

Appendix A Delivery Programme Updates (March 2023)

Delivery Project	Programme Lead/s	Red / Amber / Green Status	Description
North East and Central Hertfordshire Joint Planning Work			
NEC JSP	Lead Leader: Linda Haysey Chief Executive: Richard Cassidy Programme Lead: Sara Saunders	Green	<p>Stage 1 of the Growth Study is now complete. The Programme Board agreed to undertake a strategic visioning exercise to inform stage 2 of the Growth Study. The brief for the strategic visioning work was shared with and then agreed by the Heads of Planning in December 2022, procurement started in early January 2023.</p> <p>Next steps: Strategic Visioning: Interviews with consultants took place in early February 2023 and appointment will take place so work can start in March 2023. Overall timescales to be confirmed once consultants have been appointed.</p>
Delivery Models for New Settlements	Lead Leaders: Linda Haysey, Elizabeth Dennis-Harburg/Ruth Brown Managing Director: Anthony Roche Programme Lead: Ian Fullstone	Green	<p>Initial desktop learning and review sessions were completed last year. Two site visits took place to Ebbsfleet on 20 September 2022 and Chelmsford on the 17 October 2022; a review meeting took place on 2 November 2022 to consolidate learning from the two site visits.</p> <p>Next steps: Focussed sessions on some of the key themes emerging e.g. developing a vision, stewardship, constraints. Next session to be held in the new year on long term stewardship.</p>
Reinvigorating Town Centres	Lead Leaders: Tony Kingsbury, Elizabeth Dennis-Harburg Chief Executive: Ka Ng Programme Lead: Jenny Foster	Green	<p>A report was taken to Growth Board in January 2023 recommending that additional support be offered to District/ Boroughs for targeted High Streets support. The report was supported. The support offer is being refined and rolled out over the next two months. Progress will be reported to Growth Board in early 2024.</p> <p>The working group will continue to meet to consider the economic situation across our high streets and town centres.</p> <p>Officers continue to attend HEDOG and the Innovation Corridor Town Centres Forum to gather intelligence across and neighbouring authorities.</p>

			<p>Next steps:</p> <ul style="list-style-type: none"> • Save the High Streets offer to be detailed and circulated to District/ Borough colleagues. • Project management support to be provided by Hertfordshire County Council to support roll out of individual projects. • KPI's to measure success of projects to be developed and finalised.
Growing Science and Technology (Cell and Gene Focus)	<p>Lead Leader: Sharon Taylor Chief Executive: Jeff Stack, Neil Hayes Programme Lead: Jenny Foster</p>	Green	<p>This workstream is well established. The masterplan vision for Gunnels Wood Road draft baseline work has been circulated, a follow-on workshop with the steering and working group has been held, business engagement is due to be carried out over the spring 2023.</p> <p>The construction of the Autolus life science headquarters in Stevenage Town Centre is well underway with partial handover completed in November 2022 and completion due in April 2023.</p> <p>Developers are promoting a 300k sqft mixed life science and retail, town centre regeneration project at the Forum in Stevenage, due to be considered by Planning Committee in February 2023. Pre-app discussions have commenced in relation to the GSK site. The design for the GWR roundabout has been finalised. A report will be presented in March 2023 to the Hertfordshire County Council Highways and Transport Cabinet Panel.</p> <p>Next steps: Continue according to the programme with engagement sessions with stakeholders/ steering groups. Gunnels Wood Road vision and masterplan completion is likely September 2023.</p>
Climate Change & Sustainability	<p>Lead Leader: Linda Haysey Chief Executive: Matt Partridge Programme Lead: Julie Greaves</p>	Green	<p>Behaviour Change Strategic Action Plan: Autumn: Approval. Developing principles to inform scope of potential campaigns. Collaborating with HCC's Behaviour Change Unit and University of Hertfordshire on next steps. Jan-Mar 23: Project proposals to be shared with HCCSP.</p> <p>Solar Bulk Buy Scheme – Autumn: 100,000 letters sent to residents: 13,000 registered interest. Dec: 2,329 individuals accepted offer and committed to installation.</p> <p>Sustainable Warmth Board – HCCSP Project Lead Officer representing Hertfordshire and will report to officers on progress. Partnership working to support draft of sustainability delivery plan for NHS. Drafting coordinated response to consultation on amendments to the NPPF, aligned with the Hertfordshire Infrastructure and Planning Partnership (HIPP).</p>

			<p>£1,600 saved per authority in Adaptation Training for officers</p> <p>The Hertfordshire Green Infrastructure strategy has been completed. The strategy will complement the District's Local Plan evidence base and, with respect to the County Council, some of the recommendations will be taken forward in the Local Nature Recovery Strategy.</p> <p>Next steps:</p> <ul style="list-style-type: none"> • HCCSP Chair and Lead CEO calls with each Portfolio Holder and Lead Officer taking place over the next 2 months • Redrafting of Strategic Action Plans to update and align regional stakeholders' approaches, acknowledging changes to NPPF, LNRS and similar. • Working with University of Hertfordshire on net zero projects via a funded, dedicated Research Assistant: £21,230 secured for inward investment.
Southern Corridor			
Temporary Housing Accommodation joint project	<p>Lead Leader: Andrew Williams</p> <p>Chief Executive: Claire Hamilton</p> <p>Programme Lead: Roger Barratt / Jenny Foster</p>	Green	<ol style="list-style-type: none"> 1. Predictive Model The work focusses on operational improvements to aid response to the need for Temporary Accommodation (TA). The model includes a process that aggregates approved data from all authorities, enabling county wide view of TA numbers. The products were implemented in January 2023 across housing authorities in Hertfordshire. An evaluation process is running alongside, and an initial evaluation report is due in early April 2023. 2. Ultra-High Needs: The focus here, following discussion with the Heads of Housing stakeholder group, is on the cohort of homeless people with complex needs, that do not fit a Housing First / other pathway approaches. The work has been influenced by the launch of government funding that focusses on the 18 to 25 yr. group in North Herts. Joint work is underway to respond to the funding round, with a submission aimed at the June 2023 funding window. 3. Hospital Step Down: System wide interest in pursuing a collaborative approach to developing such a facility, data is now available to support the need in relation to discharge of homeless people from the Watford Acute Trust. A visit has been made to a similar facility in Oxford. Potential delivery partners, sites and funding have been identified and work is underway to finalise the operational governance with key partners.

			<p>Next Steps:</p> <ol style="list-style-type: none"> 1. Support to implementation continues with evaluation report due April 2023. 2. Further develop business case potential sites and funding bid. 3. Finalise business case for sign-off to proceed
<p>Creative & Screen Industries</p>	<p>Lead Leader: Morris Bright Chief Executive: Donna Nolan Programme Leads (current): Adam Wood (LEP), Brenda Harris</p>	Green	<p>Excellent overall progress:</p> <ul style="list-style-type: none"> • Industry Panel has been set up and held its third meeting on 1 December 2022. • Industry Panel has approved the action/ delivery plan. Focus is: progressing supply of talent, business support, commercial property requirements (studio and ancillary), digital and visitor agenda • Film & TV Action Log created • Herts Film Office (HFO) business plan has been agreed by the Industry Panel, by the CSWG, HGB and HLG • Funding for HFO is confirmed from UKSPF plus HGB and LEP support contributions • LEP Sector Lead appointed Jan 2023 • Film Office Manger appointed starts – March 2023 <p>Next Steps:</p> <ul style="list-style-type: none"> • Preparation of final HFO Business Plan – now completed • Launch event for CSI sector strategy and action plan (likely to be Autumn/Winter 22) – on hold pending progress on action delivery • CSWG terms of reference drafted to oversee HFO to be approved at next meeting • Work plan for film office manager to be agreed • Co creation events outlined at next meeting • Milestone Review
<p>Harlow & Gilston Garden Town (HGGT)</p>	<p>Lead Leader: Linda Haysey Chief Executive: Richard Cassidy Programme Lead: Naisha Polaine</p>	Green	<ul style="list-style-type: none"> • HGGT Vision established and agreed by 5 Council Partners: embedded in the three local plans of East Herts District Council (EHDC), Epping Forest District Council, (EFDC) and Harlow District Council (HDC) and endorsed by Essex County Council (ECC) and Hertfordshire County Council (HCC). • HGGT is the Strategic Growth in and around Harlow, comprising 10,000 new homes at Gilston and a further 13,000 homes at East of Harlow, Latton Priory and Water Lane with 16,000 new homes projected for delivery by 2033. • This dashboard updates on Gilston only as part of the Hertfordshire growth area. • A Master Programme has been developed and agreed by members in April 2022. • The 2019 HGGT Infrastructure Delivery Plan is currently being updated and will go to HGGT Board on 20th March.

			<ul style="list-style-type: none"> • The Gilston planning application with EHDC was approved subject to s.106 on 28/2/23. • A Strategic Transport Planning Forum (STPF) of all 5 partners has been set up to consider cross boundary issues. • The Gilston Stewardship Strategy Application is out for consultation to enable review for committee and conditional planning consent. <p>The scoping of the Land Assembly Refresh is underway.</p> <p>Next steps:</p> <ul style="list-style-type: none"> • The HGGT Master Programme has been refreshed and presented to members. • HGGT Stewardship Charter for all HGGT strategic sites to be presented at March 23 HGGT Board. • The HGGT IDP anticipated publication is in Q4 2023. • Continue to coordinate partners to input to the Gilston planning application. • Developer Forums being held to ensure early developer engagement across the sites, next meeting to be held 07/02/2023.
Hemel Garden Communities	<p>Lead Leader: Andrew Williams</p> <p>Chief Executive: Claire Hamilton</p> <p>Programme Director: Phillipa Zieba</p>	Green	<ol style="list-style-type: none"> 1. Framework Plan and Transport Plan progressing with conclusion scheduled for Q1 2023 2. Quality Review Panel established with Design South East and separate Framework Plan and Transport Plan panels undertaken 3. Homes England funding secured to implement active travel infrastructure projects in 2023 4. Establishment of a Councillor Review Group to widen Member engagement 5. Website established and Comms & Engagement Strategy prepared
Mass Rapid Transit - Hertfordshire & Essex Rapid Transit (HERT)	<p>Lead Leader: Phil Bibby</p> <p>Chief Executive: Mark Kemp</p> <p>Programme Lead: Darren Granger</p>	Green	<p>Technical work on the Strategic Outline Case (SOC) has now concluded and this is helping to establish the context and key principles from which to formulate the preferred route, mode choice and the enabling complementary measures.</p> <p>Following the unsuccessful Restoring Your Railway Fund bid for improvements on the Abbey Line any alternatives to heavy rail will be incorporated within the HERT project.</p> <p>Next steps:</p> <ol style="list-style-type: none"> 1. Convert the DfT focused SOC into a Prospectus for the HERT that can be used to underpin LTP5, support partners such as the LPAs, EEH and the LEP in their policy development and present to potential funding partners, whilst keeping the ultimate vision for the HERT in high profile. 2. Move the focus and effort towards understanding, capturing, co-ordinating, developing and making best use of the opportunities for the enabling complementary initiatives that will help create the foundations and building blocks for the HERT, including route selection.

			3. Develop brief for Outline Business Case and commission this stage of the project.
Resetting the SE Herts economy	Lead Leader: Lewis Cocking Chief Executive: Jeff Stack Programme Lead: Kevin Clark	Amber	<p>Five separate elements for the programme have been identified and milestones for each set out in the table.</p> <p>Park Plaza West Film studios now in progress on site no anticipated problems</p> <p>Brookfield – Planning Committee set for 15 March 2023, objections received from Natural England and Historic England all being mitigated, other objections also being mitigated.</p> <p>Park Lane Railway Station – still awaiting final letter of support.</p> <p>Maxwells Handover due end of February 2023 marketing has commenced and managing agents engaged</p> <p>Waltham Cross Renaissance LUF funding of £14.3 million secured for the public realm and other elements. Full details of contracts to be received.</p> <p>Next Steps:</p> <ul style="list-style-type: none"> • PPW – Site preparation works underway, building expected to start April 2023 • PLRS – Continue to liaise with Network Rail Brookfield Planning applications being considered for determination in March 2023 • Maxwells Building handover and final works to be carried out. • WXR – Programme of works for LUF bid to be developed
Watford Junction Quarter	Lead Leader: Peter Taylor Chief Executive: Donna Nolan Programme Lead: Julian Hart	Amber	<p>Watford Junction rail lands has been adopted as a Strategic Development Area (SDA Watford Gateway) in the new Local Plan.</p> <p>Tentative confirmation has been received that DfT have signed off £1m design funding for upgrading Watford Junction station.</p> <p>The Council is in discussion with Network Rail on the area to be considered for a future masterplan and planning application for redevelopment of the rail lands. Network Rail is currently considering its delivery options. Initial indication that NR willing to prepare planning application for whole land area.</p> <p>Next Steps Continued liaison with Network Rail to discuss how to progress project.</p> <p>Liaison with Homes England regarding their role.</p> <p>Monitoring commencement of design work on the station to ensure this is done in an integrated way.</p>

<p>Towards Digital Growth</p>	<p>Lead Leader: Morris Bright Chief Executive: Neil Hayes (LEP) Programme Lead: Tony Gibbons</p>	<p>Green</p>	<p>Priority 1 – Accelerating Delivery</p> <ul style="list-style-type: none"> Project Gigabit – Supplier Questions are being evaluated ahead of planned ITT in March. Intervention areas in Herts are yet to be confirmed officially. Market Information Day – Session has now successfully taken place with digital/mobile suppliers engaged with. Outcomes are being finalised. <p>Priority 2 – Public Sector Assets</p> <ul style="list-style-type: none"> BDUK are reviewing GigaHubs programme viability and may follow Project Gigabits launch in a different format Small Cell small scale pilot ready to roll out in one area. <p>Priority 3 – Pervasive Digitisation</p> <ul style="list-style-type: none"> LEP Top-up funding bid successful. Progressing towards voucher relaunch and promotional activities. DfE Project – Select Hertfordshire Primary schools will be targeted for gigabit coverage mid-late 2023. <p>Priority 4 - World Class Digital Sector</p> <ul style="list-style-type: none"> LEP are reviewing this priority and progress. <p>Next steps:</p> <ul style="list-style-type: none"> Relaunch and unpausing of Rural Gigabit Voucher Scheme in Hertfordshire. Project Gigabit scheduled to begin ITT in March 2023. LEP top-up funding promotional activities beginning mid-2023. Establishing supplier contact following the Market Information Day. Finalise governance and planning arrangements. Review of future Project Gigabit options in unserved areas with BDUK.
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