

Agenda Item 6, Appendix A Delivery Programme Updates (June 2023)

Delivery Project	Programme Lead/s	Red / Amber / Green Status	Description
North East Central (NEC) JSP	Lead Leader: TBC Chief Executive: Richard Cassidy, East Herts Programme Lead: Sara Saunders, Head of Planning East Herts	Green	<ul style="list-style-type: none"> • Stage 1 of the Growth Study complete and reported to Programme Board on 24 October 2022. • The Programme Board on 24 October also agreed to undertake a strategic visioning exercise to inform stage 2 of the Growth Study. The procurement of the strategic visioning work concluded in February 2023 with contract awarded in mid-March and consultants started work following that. • The strategic visioning work includes a series of workshops with a Steering Group and also Key Stakeholders Group. The Steering Group is made up of Chief Executives, Leaders and Heads of Planning; with the Key Stakeholders including representatives from across the Local Authorities. • Content of those workshops has been prepared and the consultants have completed a baseline assessment of data to present at the first workshop. <p>Next steps: The 3 workshop sessions will focus on the following and dates are being finalised:</p> <ul style="list-style-type: none"> - NEC Herts: The Here + Now - The Future Trends + Opportunities - NEC Herts: The Draft Vision <p>Following these workshops, a final vision report will be produced by the end of the year. Growth Study: Stage 2 work will continue in parallel with the Strategic Visioning work in Autumn with results expected in the new year.</p>
Delivery Models for New Settlements	Lead Leaders: Cllr Elizabeth Dennis/Cllr Ruth Brown, North Herts Managing Director: Anthony Roche, North Herts	Green	<ul style="list-style-type: none"> • Initial desktop learning and review sessions have been completed. Four site visits (Houlton, Alconbury Weald, Ebbsfleet and Chelmsford) and two review meetings to consolidate the learning were undertaken. • A presentation will be brought to the next programme board meeting once it is rearranged. The group and leads have identified emerging conclusions which will be presented. • The aim is to investigate different aspects of delivery, learn from large scale delivery

	<p>Programme Lead: Ian Fullstone, Deputy Managing Director and Head of Development al Planning, North Herts</p>		<p>elsewhere and identify the different elements that we could include as part of our delivery approach. Eventually the objective is to identify the right delivery model for new settlement(s) identified through the JSP work. The programme is currently paused pending the growth board workshops and the JSP visioning work.</p> <p>Next steps: Focussed sessions on some of the key themes emerging e.g. developing a vision, stewardship, constraints. Next session to be held in the new year on long term stewardship.</p>
<p>Re-invigorating Town Centres</p>	<p>Lead Leader: TBC Chief Executive: Ka Ng, Welwyn Hatfield Programme Lead: Jenny Foster, HGB Programme Lead</p>	<p>Green</p>	<ul style="list-style-type: none"> • A report was taken to Growth Board in January 2023 recommending that additional support be offered to our District/ Borough colleagues. The report was supported. The offers have been discussed with all District/ Borough colleagues and projects are underway for some authorities. An update report will be bought to Growth Board in early 2024. • The working group will continue to meet to consider the economic situation across our high streets and town centres. • Officers continue to attend HEDOG, Innovation Corridor, Town Centres Forum to gather intelligence across and neighbouring authorities. <p>Next steps:</p> <ul style="list-style-type: none"> • Projects to be commenced on a staged programme. • Project management support to be provided by HGB to support roll out of individual projects. • KPIS to measure success of projects to be developed and finalised.
<p>Growing Science & Technology (Cell & Gene Focus)</p>	<p>Lead Leader: Cllr Richard Henry Chief Executives: Matthew Partridge, Stevenage Neil Hayes, LEP Programme Lead: Jenny Foster HGB Programme Lead</p>	<p>Green</p>	<ul style="list-style-type: none"> • This workstream is established including preparation of a high-level Framework for Gunnels Wood Road (GWR). The draft baseline has been circulated, and further engagement is due to be carried out over the spring / summer 2023. • The construction of the Autolus life science headquarters in Stevenage Town Centre is well underway with partial completion in November 2022, Autolus in occupation and final completion expected June 2023. • Developers are promoting a 300k sqft mixed life science and retail, town centre regeneration project at the Forum in Stevenage, were approved by Stevenage Borough Planning Committee in May 2023. A planning application

			<p>for 1.4m sqft life science campus has been received by Stevenage Borough Council, for the land adjacent to the GSK campus. A new life science facility, operated by Kadans, at Sycamore House formally opened in June 2023, including cutting edge learning facilities operated by the Cell and Gene Catapult and part funded by Herts LEP.</p> <ul style="list-style-type: none"> The early-stage design for the GWR roundabout has been finalised and the report was passed through Panel in March. The project is now part of the current planning application being submitted by Reef. It will be considered by Stevenage’s Highways Development Management team and decision made by SBC. <p>Next steps: Continue according to the programme with engagement sessions with stakeholders/ steering groups. Finalise the vision for completion November 2023</p>
<p>Climate Change & Sustainability</p>	<p>Lead Leader: Cllr Adrian England Chief Executive: Matthew Partridge, Stevenage Programme Lead: Julie Greaves, Head of Sustainability, Hertfordshire County Council</p>	<p>Green</p>	<ul style="list-style-type: none"> Cllr Adrian England and Cllr Keith Cotton elected Chair and Vice Chair of the Hertfordshire Climate Change and Sustainability Partnership respectively at HCCSP June AGM. Member visit to HS2: 4 members, the Local Enterprise Partnership Clean Growth Manager and 10 officers attended a site visit with presentations and a tour of the South Portal at West Hyde. Solar Together 2023: 10 districts and boroughs proceeding in new cohort of group-buying Photo Voltaic scheme. Launch planned Q3 2023 <p>Ongoing collaboration and partnership working:</p> <p>Transport & Highways:</p> <ul style="list-style-type: none"> Boilerplate Low Emissions Licensing Policy under consideration. Ongoing support for LEVI fund management for EV infrastructure <p>University of Hertfordshire:</p> <ul style="list-style-type: none"> Drafting Countywide Carbon Offsetting Policy Password-protected ‘Back Office’ section of HCCSP website created to host key documents, papers and template policy documents for members and officers Regional Climate Change Forum (RCCF) Adaptation workstream Lead. Working with the Suffolk and Cambridgeshire Behaviour Change workstream. Production of online Sustainability Guide (focussed on residents, suggesting actions to take at home and in the community).

			<p>Next steps:</p> <ul style="list-style-type: none"> Stakeholder mapping and engagement underway: scoping Relational Database options for contact management Revised Strategic Action Plans due Q3 2023: regional stakeholder mapping and policy alignment with RCCF and East of England LGA. 7 November 2023: Save the Date for HCCSP Annual Conference at Hertfordshire Development Centre: planning underway.
<p>Temporary Accommodation</p>	<p>Lead Leader: TBC Chief Executive: Claire Hamilton, Dacorum Programme Lead: Roger Barratt / Jenny Foster, HGB Programme Leads</p>	Green	<ol style="list-style-type: none"> Predictive Model The work focusses on operational improvements to aid response to the need for TA. The model includes a process that aggregates approved data from all authorities, enabling county-wide view of TA numbers. The products were implemented across housing authorities in Hertfordshire earlier this year and have been well received. Monitoring of the impact of the tools continues. Ultra-High Needs: The group has continued to engage with Homes England and DLUHC in the co-production of a bid to SHAP. North Herts are now leading this programme and have appointed a provider. In working with the provider and HCC, a bid for SHAP funding will be submitted 15 September 2023. Hospital Step Down: System wide support to pursue delivery of an out of hospital discharge pathway for homeless people. Best available data is now available to support the need in relation Watford Acute Trust and from Hertfordshire Partnership NHS Foundation Trust (HPFT). Work continues on identification of delivery partner, sites and funding. This work can now move forward through the agreement reached to locate the finalisation of the business case and implementation within the remit of the 'Making Every Adult Matter Strategy' group. <p>Next steps:</p> <ol style="list-style-type: none"> Monitoring of the impact of the tools continues, with an evaluation report due in the Autumn 2023. Following North Herts taking on lead governance and delivery partner now procured, aim to finalise site, funding bid and business case. Following agreement on governance arrangements, finalise site, delivery partner, funding & business case.

<p>Creative & Screen Industries</p>	<p>Lead Leader: TBC Chief Executive: Donna Nolan, Watford Programme Lead: Adam Morley, Sector Lead, LEP</p>	<p>Green</p>	<ul style="list-style-type: none"> • Industry Panel has held its fourth meeting in May 23 • Skills forum launched with all further education (FE) and higher education (HE) partners as well as industry representation May 23. • Skills forum and Industry panel approved Skills action/ delivery plan. • Explore the feasibility of establishing a Film and TV Production Sector training facility. Creating a shadow industry to support real world work experience, placements and employment opportunities, supporting the pathways to the industry, skills, long term unemployed, economically inactive. Working with film funds, education, local authorities and Studios • LSIP, T levels and skills bootcamp coordination for creative industries by sector lead. • Establish partnership Screen Skills, BFI skills cluster and other national bodies about delivery of national skills and workforce development • Raise awareness with SMEs of the opportunities within the Film and TV Production Sector event held with the University of Hertfordshire, Royal College of Arts and ESTU Global <p>Next steps:</p> <ul style="list-style-type: none"> • Complete Highways alignment for 'one stop shop' filming support. • Run creative T levels pilot for DfE • Launch Hertfordshire Film Office (HFO) website • Creative and Screen working group terms of reference to be redrafted to expand brief beyond HFO • Film Office roadshow in the north and south of the county planned for Sept 23. • Incubator fund development with Innovate UK Knowledge Transfer Network
<p>Harlow & Gilston Garden Town (HGGT)</p>	<p>Lead Leader: Cllr Ben Crystall Chief Executive: Richard Cassidy, East Herts Programme Lead: Naisha Polaine, Director Harlow Gilston Garden Town</p>	<p>Green</p>	<ul style="list-style-type: none"> • HGGT Vision established and agreed by 5 Council Partners: embedded in the three local plans of East Hertfordshire District Council Epping Forest District Council, and Harlow District Council and endorsed by Essex County Council and Hertfordshire County Council • HGGT is the Strategic Growth in and around Harlow, comprising 10,000 new homes at Gilston and a further 13,000 homes at East of Harlow, Latton Priory and Water Lane with 16,000 new homes projected for delivery by 2033. • This dashboard updates on Gilston only as part of the Hertfordshire growth area. • The Gilston Garden Villages planning applications for 10,000 homes and associated

			<p>infrastructure received resolution to grant from EHDC in Feb/March 23.</p> <ul style="list-style-type: none"> • S106 Agreement for Gilston is being finalised with PfP and TW (developers) aiming for Q3 2023-24. • A Master Programme has been developed and agreed by members in April 2022. This is now being refreshed to align with current timelines. • A Strategic Transport Planning Forum (STPF) of all 5 partners has been set up to consider cross boundary issues. • The HGGT Stewardship Charter will go to public consultation over summer 2023. • Princess Alexandra Hospital received confirmation of funding and aims to relocate to allocated East of Harlow site. <p>Next steps:</p> <ul style="list-style-type: none"> • The HGGT Master Programme refresh and will be presented to members of the Harlow Gilston Garden Town Board • HGGT Stewardship Charter for all HGGT strategic sites to be presented at September Board 2023. • The HGGT Infrastructure Delivery Plan anticipated publication is in Q4 2023. • Continue to discharge Gilston S106 planning conditions. • Developer Forums being held to ensure early developer engagement across the sites, next meeting to be held 12/09/2023. • Community Engagement will be continuing over summer 2023.
Hemel Garden Communities	<p>Lead Leader: TBC</p> <p>Chief Executive: Claire Hamilton, Dacorum</p> <p>Programme Director: Phillipa Zieba, Director Hemel Garden Communities</p>	Green	<ol style="list-style-type: none"> 1. Framework Plan and Transport Plan progressing as evidence base for Local Plans 2. Quality Review Panel established (Design South East) and separate Framework Plan and Transport Plan panels undertaken 3. Homes England funded active travel projects implemented (2023) 4. Councillor Review Group established to widen Member engagement 5. Website established and Comms & Engagement Strategy and Action Plan prepared <p>Next steps:</p> <ol style="list-style-type: none"> 1. Landscape assessment commissioned to further inform the Framework Plan and site capacity 2. Framework Plan evidence base to be prepared to inform Dacorum Borough Council and St Albans District Council Local Plan Reg 18 3. IDP, Stewardship Strategy and Water Study to be commissioned

			4. Public consultation to be held following in-principle sign off
Mass Rapid Transit - Hertfordshire & Essex Rapid Transit (HERT)	<p>Lead Leader: Cllr Phil Bibby</p> <p>Chief Executive: TBC</p> <p>Programme Lead: Darren Granger, Principal Engineer, Hertfordshire Council</p>	Green	<ul style="list-style-type: none"> Technical work on the Strategic Outline Case (SOC) has now concluded and this is helping to establish the context and key principles from which to formulate the preferred route, mode choice and the enabling complementary measures. Following the unsuccessful Restoring Your Railway Fund bid for improvements on the Abbey Line any alternatives to heavy rail will be incorporated within the HERT project. <p>Next steps:</p> <ol style="list-style-type: none"> Convert the DfT focused SOC into a Prospectus for the HERT that can be used to underpin LTP5, support partners such as the Local Planning Authorities, England's Economic Heartland and the LEP in their policy development and present to potential funding partners, whilst keeping the ultimate vision for the HERT in high profile. Move the focus and effort towards understanding, capturing, co-ordinating, developing and making best use of the opportunities for the enabling complementary initiatives that will help create the foundations and building blocks for the HERT, including route selection. Develop brief for Outline Business Case and commission this stage of the project.
Re-setting the SE Herts Economy	<p>Lead Leader: Cllr Lewis Cocking</p> <p>Chief Executive: Jeff Stack, Broxbourne</p> <p>Programme Lead: Kevin Clark, Head of Strategic Projects, Broxbourne</p>	Green	<p>Park Plaza West (PPW) Film studios construction now in progress on site no anticipated problems</p> <p>Brookfield – Planning Committee sat on 20 June 2023 and resolved to grant permission for all three elements subject to conditions</p> <p>Park Lane Railway Station (PLRS) (still awaiting final letter of support.</p> <p>Maxwells also known as Theobalds Business Park. The Enterprise Centre is now complete with the fibre due to be commissioned at the end of June 2023. Phase 2 Reserved matters application now submitted</p> <p>Waltham Cross Renaissance (WXR) Levelling Up funding of £14.3 million secured for the public realm and other elements. Works and skills hub improvements under way. Skate Park works commenced.</p> <p>Next steps:</p> <ul style="list-style-type: none"> PPW – Construction underway. Brookfield - Complete s106 agreements and confirm conditions to enable issuing of permissions

			<ul style="list-style-type: none"> PLRS – Continue to liaise with Network Rail Brookfield Planning applications being considered for determination in March 2023 Maxwells – Commissioning of Fibre and formal opening of centre WXR –Green wall contractors to be agreed work to commence Summer 2023
Watford Junction Quarter	<p>Lead Leader: Mayor Peter Taylor</p> <p>Chief Executive: Donna Nolan, Watford</p> <p>Programme Lead: Julian Hart, Interim Senior Regeneration Manager, Watford</p>	Amber	<ul style="list-style-type: none"> Watford Junction rail lands has been adopted as a Strategic Development Area (SDA Watford Gateway) in the new Local Plan. Tentative confirmation has been received that DfT have signed off £1m design funding for upgrading Watford Junction station but a funding decision has been delayed until new surveys are undertaken to underpin the business case. The Council is in discussion with Network Rail on the area to be considered for a future masterplan and planning application for redevelopment of the rail lands. Network Rail is currently considering its delivery options. <p>Next steps:</p> <ul style="list-style-type: none"> Continued liaison with Network Rail to discuss how to progress project. Liaison with Homes England regarding their role. Monitoring commencement of design work on the station to ensure this is done in an integrated way.
Towards Digital Growth	<p>Lead Leader: Mayor Peter Taylor</p> <p>Programme Sponsor: Anna Morrison, Director of Improvement and Technology, Hertfordshire County Council</p> <p>Programme Lead: Tony Gibbons, Senior Project Manager, Hertfordshire County Council</p>	Green	<p>Priority 1 – Accelerating Delivery</p> <ul style="list-style-type: none"> Project Gigabit – ITT for Lot 26 closed 19/06/23. Evaluation of bids is ongoing with Local Body involvement on the Social Value question. Intervention areas should be known at the end of 2023. Contract award successful for Lot 5 (northeast Herts) roughly 2000 premises. A Type C contract is being considered for the remaining Herts premises. <p>Priority 2 – Public Sector Assets</p> <ul style="list-style-type: none"> Small Cell pilot is ready to roll out in one area however issues with the supplier's equipment have led to delays Announcement of the 5G Innovation Regions fund (£5m). Herts have submitted a joint expression of interest with Essex CC with bidding taking place later in the year. <p>Priority 3 – Pervasive Digitisation</p> <ul style="list-style-type: none"> LEP Top-up funding bid successful. Progressing towards voucher relaunch and promotional activities.

			<ul style="list-style-type: none"> DfE Project – 40-80 Herts schools are being contacted for inclusion in the DfE project for gigabit coverage. Delivery will begin in late 2024. <p>Priority 4 - World Class Digital Sector</p> <ul style="list-style-type: none"> LEP are reviewing this priority and progress. <p>Next steps:</p> <ul style="list-style-type: none"> Relaunch and unpausing of Rural Gigabit Voucher Scheme in Hertfordshire. Project Gigabit bid evaluation, June-August 2023. LEP top-up funding promotional activities beginning late-2023. Establishing/maintaining supplier contacts and market engagement. Finalise governance and planning arrangements. Joint bid with Essex County Council for the 5G Innovation regions fund
Community Wealth Building	<p>Lead Leader: Cllr Richard Henry</p> <p>Chief Executive: Matthew Partridge, Stevenage</p> <p>Programme Lead: Rob Gregory, Assistant Director Communities and Neighbourhoods, Stevenage</p>	Green	<p>UK Community Renewal Fund:</p> <p>The programme is now fully complete, with the full £761,640 in funding spent across Hertfordshire. The evaluation report is also complete alongside the work of the planning and procurement workstreams.</p> <p>Workstream updates:</p> <p><i>Workstream 1: Hertfordshire Opportunities Portal</i> A “Careers in Local Government” page has been developed on the Hertfordshire Opportunities Portal highlighting the breadth and depth of career opportunities in Local Government. Each Authority has produced a spotlight page that feeds from the main page and outlines relevant opportunities within their areas.</p> <p><i>Workstream 2: Procurement</i> The Stevenage spend analysis has been completed and an action plan including recommendations for next steps is being compiled. Circa 50% of the Herts LA’s are either using, partially using or are soon to commence use of the Social Value Portal. Supply Hertfordshire has agreed to discuss a joint approach to social value in construction and this is being picked up in the New Year.</p> <p><i>Workstream 3: Grants scheme</i> The main VCSE programmes: programmes ended 31st August 2022. The additional £60,000 in funding has been allocated and spent by the project close at the end of December 2022. As with the main programme, all elements have achieved higher than expected outputs and outcomes.</p> <p><i>Workstream 4: Planning</i> Dacorum BC in partnership with Fusion 21 is the case-study activity for this stream. The Social Value</p>

			<p>Supplementary Planning Document (SPD) has been shared with the Hertfordshire Planning group. Stakeholder consultation is taking place in November and the SPD is expected to be fully adopted in 2023.</p> <p><i>Workstream 5: Evaluation and Feasibility</i></p> <p>The University of Hertfordshire undertook the evaluation and has finalised its report. This report has been shared with Hertfordshire LEP and with DLUHC. Two evaluation films have been commissioned and are now complete. The first is a longer format set of 'Project Reports' for the Community Renewal Fund the second is a shorter overview of the programme that would be more effective as a presentation aide</p> <p>The evaluation report along with the outputs and outcomes is available on request.</p> <p>Moving Forward</p> <p>The legacy of the work on the Community Renewal Fund will be continued through the UK Shared Prosperity Fund. A number of districts and boroughs have included linked elements into their local investment plan, which has been captured as match funding for the programme. Other opportunities to build on Community Wealth Building linked to skills and aspirations for young people, particularly around careers</p> <p>Next steps:</p> <ul style="list-style-type: none"> • Delivery of the Supporting Local Business & People and Skills elements of the UK Shared Prosperity Fund Local Investment Plans. Including the county wide business and skills support package that has been led by the LEP across Hertfordshire.
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