Project	Programme Lead/s	Red / Amber / Green Status	Description
<b>NEC JSP and Northern Corridor</b>			
North East and Central Hertfordshire Joint Spatial Plan	<b>Lead Leader:</b> Linda Haysey <b>Chief Executive:</b> Richard Cassidy <b>Programme Lead:</b> Sara Saunders	Green	<p>Stage 1 of the Growth Study is now complete, and a summary was reported to Programme Board on 24 October 2022.</p> <p>The Programme Board on 24 October 2022 also agreed to undertake a strategic visioning exercise to inform stage 2 of the Growth Study. This work will be done broadly in parallel to the Growth Study and timescales for the Growth Study will be slightly adjusted to accommodate this work.</p> <p>A further annual contribution for 2023/24 of £20,000 for each partner authority to continue with the strategic planning and joint evidence-based project was also agreed.</p>
Community Wealth Building	<b>Lead Leader:</b> Sharon Taylor <b>Chief Executive:</b> Matt Partridge <b>Programme Lead:</b> Rob Gregory	Green	<p><b>UK Community Renewal Fund (CRF):</b> The programme received an additional £60k CRF with agreed outputs and outcomes matched to existing delivery., and work is underway to deliver the agreed projects with partners.</p> <p><b>District Working Group:</b> Monthly meetings have taken place to reflect on the outcomes of CRF activity. This will feed into the programme’s evaluation and feasibility plan. Business support providers, the Centre for Local Economic Strategies (CLES) &amp; Fusion 21 provided presentations on their involvement in the programme.</p> <p><b>Workstream updates:</b>  <u>Workstream 1: Hertfordshire Opportunities Portal</u>            A “Careers in Local Government” page has been developed on the Hertfordshire Opportunities Portal highlighting the breadth and depth of career opportunities in Local Government. Each Authority has produced a spotlight page that feeds from the main page and outlines relevant opportunities within their areas.  <u>Workstream 2: Procurement</u>            The Stevenage spend analysis has been completed and an action plan including recommendations for next steps is being compiled. Circa 50% of the Herts Local Authorities are either using, partially using or are soon to commence use of the Social Value Portal. Supply Hertfordshire has agreed to discuss a joint approach to social value in construction and this is being picked up in the New Year.</p>

			<p><u>Workstream 3: Grants scheme</u> The main VCSE programmes: programmes ended 31 August 2022. However additional activity is underway re the additional funding that has been secured, and this will be reported in early January.</p> <p><u>Workstream 4: Planning</u> Dacorum BC in partnership with Fusion 21 is the case-study activity for this stream. The Social Value Supplementary Planning Document (SPD) has been shared with the Hertfordshire Planning group. Stakeholder consultation is taking place in November and the SPD is expected to be fully adopted in late Spring 2023.</p> <p><u>Workstream 5: Evaluation and Feasibility</u> The University of Hertfordshire undertook the evaluation and is currently refining its report, ready for distribution later in December 2022. An evaluation film has been commissioned using some of the additional CRF secured, and this is currently under way. This will be available in early January 2023.</p>
Delivery Models for New Settlements	<p><b>Lead Leaders:</b> Linda Haysey, Elizabeth Dennis-Harburg/Ruth Brown</p> <p><b>Managing Director:</b> Anthony Roche</p> <p><b>Programme Lead:</b> Ian Fullstone</p>	Green	<p>Initial desktop learning and review sessions have been completed. Two site visits and review meetings were completed earlier in the year. A successful visit to Ebbsfleet took place on 20 September 2022 and a visit to Chelmsford took place on the 17 October 2022; a review meeting took place on 2 November 2022 to consolidate learning from the two most recent site visits. A presentation will be brought to the next programme board meeting. The group and leads have identified emerging conclusions which will be presented.</p>
Reinvigorating Town Centres	<p><b>Lead Leaders:</b> Tony Kingsbury, Elizabeth Dennis-Harburg</p> <p><b>Chief Executive:</b> Ka Ng</p> <p><b>Programme Lead:</b> Jenny Foster</p>	Green	<p>The Institute of Place Management (IPM) questionnaire responses have been received. The report has been finalised and discussed with the working group. Save the High Streets have presented to the working group a suite of potential offers for district/ borough councils. A report is being prepared for January Growth Board to recommend that the Growth Board financially support an offer per district/ borough.</p>
Growing Science and Technology (Cell and Gene Focus)	<p><b>Lead Leader:</b> Sharon Taylor</p> <p><b>Chief Executives:</b> Jeff Stack,</p>	Green	<p>This workstream is well established. ARUP are appointed and are working to finalise the baseline study for Gunnels Wood Road and engage businesses including Stevenage Development Board.</p> <p>The construction of the Autolus life science headquarters in Stevenage Town Centre is well underway with partial</p>

	Neil Hayes <b>Programme Lead:</b> Jenny Foster		handover taking place in late November 2022.  Following discussions with Stevenage Borough Council officers, Developers have opened consultation on a 300k sqft mixed life science and retail, town centre regeneration project at the Forum in Stevenage.  Work to develop a design for the GWR roundabout is underway and the initial design stage is drawing to conclusion.
Climate Change & Sustainability	<b>Lead Leader:</b> Linda Haysey <b>Chief Executive:</b> Matt Partridge <b>Programme Lead:</b> Julie Greaves	Green	A new look independent website has been launched for the Partnership. Please see <a href="http://www.hccsp.org.uk">www.hccsp.org.uk</a> <u>Annual Stakeholder Conference held 9 Nov 2022 at Potters Bar</u> <ul style="list-style-type: none"> <li>• 121 delegates attended from sectors including Town and Parish Councils, Climate Action Groups, community and special interest groups, local and regional businesses, and specific climate focussed organisations.</li> <li>• The key focuses were Adaptation and Behaviour Change</li> <li>• HCCSP colleagues presented on priorities and achievements</li> <li>• The Behaviour Change Strategic Action Plan was formally launched.</li> <li>• Breakout workshops were undertaken on cleaner air, energy efficiency and active travel.</li> </ul> <p>The “Solar Together cross Herts” project enables residents and businesses to procure solar panels at better than market-value. November 2022: Workshops are taking place to help convert interested parties to a commitment to purchase and install panels and battery storage. Training has been delivered for business support teams of the LEP and HGH. A response was coordinated in respect of the gov.uk’s call for evidence on the Net Zero Review.</p> <p><b>The Green Infrastructure strategy</b> has been completed. A report was presented to Hertfordshire County Council’s Growth Infrastructure and Planning Cabinet Panel on the 20 October 2022. In terms of what comes next, the strategy will complement the District’s Local Plan evidence base and, with respect to the County Council, some of the recommendations will be taken forward in the Local Nature Recovery Strategy.</p>
<b>Southern Corridor</b>			
<b>Temporary Accommodation &amp; Off-site Manufacturing</b>	<b>Lead Leader:</b> Andrew Williams <b>Chief Executive:</b> Claire Hamilton	Green	<b>Temporary Accommodation</b> <ol style="list-style-type: none"> <li>1. <b>Predictive Model:</b> Final business case consulted on with Heads of Housing stakeholder group and signed-off by sponsor. Model focusses on operational improvements to aid response to the need for TA. The model includes a process that builds on collation of approved data from all authorities, enabling county wide view of TA</li> </ol>

	<p><b>Programme Lead:</b> Roger Barratt / Jenny Foster</p>		<p>numbers. Building in links to migration work in progress. Interest from all authorities. Training underway for go-live in January 2023.</p> <ol style="list-style-type: none"> <li><b>Ultra-High Needs:</b> The focus here, has been derived from initial examination of the value of a county wide Housing First approach. Following discussion with the Heads of Housing stakeholder group, it is felt that focus on the cohort of homeless people with complex needs, that do not fit a Housing First approach, is a better focus for this work. Tracking of: cohort numbers in place, provision of services and best practice examples.</li> <li><b>Hospital Step Down:</b> System wide interest in pursuing a collaborative approach to developing such a facility, with a 'system wide' conference held on 15 November 2022. 50 people from across partners affected by this issue met to discuss, question and innovate on the issue. Work is currently underway to distil learning from the conference and determine the next steps.</li> </ol> <p><b>Off-site Manufacturing</b>  CPD event to be developed for roll out to planners in early 2023. There is a potential link with temporary accommodation and the SHAP bids. This workstream will be cognizant of this and seek to link if possible. Presentation to HIDB to be prepared early 2023.</p>
<p><b>Creative &amp; Screen Industries</b></p>	<p><b>Lead Leader:</b> Morris Bright  <b>Chief Executive:</b> Donna Nolan  <b>Programme Leads (current):</b> Adam Wood (LEP), Brenda Harris (Interim)</p>	Green	<p>Excellent overall progress:</p> <ul style="list-style-type: none"> <li>Industry Panel has been set up and held its third meeting on 1 December 2022.</li> <li>Industry Panel has approved the action/ delivery plan. Focus is: progressing supply of talent, business support, commercial property requirements (studio and ancillary), digital and visitor agenda</li> <li>Film &amp; TV Action Log created</li> <li>Herts Film Office business plan has been agreed by the Industry Panel, by the CSWG, HGB and HLG</li> <li>Funding for HFO is confirmed from UKSPF plus HGB and LEP</li> <li>LEP Sector Lead appointed – starts early January 23</li> </ul>
<p><b>Harlow &amp; Gilston Garden Town</b></p>	<p><b>Lead Leader:</b> Linda Haysey  <b>Chief Executive:</b> Richard Cassidy  <b>Programme Lead:</b> Naisha Polaine</p>	Green	<ul style="list-style-type: none"> <li>HGGT Vision established and agreed by 5 Council Partners: embedded in the three local plans of EHDC, EFDC and HDC and endorsed by ECC and HCC.</li> <li>HGGT is the Strategic Growth in and around Harlow, comprising 10,000 new homes at Gilston and a further 13,000 homes at East of Harlow, Latton Priory and Water Lane with 16,000 new homes projected for delivery by 2033.</li> <li>This dashboard updates on Gilston only as part of the Hertfordshire growth area.</li> </ul>

			<ul style="list-style-type: none"> <li>• A Master Programme has been developed and agreed by members in April 2022.</li> <li>• The 2019 HGGT Infrastructure Delivery Plan is currently being updated.</li> <li>• The Gilston planning application with EHDC is currently under consideration which requires coordination across all 5 HGGT council partners.</li> <li>• The CPO to facilitate the Gilston development is being progressed, coordinated by HGGT.</li> <li>• A Strategic Transport Planning Forum (STPF) of all 5 partners has been set up to consider cross boundary issues.</li> <li>• The stewardship approach is being progressed for Gilston and the wider HGGT partnership.</li> </ul>
<b>Hemel Garden Communities</b>	<b>Lead Leader:</b> Andrew Williams <b>Chief Executive:</b> Claire Hamilton <b>Programme Director:</b> Phillipa Zieba	Green	<ol style="list-style-type: none"> <li>1. Framework Plan and Transport Plan progressing with conclusion scheduled for Q1 2023</li> <li>2. Quality Review Panel established with Design Southeast and separate Framework Plan and Transport Plan panels undertaken</li> <li>3. Homes England funding secured to implement active travel infrastructure projects in 2023</li> <li>4. Establishment of a Councillor Review Group to widen Member engagement</li> <li>5. Website established and Comms &amp; Engagement Strategy prepared</li> </ol>
<b>Mass Rapid Transit - Hertfordshire &amp; Essex Rapid Transit (HERT)</b>	<b>Lead Leader:</b> Phil Bibby <b>Chief Executive:</b> Mark Kemp <b>Programme Lead:</b> Darren Granger	Green	<p>Technical work on the Strategic Outline Case (SOC) has now concluded and this is helping to establish the context and key principles from which to formulate the preferred route, mode choice and the enabling complementary measures.</p> <p>Following the unsuccessful Restoring Your Railway Fund bid for improvements on the Abbey Line any alternatives to heavy rail will be incorporated within the HERT project.</p>
<b>Resetting the SE Herts economy in response to COVID-19 and climate change</b>	<b>Lead Leader:</b> Lewis Cocking <b>Chief Executive:</b> Jeff Stack <b>Programme Lead:</b> Kevin Clark	Amber	<p>Five separate elements for the programme have been identified and milestones for each set out in the table.</p> <p>Park Plaza West Film studios planning permission was granted on 18 July 2022.</p> <p>Brookfield – all 3-planning application now submitted and validated; a joint planning committee is expected to determine in March 2023.</p> <p>Park lane Railway Station – still awaiting final letter of support.</p> <p>Maxwells building has had some delays in regard of utilities final handover now due Feb 2023 still within budget. Marketing to commence early 2023</p> <p>Waltham Cross Renaissance the detailed design contract has been let.</p>

<p><b>Watford Junction Quarter</b></p>	<p><b>Lead Leader:</b> Peter Taylor <b>Chief Executive:</b> Donna Nolan <b>Programme Lead:</b> Julian Hart</p>	<p>Amber</p>	<p>Watford Junction rail lands has been adopted as a Strategic Development Area (SDA Watford Gateway) in the new Local Plan.</p> <p>The Council is in discussion with Network Rail on the area to be considered for a future masterplan and planning application for redevelopment of the rail lands.</p> <p>Tentative confirmation has been received that DfT have signed off £1m design funding for upgrading Watford Junction station.</p>
<p><b>Towards Digital Growth</b></p>	<p><b>Lead Leader:</b> Morris Bright <b>Chief Executive:</b>  <b>Programme Lead:</b> Tony Gibbons</p>	<p>Green</p>	<p><b>Priority 1 – Accelerating Delivery</b></p> <ul style="list-style-type: none"> <li>• Project Gigabit OMR/PR completed. Intervention area in Herts likely to be reduced, but with many hard-to-reach premises still targeted.</li> <li>• Market Information Day – Session has now successfully taken place with digital/mobile suppliers engaged with. Outcomes are being finalised.</li> </ul> <p><b>Priority 2 – Public Sector Assets</b></p> <ul style="list-style-type: none"> <li>• BDUK are reviewing GigaHubs programme viability and may follow Project Gigabits launch in a different format</li> <li>• Small Cell trial is being investigated for 4G and possible 5G coverage</li> </ul> <p><b>Priority 3 – Pervasive Digitisation</b></p> <ul style="list-style-type: none"> <li>• LEP Top-up funding bid successful. Progressing towards voucher relaunch and promotional activities</li> </ul> <p><b>Priority 4 - World Class Digital Sector</b></p> <ul style="list-style-type: none"> <li>• LEP are reviewing this priority and progress</li> </ul>