



# **Agenda Reports & Other Papers**

Presented to the  
Meeting of the  
**Hertfordshire Growth Board**  
on  
**Thursday, 20 July 2023**



## HERTFORDSHIRE GROWTH BOARD

### COUNCIL CHAMBER, COUNTY HALL, HERTFORD

THURSDAY 20 JULY 2023, 11.30 – 13:00

#### MEMBERS OF THE BOARD (15) – QUORUM 9 VOTING MEMBERS

##### **Council Leaders (11 Voting Members)**

L Cocking, Broxbourne Borough Council  
B Crystall, East Herts District Council  
E Dennis, North Hertfordshire District Council (Vice-chair)  
R Henry, Stevenage Borough Council  
S Nelmes, Three Rivers District Council  
J Newmark, Hertsmere Borough Council  
R Roberts, Hertfordshire County Council (Chair)  
P Taylor (Mayor), Watford Borough Council  
R Tindall, Dacorum Borough Council  
C White, St Albans City and District Council (Vice-chair)  
P Zukowskyj, Welwyn Hatfield Borough Council

##### **Co-opted Members (4)**

P Burstow, Hertfordshire and West Essex ICS, NHS  
A Hawkins, Hertfordshire Local Enterprise Partnership Chairman  
S Johnstone, Homes England  
D Lloyd, Hertfordshire Police and Crime Commissioner

#### **1. Minutes**

The Board is invited to note the Minutes of the Board meeting held on 15 March 2023 (attached).

#### **2. Public Questions**

At the discretion of the Chairman, members of the public may ask questions at meetings of the Hertfordshire Growth Board (HGB). Notice of the question should be submitted to the Chief Legal Officer of Hertfordshire County Council by 10am at least five working days before the meeting.

The Hertfordshire Growth's Board arrangements for the receipt of public questions are set out in [Annex A – Standing Orders](#) of the Hertfordshire's Growth Board Constitution\*.

### **3. Public Petitions**

At the discretion of the Chairman, members of the public may submit and present petitions to the Hertfordshire Growth Board if they include at least 500 signatures of people living or working in Hertfordshire.

Notification of intent to present a petition must be given at least 10 clear working days before the date of the meeting.

The Hertfordshire Growth's Board arrangements for the receipt of petitions are set out in Annex A – Standing Orders of the Hertfordshire's Growth Board Constitution\*.

\*If you have any queries about the questions or petitions procedures for this meeting please contact Stephanie Tarrant, Democratic Services Officer, by telephone on (01992) 555481 or by email to [stephanie.tarrant@hertfordshire.gov.uk](mailto:stephanie.tarrant@hertfordshire.gov.uk)

### **4. Hertfordshire Growth Board – Governance**

*Charlotte McKay, paper attached*

### **5. Hertfordshire Growth Board – Vision and Priorities 2023-25**

*Presentation: Forogh Rahmani, Paraic McKenna and Melanie Parker, paper attached*

### **6. Hertfordshire Growth Board - Work Programme Progress and Updates on Current Growth Board Projects**

*Roger Barrett, paper attached*

### **7. Hertfordshire Growth Board – Growth Board Growth Fund and Budget 2023-24**

*Roger Barrett, paper attached*

### **8. Date of next meeting**

*The next planned meeting will be held on Wednesday 17 January 2024, 11:30 – 13:00*

### **9. Other Part I Business**

Such other Part I Business which, if the Chairman agrees, is of sufficient urgency to warrant consideration.

## **PART II ('CLOSED') AGENDA**

### **EXCLUSION OF PRESS AND PUBLIC**

"That under Section 100(A) (4) of the Local Government Act 1972, the press and public be excluded from the meeting for the following item/s of business on the grounds that it/they involve/s the likely disclosure of exempt information as defined in paragraph/s ..... of Part 1 of Schedule 12A to the said Act and the public interest in maintaining the exemption outweighs the public interest in disclosing the information."

If you require further information about this agenda, please contact Stephanie Tarrant, Democratic and Statutory Services, Hertfordshire County Council on Telephone 01992 555481, or email [stephanie.tarrant@hertfordshire.gov.uk](mailto:stephanie.tarrant@hertfordshire.gov.uk). Agenda

documents are available on the internet at  
<https://www.hertfordshiregrowthboard.com/documents>.

**QUENTIN BAKER**  
**DIRECTOR OF LAW & GOVERNANCE**  
**Hertfordshire County Council on behalf of the Hertfordshire Growth Board**

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# Hertfordshire Growth Board Meeting Minutes

Wednesday, 15 March 2023



**Hertfordshire**  
Growth Board

# Minutes

**To:** All Members of the Hertfordshire Growth Board  
**From:** Legal, Democratic & Statutory Services, Hertfordshire County Council  
**Ask for:** Stephanie Tarrant  
**Tel:** 01992 555481

**Date:** Wednesday, 15 March 2023

## Attendance

### Council Leaders (11 Voting Members)

M Bright, Hertsmere Borough Council  
S Nelmes, Three Rivers District Council  
L Haysey, East Herts District Council  
T Kingsbury, Welwyn Hatfield Borough Council  
R Brown (*substituted for E Dennis-Harburg*), North Hertfordshire District Council  
R Roberts, Hertfordshire County Council  
P Taylor (Mayor), Watford Borough Council  
H Campbell (*substituted for C White*), St Albans City and District Council  
A Williams, Dacorum Borough Council

### Co-opted Members

M Bretton, Hertfordshire Local Enterprise Partnership  
D Lloyd, Hertfordshire Police & Crime Commissioner

The full Board Meeting can be viewed here: [Hertfordshire Growth Board - 15 March 2023](#).



**1. Minutes**

- 1.1 The Minutes of the Board meeting held on 12 January 2023 (Part I and Part II) were confirmed as a correct record.

**2. Public Questions – Standing order 12**

- 2.1 There were no Public Questions.

**3. Public Petitions – Standing Order 13**

- 3.1 There were no Public Petitions.

**4. Update on Watford Regeneration**

[Officer Contact: Patsy Dell, Hertfordshire Growth Board, Tel: 07949 887794]

- 4.1 The Board received a presentation from Mayor Peter Taylor and Managing Director Donna Nolan from Watford Borough Council which provided an update on the regeneration of Watford. The presentation can be viewed here: [Watford Regeneration Presentation Slides](#).
- 4.2 The Board heard details of the ongoing development plans and the work being undertaken with partners to ensure Watford is fit for the future.
- 4.3 Members welcomed the presentation and noted that a number of projects had been undertaken without a huge amount of public investment. The redevelopment was bringing vibrancy back to Watford, with Watford featuring in the Top 10 in the recently published Vitality Index.
- 4.4 The Board noted that a criticism of councils was that they were not forward planning enough and commended Watford for coming up with an extensive plan and leading by example.
- 4.5 The full Board discussion on this item can be viewed here at 00:17:50 [Item 4 - Update on Watford Regeneration](#).

**RESOLVED**

- 4.6 The Growth Board noted the information contained within the presentation.

CHAIRMAN'S INITIALS

## 5. Hertfordshire Growth Board (HGB) – Refreshed priorities, Work Programme, and actions March 2023

[Officer Contact: Patsy Dell, Hertfordshire Growth Board, Tel: 07949 887794]

- 5.1 The Board received a report which set out the proposed next steps for the work programme to 2025, following a review supported by consultants.
- 5.2 Members heard that place-based priorities were important for Hertfordshire and that those of the Board had evolved since it was set up in 2018. Members noted particularly the number of changes over recent years in relation to the policy landscape and the global and national economic situation.
- 5.3 In 2022, external independent consultants were commissioned to support the process of reviewing and refreshing the priorities of the Board to ensure that effective place leadership was provided. Appendix A set out the consultant's final report and was subject to Board's approval. Refreshed drivers for economic growth focussed on sustainable growth, improvement in health across Hertfordshire, economic resilience, and inclusion across the county. Four key areas of priority across the county were highlighted as capital projects, housing affordability and supply, connectivity and skills, sectors, recruitment, and retention. Appendix C mapped out the proposed work programme.
- 5.4 It was noted that the Chair of the Hertfordshire Infrastructure and Planning Partnership was proposed in the new terms of reference as a Board Member, and it was noted if this was the case then the Chair of the Hertfordshire Climate Change and Sustainability Partnership should also be included to enable Growth Board congruence. Members reflected on the option to review the governance arrangements post local elections in May 2023.
- 5.6 The full Board discussion on this item can be viewed here at 00:46:55 [Item 5 - Refreshed priorities, work programme and actions.](#)

### RESOLVED

- 5.7 The Board:
- Agreed the final version of the consultant's report (Appendix A) and summary of the work undertaken to refresh the joint place leadership priorities for Hertfordshire
  - Agreed the set of joint priorities and cross cutting drivers identified in the consultant's report and in this paper (section 4)
  - Agreed the proposed Growth Board governance (subject to review post May 2023 elections) and programme/project management changes set out in this paper (section 5)

CHAIRMAN'S INITIALS

- d. Agreed the high-level work programme approach and identified components set out in this paper (Appendix C)
- e. Agreed the proposed next steps and actions set out in this paper (section 6).

## 6. Hertfordshire Growth Board (HGB) – Work Programme Progress Report March 2023

[Officer Contact: Patsy Dell, Hertfordshire Growth Board, Tel: 07949 887794]

6.1 The Board reviewed a report which provided updates on progress with the current Growth Board work programme and specific areas of work that are new or which the Board needed to provide a view on. The last Growth Board meeting took place on 12 January 2023.

6.2 Members noted the comprehensive report update including:

- An award had been made to Broxbourne, following the Levelling Up 2 bidding round and submissions for Levelling Up Fund 3 was due to start.
- Another successful meeting of the HIBD was held in February 2023 and Leaders/Chief Executives and Heads of Planning were encouraged to continue to attend.
- The Film Office had now appointed a manager and the LEP had appointed their sector lead.
- The Temporary Accommodation Project has undertaken interesting joint work and will form part of the housing priority work moving forward.

6.3 Members were provided with an update from the last Creative and Media Board meeting. The Board heard that there was a lot of progress to be made with several new production stages under construction across Hertfordshire and the need to address skills gaps to ensure the right staffing was available.

6.4 The Board noted that there had been further bio-science applications for Stevenage and skills gaps were also a focus to be addressed in this area.

6.5 The full Board discussion on this item can be viewed here at 00:59:00 [Item 6 - Work Programme Progress Report](#).

### **RESOLVED**

6.6 The Board noted the progress with the work programme, workstream projects and the overall priorities as set out in the paper and at Appendix A.

CHAIRMAN'S INITIALS

**7. Hertfordshire Growth Board Presentation – Joint Strategic Planning progress in Hertfordshire**

[Officer Contact: Patsy Dell, Hertfordshire Growth Board, Tel: 07949 887794]

- 7.1 The Board received a presentation from Sara Saunders (Head of Planning & Building Control, East Herts District Council) and Chris Outtersides (SW Herts Joint Strategic Plan Director) on the Joint Strategic Planning progress in Hertfordshire. The presentation can be viewed here: [Joint Strategic Planning progress slides](#)
- 7.2 Members noted the updated position of the South-West and North-East Central Joint Strategic Planning progress.
- 7.3 The full presentation can be viewed here at 01:05:00 [Item 7 - Joint Strategic Planning Progress in Hertfordshire](#).

**RESOLVED**

- 7.4 The Growth Board noted the information contained within the presentation.

**8. Date of next meeting**

- 8.1 The date of the next meeting was noted as Wednesday, 7 June 2023 at 11:30am.
- 8.2 Members were thanked for their contributions to the Growth Board, with recognition and thanks given to the Councillor Linda Haysey, Patsy Dell and Mark Bretton who were leaving the Board.

**9. Other Part I Business**

- 9.1 None.

**CHAIRMAN**.....

CHAIRMAN'S INITIALS





**Hertfordshire**  
Growth Board

[www.HertfordshireGrowthBoard.com](http://www.HertfordshireGrowthBoard.com)



[@hertsgoodgrowth](https://twitter.com/hertsgoodgrowth)



Room 204, Hertfordshire County Council, County Hall, Pegs Lane, Hertford SG13 8DE



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# Agenda item 4

## Hertfordshire Growth Board (HGB) – Governance

**Report Author:** Charlotte McKay, Assistant Chief Legal Officer, Hertfordshire County Council

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### 1 Purpose of report

- 1.1 The purpose of this report is for members of the Hertfordshire Growth Board (HGB) to appoint the Chair and Vice Chairs of the HGB for 2023-2024 and to note the amendment to Standing Order 4.2 contained within Appendix 1 Annex A of the Hertfordshire Growth Board standing orders.

### 2 Background

- 2.1 The HGB was formally established in Autumn 2020 via an Integrated Governance Framework and brought into effect in January 2021 following approval from all 11 district, borough, and county council in anticipation of securing a Growth Deal with Government.
- 2.2 In the three years since the joint committee was established and the governance framework created, much has changed on the back of the levelling up agenda including the availability of Growth Deals, and the greater focus on devolution.
- 2.3 Whilst a 'deal' has not yet been secured from Government, it is important that the HGB continues the positive partnership arrangements that are in place to drive and deliver sustainable and good growth across the county for the benefit of all its residents. This will help to deliver county-wide, joined up strategies and solutions to growth and future inward investment from the private sector, as well as support the route-map for any prospective Government 'deal' in the future.
- 2.4 Cllr Richard Roberts has been Chair of the HGB since 2021 and his term in office had been for a two-year period which therefore ends this year. Members of the HGB are supportive for Cllr Roberts to continue as Chair of the HGB for 2023/24, to continue to provide county-wide steer and support.

- 2.5 Standing Order 4.2 contained within Appendix 1 Annex A of the Hertfordshire Growth Board Standing Orders dealt with the re-appointment of the Chair.
- 2.6 It had been identified that the wording of Standing Order 4.2 was ambiguous and unclear in relation to the term of Chairs and the re-election of Chairs for periods exceeding two years.
- 2.7 Each member council has therefore been consulted, via their Monitoring Officers, on amendments to Standing Order 4.2. It has been recommended that Standing Order 4.2 be amended to read:
- “With effect from the Annual General Meeting 2023 the appointment of the Chair and Vice Chair shall be decided annually as the first substantive item of business at the AGM.”*
- 2.8 An oral update will be provided at this meeting to confirm that all Councils have approved this amendment.
- 2.9 In accordance with the amended SO 4.2 the Chair and Vice Chairs shall be appointed at the AGM annually, therefore nominations for Chair and Vice Chair have been invited.
- 2.10 The HGB holds two formal and two informal meetings per year, one of the formal meetings per year will be called an Annual General meeting.

### **3 Consultation with relevant members**

- 3.1 Each member council has been consulted, via their Monitoring Officers, on amendments to Standing Order 4.2. An oral update will be provided at this meeting to confirm if all member authorities have approved the amendment detailed within this report.
- 3.2 The Members of the HGB have been consulted and have informed the Director of HGB of their nominations for Chair and Vice-Chair for 2023-24.
- 3.3 Cllr Richard Roberts, Hertfordshire County Council, has put forward a nomination to continue as Chair of the HGB for the forthcoming year, this would ensure continuity and stability for this positive county-wide partnership. The amended Standing Order 4.2 would allow Cllr Roberts to be appointed as Chair for the forthcoming year.



- 3.4 No other nominations for Chair have been received.
- 3.5 Cllr Elizabeth Dennis, North Herts Council and Cllr Chris White, St Albans City and District Council, have also put forward nominations to continue as Vice Chairs for the forthcoming year, again ensuring continuity and stability for this positive county-wide partnership.
- 3.6 No other nominations for Vice Chair have been received.

## **4 Implications**

- 4.1 There are no adverse legal, financial, equalities, environmental, sustainability or other implications arising from this report and its recommendations which support the ongoing work and priorities of the Growth Board.

## **5 Recommendations**

- 5.1 That the amendment to Standing Order 4.2 detailed in this report be noted.
- 5.2 That the Chair of HGB be appointed for 2023/24 as detailed within this report.
- 5.3 That the Vice Chairs of HGB be appointed for 2023/24 as detailed within this report.

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# Agenda item 5

## Hertfordshire Growth Board – Vision and Priorities 2023-25

Report Presented by: Forogh Rahmani, Director, Hertfordshire Growth Board and Paraic McKenna, Head of Intelligence, Hertfordshire County Council

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### 1. Purpose of report

- 1.1 This report updates on progress in refreshing the ambitions for the Hertfordshire Growth Board (HGB). In conjunction with a presentation to Leaders, it sets out a recommendation to HGB on establishing a vision for Hertfordshire and refreshed set of priorities (missions) to take forward together, building on and elevating existing strategy and work underway at county-wide level in confronting the strategic challenges facing the county.

### 2 Background

- 2.1 In 2019, the Hertfordshire Leaders Group and chair of the Local Enterprise Partnership, working as the Hertfordshire Growth Board spent time developing their shared agenda for the leadership of Hertfordshire. In identifying the key areas of collaboration, common cause and focus this then developed into a joint work programme and shared ambitions for Hertfordshire the place. The table below summarise the key drivers for this shared ambition that were the outputs of the original 2019 work and were translated into work programmes that HGB has since been sponsoring to date.

<b>Infrastructure</b>	<ul style="list-style-type: none"><li>• Accessing sufficient forward funding to put 'infrastructure in first</li><li>• Reducing our carbon footprint, mitigating climate change and planning for electrification of vehicles...</li></ul>
<b>Housing</b>	<ul style="list-style-type: none"><li>• Market failure to deliver the housing we need...</li><li>• Building sustainable communities and places into the future (good and inclusive growth)</li><li>• Accommodating housing and economic growth in a way that doesn't compromise the attractiveness of our existing places</li></ul>
<b>Economy</b>	<ul style="list-style-type: none"><li>• Unlocking the potential of our key sectors now and in future</li><li>• Creating local jobs for local people so they don't have to commute into London, local wealth creation initiatives</li></ul>
<b>Strategic Planning for Good Growth</b>	<ul style="list-style-type: none"><li>• Developing a strategic planning approach to overcome some of the problems with the current local plan system</li><li>• Responding to pressures from London driven growth</li></ul>

2.2 During 2022-23 financial year, it became apparent that the joint ambitions of the Growth Board needed to be reviewed and priority areas of focus over the next three years refreshed. The post pandemic period was felt to have had an impact on the external political, policy, economic, environmental, and social landscape. A range of key strategic leadership matters facing Hertfordshire and the Hertfordshire system have been identified already including:

- Delivery of long-term place ambitions around the economy, environment (net zero, climate change), healthy lives, sustainable responsible growth and infrastructure provision and public service reform.
- The need for an impactful prevent agenda across health, deprivation, crime, community protection and homelessness.
- Optimising joint approaches to implement public sector efficiencies, health sector reform, care sector reform, SEND and planning reforms.
- Moving from post-COVID economic recovery to establishing a long-term economic strategy for Hertfordshire, building on the work of the LEP in supporting businesses and closing the skills gap to leverage greater employment in our key sectors.
- Effective collaboration and joint working with system partners
- A delivery model to develop a strategic approach to infrastructure funding, investment funding, bidding, business case preparation and delivery.

2.3 Early work on this priority refresh commenced toward the end of 2022 but paused over the recent election period for Districts & Borough partners.

### **3. Emerging findings**

3.1 Building on the work of the Hertfordshire Growth Board to date, and as a result of a range of workshops, interviews with Leaders, Chief Executives, other key strategic stakeholders and taking account of robust data sets, the following critical strategic areas of challenge facing the county have emerged as the suggested areas of focus to support inclusive and sustainable growth:

- Housing – affordable and of good quality
- Transport connectivity
- Economy (access to skills, good jobs and growing key sectors)
- Healthy and active environments

- Digital connectivity
- Climate Change
- Marketing Hertfordshire as an attractive place to invest; developing an ambitious place narrative

3.2 In order to facilitate activity that has the greatest opportunity to address the impact of these challenges for the benefit of residents, communities and business, the following ‘principles for action’ are considered important:

- The current partnership approach to meeting county wide challenges should continue
- That this leadership of the county is strengthened through review and strengthening of linkages between partner organisations and structures
- Develop a clear vision and place narrative for Hertfordshire that will guide future strategy and areas for investment
- Develop a clear set of mission statements to focus the priorities of Hertfordshire Growth Board, which are ambitious yet achievable, identifying there is world class capability in Hertfordshire and a desire to be competing with the best. An example mission is set out below:  
*‘Digital Access for All – every Hertfordshire resident has access to good connectivity, basic digital skills, and the device / support that they need to be online by 2030’.*
- Engage residents, communities, businesses and other key partners in creating and supporting a Hertfordshire Vision.

#### 4. Next Steps

4.1 In order to deliver the proposed vision and mission statements the following timeline is proposed:

- **20 July 2023:**  
HGB: secure approval to the proposed approach to establish strategic missions and key actions / next steps
- **July onwards**  
Establish working group  
Engagement with HGB Leaders and officers to further refine the vision and strategic missions  
Establish an approach for consultation with key stakeholders, communities and residents

- **10 October 2023**  
Informal Growth Board: approve draft missions and consultation process  
Launch consultation and engagement activity
- **17 January 2024**  
Formal Growth Board – consultation outcome and draft vision and missions document for approval.
- **February 2024**  
Publish final vision

## **5. Recommendation**

- 5.1 That members of the Growth Board agree the proposals contained in this report and note the contents of the associated presentation.

# Agenda item 6

## Hertfordshire Growth Board (HGB) – Work Programme Progress Report June 2023

**Report Presented by:** Roger Barrett, Programme Lead, Hertfordshire Growth Board

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### **1 Purpose of report**

- 1.1 This report updates on progress with the current Growth Board work programme and specific areas of work that are new or which the Board needs to provide a view on. This report builds on the previous paper presented at the Growth Board meeting that took place in March 2023.

### **2 The Growth Board Work Programme and Priorities**

- 2.1 The Growth Board is currently reviewing its priority themes and work programme and item 5 on this agenda proposes a refreshed set of priorities for the period 2023-25.
- 2.2 A review of the Growth Board workstream leads and chairs was discussed at Herts Leaders Group on 7 June. Herts Leaders are expected to finalise chairs and representation of Leaders on the relevant groups ahead of the next Growth Board in the autumn.

#### **Work Programme Updates**

- 2.3 Full updates from active projects are attached at Appendix A.

#### **Reinvigorating Town Centres**

- 2.4 Re-invigorating Town Centres: Each District / Borough has now selected a specific project, and delivery schedules are in development. the first live project will be commencing with Broxbourne focussing on Waltham Cross. A meeting was attended with some local traders mid-June and steps are now being taken to support the group with a view to pave the way for a formal Traders Association to be set up.

#### **Joint Review of Temporary Housing Accommodation Provision**

- 2.5 Homeless people with Complex Needs: Development of an accommodation facility for homeless people with complex needs is linked to submitting a funding bid to the Single Homelessness Accommodation Pathway fund,

based on the targeted local authority in Hertfordshire. The evidence base focusses on North Herts, on people aged 18-24yrs. A governance group exists for this joint work led by North Herts District Council, a delivery partner for the scheme has been identified enabling a bid to SHAP by 15 September 2023 and to finalise the business case.

- 2.6 Out of Hospital discharge for homeless people (Hospital step down): There is system wide consensus on the need for an accommodation pathway to aid the discharge of homeless people from acute health care settings. The best available data suggests a pilot facility in the west of the county is viable. To provide governance and oversight of the final stages of activity required to deliver such a facility (funding and site), a task and finish group will be set up, in the autumn, within the remit of the Hertfordshire Making Every Adult Matter (MEAM) Strategy Group<sup>1</sup>.

### **Towards Digital growth**

- 2.7 There is a range of activity underway across a number of workstreams in the Towards Digital Growth Programme. Key recent activities include working with Central Government to improve Full Fibre coverage in harder to reach areas in the county. Up to 2,000 addresses are being targeted in one lot, with up to 5,000 being targeted in bids currently under evaluation.
- 2.8 Officers have also pulled together and submitted an Expression of Interest with Essex County Council, the Digital Innovation Zone, and other potential partners for a DSIT 5G Innovation Fund. The outcome of the bid is awaited, and this joint approach will also provide a good foundation for future bidding opportunities.

### **Hertfordshire Planning Resilience and Capacity Task and Finish Group**

- 2.9 The second Planning Symposium will be held on the 30 November 2023 at the Fielder Centre, interested parties are requested to save the date. Additionally, there has been 28 successfully matched mentors with mentees, and joint working on a shared services review is underway to explore potential opportunities.
- 2.10 Aligned to this work is the (Estates) Chartered Surveyor apprenticeship scheme developed through the Hertfordshire Property Partnership (HPP). Excellent progress has been made over the past few months, taking the project from inception to design and implementation at pace. Five

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<sup>1</sup> The MEAM approach aims to improve health and wellbeing outcomes for adults experiencing homelessness and multiple disadvantages. It requires partners to follow guided principles, to develop a joined up, person centred approach, creating a system that is effective for people with multiple needs



participating local authorities have committed to the scheme, with further partners expressing an interest to join next year. Working to tight deadlines, a successful joint recruitment campaign has taken place and work is continuing to ensure robust frameworks are in place to manage our joint working and the operational aspects of the scheme. Current expectation is to onboard apprentices into the scheme and University course in September 2023.

### **Creative and Screen Industries: Hertfordshire Film Office**

- 2.11 A Skills Forum was launched with all further education (FE), and higher education (HE) partners as well as industry representation in May 2023.
- 2.12 Work is ongoing with film funds, education, local authorities, and studios to explore the feasibility of establishing a Film and TV Production Sector training facility, industry to support real world work experience, placements, and employment opportunities.
- 2.13 Raise awareness with SMEs (Small and Medium Enterprises) of the opportunities within the Film and TV Production Sector event held with the University of Hertfordshire, Royal College of Art and ESTU Global.

### **Resetting SE Herts Economy**

- 2.14 Park Plaza West Film studios construction now in progress onsite with no anticipated problems. The Brookfield Planning Committee sat on 20 June 2023 and resolved to grant permission for all three elements subject to conditions. The Enterprise Centre is now complete with the fibre due to be commissioned at the end of June 2023 at Maxwells [Theobalds Business] Park. Waltham Cross Renaissance Levelling Up funding of £14.3 million secured for the public realm and other elements. Works and skills hub improvements under way. Skate Park works commenced.

### **Growing Science and Technology**

- 2.15 This workstream is established including preparation of a high-level framework for Gunnels Wood Road (GWR), Stevenage. The draft baseline has been circulated to the working group, and further engagement is due to be carried out over the spring / summer 2023. The vision once finalised would support as a blueprint for other cell and gene areas across the county such as in Hatfield, Hemel and Broxbourne. It will also be used to assist in lobbying central government to secure future funding.
- 2.16 The early-stage design for the GWR roundabout has been finalised and the report was passed through Hertfordshire County Council's Highways and Transport Cabinet Panel in March. The project is now part of the current

planning application being submitted by Reef as master developer. It will be considered by Stevenage's Highways Development Management team and decision made by Stevenage Borough Council.

### **Climate Change and Sustainability**

- 2.17 Please note the Hertfordshire Climate Change and Sustainability Partnership (HCCSP) have requested that interested parties save the date for a HCCSP Annual Conference on 7 November 2023 at the Hertfordshire Development Centre. Calendar invites to follow soon.

## **3 Implications**

- 3.1 There are no adverse legal, financial, equalities, environmental, sustainability or other implications arising from this report and its recommendations which support the ongoing work and priorities of the Growth Board.

## **4 Recommendations**

- 4.1 That the Board notes the progress with the work programme, workstream projects and the overall priorities as set out in the paper and at Appendix A.
- 4.2 Following consideration by the Hertfordshire Chief Executive Co-ordinating Group it is recommended that the locally specific projects that are currently listed as Hertfordshire Growth Board workstreams are removed from formally reporting into the Growth Board, including the following: Hemel Garden Communities, Harlow and Gilston Garden Town and Watford Junction Quarter. It is proposed that updates will be presented to the Growth Board over the course of these projects and when appropriate. This is in line with the proposed refresh for the Growth Board to take a more focused and impact driven approach on addressing countywide challenges to support good, sustainable growth.

## Agenda Item 6, Appendix A Delivery Programme Updates (June 2023)

Delivery Project	Programme Lead/s	Red / Amber / Green Status	Description
<b>North East Central (NEC) JSP</b>	<p><b>Lead Leader:</b> TBC</p> <p><b>Chief Executive:</b> Richard Cassidy, East Herts</p> <p><b>Programme Lead:</b> Sara Saunders, Head of Planning East Herts</p>	Green	<ul style="list-style-type: none"> <li>• Stage 1 of the Growth Study complete and reported to Programme Board on 24 October 2022.</li> <li>• The Programme Board on 24 October also agreed to undertake a strategic visioning exercise to inform stage 2 of the Growth Study. The procurement of the strategic visioning work concluded in February 2023 with contract awarded in mid-March and consultants started work following that.</li> <li>• The strategic visioning work includes a series of workshops with a Steering Group and also Key Stakeholders Group. The Steering Group is made up of Chief Executives, Leaders and Heads of Planning; with the Key Stakeholders including representatives from across the Local Authorities.</li> <li>• Content of those workshops has been prepared and the consultants have completed a baseline assessment of data to present at the first workshop.</li> </ul> <p><b>Next steps:</b> The 3 workshop sessions will focus on the following and dates are being finalised:</p> <ul style="list-style-type: none"> <li>- NEC Herts: The Here + Now</li> <li>- The Future Trends + Opportunities</li> <li>- NEC Herts: The Draft Vision</li> </ul> <p>Following these workshops, a final vision report will be produced by the end of the year. Growth Study: Stage 2 work will continue in parallel with the Strategic Visioning work in Autumn with results expected in the new year.</p>
<b>Delivery Models for New Settlements</b>	<p><b>Lead Leaders:</b> Cllr Elizabeth Dennis/Cllr Ruth Brown, North Herts</p> <p><b>Managing Director:</b> Anthony Roche, North Herts</p>	Green	<ul style="list-style-type: none"> <li>• Initial desktop learning and review sessions have been completed. Four site visits (Houlton, Alconbury Weald, Ebbsfleet and Chelmsford) and two review meetings to consolidate the learning were undertaken.</li> <li>• A presentation will be brought to the next programme board meeting once it is rearranged. The group and leads have identified emerging conclusions which will be presented.</li> <li>• The aim is to investigate different aspects of delivery, learn from large scale delivery</li> </ul>

	<p><b>Programme Lead:</b> Ian Fullstone, Deputy Managing Director and Head of Development al Planning, North Herts</p>		<p>elsewhere and identify the different elements that we could include as part of our delivery approach. Eventually the objective is to identify the right delivery model for new settlement(s) identified through the JSP work. The programme is currently paused pending the growth board workshops and the JSP visioning work.</p> <p><b>Next steps:</b> Focussed sessions on some of the key themes emerging e.g. developing a vision, stewardship, constraints. Next session to be held in the new year on long term stewardship.</p>
<p><b>Re-invigorating Town Centres</b></p>	<p><b>Lead Leader:</b> TBC <b>Chief Executive:</b> Ka Ng, Welwyn Hatfield <b>Programme Lead:</b> Jenny Foster, HGB Programme Lead</p>	<p>Green</p>	<ul style="list-style-type: none"> <li>• A report was taken to Growth Board in January 2023 recommending that additional support be offered to our District/ Borough colleagues. The report was supported. The offers have been discussed with all District/ Borough colleagues and projects are underway for some authorities. An update report will be bought to Growth Board in early 2024.</li> <li>• The working group will continue to meet to consider the economic situation across our high streets and town centres.</li> <li>• Officers continue to attend HEDOG, Innovation Corridor, Town Centres Forum to gather intelligence across and neighbouring authorities.</li> </ul> <p><b>Next steps:</b></p> <ul style="list-style-type: none"> <li>• Projects to be commenced on a staged programme.</li> <li>• Project management support to be provided by HGB to support roll out of individual projects.</li> <li>• KPIS to measure success of projects to be developed and finalised.</li> </ul>
<p><b>Growing Science &amp; Technology (Cell &amp; Gene Focus)</b></p>	<p><b>Lead Leader:</b> Cllr Richard Henry <b>Chief Executives:</b> Matthew Partridge, Stevenage Neil Hayes, LEP <b>Programme Lead:</b> Jenny Foster HGB Programme Lead</p>	<p>Green</p>	<ul style="list-style-type: none"> <li>• This workstream is established including preparation of a high-level Framework for Gunnels Wood Road (GWR). The draft baseline has been circulated, and further engagement is due to be carried out over the spring / summer 2023.</li> <li>• The construction of the Autolus life science headquarters in Stevenage Town Centre is well underway with partial completion in November 2022, Autolus in occupation and final completion expected June 2023.</li> <li>• Developers are promoting a 300k sqft mixed life science and retail, town centre regeneration project at the Forum in Stevenage, were approved by Stevenage Borough Planning Committee in May 2023. A planning application</li> </ul>

			<p>for 1.4m sqft life science campus has been received by Stevenage Borough Council, for the land adjacent to the GSK campus. A new life science facility, operated by Kadans, at Sycamore House formally opened in June 2023, including cutting edge learning facilities operated by the Cell and Gene Catapult and part funded by Herts LEP.</p> <ul style="list-style-type: none"> <li>The early-stage design for the GWR roundabout has been finalised and the report was passed through Panel in March. The project is now part of the current planning application being submitted by Reef. It will be considered by Stevenage’s Highways Development Management team and decision made by SBC.</li> </ul> <p><b>Next steps:</b> Continue according to the programme with engagement sessions with stakeholders/ steering groups. Finalise the vision for completion November 2023</p>
<p><b>Climate Change &amp; Sustainability</b></p>	<p><b>Lead Leader:</b> Cllr Adrian England <b>Chief Executive:</b> Matthew Partridge, Stevenage <b>Programme Lead:</b> Julie Greaves, Head of Sustainability, Hertfordshire County Council</p>	<p>Green</p>	<ul style="list-style-type: none"> <li>Cllr Adrian England and Cllr Keith Cotton elected Chair and Vice Chair of the Hertfordshire Climate Change and Sustainability Partnership respectively at HCCSP June AGM.</li> <li>Member visit to HS2: 4 members, the Local Enterprise Partnership Clean Growth Manager and 10 officers attended a site visit with presentations and a tour of the South Portal at West Hyde.</li> <li>Solar Together 2023: 10 districts and boroughs proceeding in new cohort of group-buying Photo Voltaic scheme. Launch planned Q3 2023</li> </ul> <p>Ongoing collaboration and partnership working:</p> <p><b>Transport &amp; Highways:</b></p> <ul style="list-style-type: none"> <li>Boilerplate Low Emissions Licensing Policy under consideration.</li> <li>Ongoing support for LEVI fund management for EV infrastructure</li> </ul> <p><b>University of Hertfordshire:</b></p> <ul style="list-style-type: none"> <li>Drafting Countywide Carbon Offsetting Policy</li> <li>Password-protected ‘Back Office’ section of HCCSP website created to host key documents, papers and template policy documents for members and officers</li> <li>Regional Climate Change Forum (RCCF) Adaptation workstream Lead. Working with the Suffolk and Cambridgeshire Behaviour Change workstream.</li> <li>Production of online <a href="#">Sustainability Guide</a> (focussed on residents, suggesting actions to take at home and in the community).</li> </ul>

			<p><b>Next steps:</b></p> <ul style="list-style-type: none"> <li>Stakeholder mapping and engagement underway: scoping Relational Database options for contact management</li> <li>Revised Strategic Action Plans due Q3 2023: regional stakeholder mapping and policy alignment with RCCF and East of England LGA.</li> <li><b>7 November 2023:</b> Save the Date for HCCSP Annual Conference at Hertfordshire Development Centre: planning underway.</li> </ul>
<b>Temporary Accommodation</b>	<p><b>Lead Leader:</b> TBC</p> <p><b>Chief Executive:</b> Claire Hamilton, Dacorum</p> <p><b>Programme Lead:</b> Roger Barratt / Jenny Foster, HGB Programme Leads</p>	Green	<ol style="list-style-type: none"> <li><b>Predictive Model</b> The work focusses on operational improvements to aid response to the need for TA. The model includes a process that aggregates approved data from all authorities, enabling county-wide view of TA numbers. The products were implemented across housing authorities in Hertfordshire earlier this year and have been well received. Monitoring of the impact of the tools continues.</li> <li><b>Ultra-High Needs:</b> The group has continued to engage with Homes England and DLUHC in the co-production of a bid to SHAP. North Herts are now leading this programme and have appointed a provider. In working with the provider and HCC, a bid for SHAP funding will be submitted 15 September 2023.</li> <li><b>Hospital Step Down:</b> System wide support to pursue delivery of an out of hospital discharge pathway for homeless people. Best available data is now available to support the need in relation Watford Acute Trust and from Hertfordshire Partnership NHS Foundation Trust (HPFT). Work continues on identification of delivery partner, sites and funding. This work can now move forward through the agreement reached to locate the finalisation of the business case and implementation within the remit of the 'Making Every Adult Matter Strategy' group.</li> </ol> <p><b>Next steps:</b></p> <ol style="list-style-type: none"> <li>Monitoring of the impact of the tools continues, with an evaluation report due in the Autumn 2023.</li> <li>Following North Herts taking on lead governance and delivery partner now procured, aim to finalise site, funding bid and business case.</li> <li>Following agreement on governance arrangements, finalise site, delivery partner, funding &amp; business case.</li> </ol>

<p><b>Creative &amp; Screen Industries</b></p>	<p><b>Lead Leader:</b> TBC <b>Chief Executive:</b> Donna Nolan, Watford <b>Programme Lead:</b> Adam Morley, Sector Lead, LEP</p>	<p>Green</p>	<ul style="list-style-type: none"> <li>• Industry Panel has held its fourth meeting in May 23</li> <li>• Skills forum launched with all further education (FE) and higher education (HE) partners as well as industry representation May 23.</li> <li>• Skills forum and Industry panel approved Skills action/ delivery plan.</li> <li>• Explore the feasibility of establishing a Film and TV Production Sector training facility. Creating a shadow industry to support real world work experience, placements and employment opportunities, supporting the pathways to the industry, skills, long term unemployed, economically inactive. Working with film funds, education, local authorities and Studios</li> <li>• LSIP, T levels and skills bootcamp coordination for creative industries by sector lead.</li> <li>• Establish partnership Screen Skills, BFI skills cluster and other national bodies about delivery of national skills and workforce development</li> <li>• Raise awareness with SMEs of the opportunities within the Film and TV Production Sector event held with the University of Hertfordshire, Royal College of Arts and ESTU Global</li> </ul> <p><b>Next steps:</b></p> <ul style="list-style-type: none"> <li>• Complete Highways alignment for 'one stop shop' filming support.</li> <li>• Run creative T levels pilot for DfE</li> <li>• Launch Hertfordshire Film Office (HFO) website</li> <li>• Creative and Screen working group terms of reference to be redrafted to expand brief beyond HFO</li> <li>• Film Office roadshow in the north and south of the county planned for Sept 23.</li> <li>• Incubator fund development with Innovate UK Knowledge Transfer Network</li> </ul>
<p><b>Harlow &amp; Gilston Garden Town (HGGT)</b></p>	<p><b>Lead Leader:</b> Cllr Ben Crystall <b>Chief Executive:</b> Richard Cassidy, East Herts <b>Programme Lead:</b> Naisha Polaine, Director Harlow Gilston Garden Town</p>	<p>Green</p>	<ul style="list-style-type: none"> <li>• HGGT Vision established and agreed by 5 Council Partners: embedded in the three local plans of East Hertfordshire District Council Epping Forest District Council, and Harlow District Council and endorsed by Essex County Council and Hertfordshire County Council</li> <li>• HGGT is the Strategic Growth in and around Harlow, comprising 10,000 new homes at Gilston and a further 13,000 homes at East of Harlow, Latton Priory and Water Lane with 16,000 new homes projected for delivery by 2033.</li> <li>• This dashboard updates on Gilston only as part of the Hertfordshire growth area.</li> <li>• The Gilston Garden Villages planning applications for 10,000 homes and associated</li> </ul>

			<p>infrastructure received resolution to grant from EHDC in Feb/March 23.</p> <ul style="list-style-type: none"> <li>• S106 Agreement for Gilston is being finalised with PfP and TW (developers) aiming for Q3 2023-24.</li> <li>• A Master Programme has been developed and agreed by members in April 2022. This is now being refreshed to align with current timelines.</li> <li>• A Strategic Transport Planning Forum (STPF) of all 5 partners has been set up to consider cross boundary issues.</li> <li>• The HGGT Stewardship Charter will go to public consultation over summer 2023.</li> <li>• Princess Alexandra Hospital received confirmation of funding and aims to relocate to allocated East of Harlow site.</li> </ul> <p><b>Next steps:</b></p> <ul style="list-style-type: none"> <li>• The HGGT Master Programme refresh and will be presented to members of the Harlow Gilston Garden Town Board</li> <li>• HGGT Stewardship Charter for all HGGT strategic sites to be presented at September Board 2023.</li> <li>• The HGGT Infrastructure Delivery Plan anticipated publication is in Q4 2023.</li> <li>• Continue to discharge Gilston S106 planning conditions.</li> <li>• Developer Forums being held to ensure early developer engagement across the sites, next meeting to be held 12/09/2023.</li> <li>• Community Engagement will be continuing over summer 2023.</li> </ul>
<b>Hemel Garden Communities</b>	<p><b>Lead Leader:</b> TBC <b>Chief Executive:</b> Claire Hamilton, Dacorum <b>Programme Director:</b> Phillipa Zieba, Director Hemel Garden Communities</p>	Green	<ol style="list-style-type: none"> <li>1. Framework Plan and Transport Plan progressing as evidence base for Local Plans</li> <li>2. Quality Review Panel established (Design South East) and separate Framework Plan and Transport Plan panels undertaken</li> <li>3. Homes England funded active travel projects implemented (2023)</li> <li>4. Councillor Review Group established to widen Member engagement</li> <li>5. Website established and Comms &amp; Engagement Strategy and Action Plan prepared</li> </ol> <p><b>Next steps:</b></p> <ol style="list-style-type: none"> <li>1. Landscape assessment commissioned to further inform the Framework Plan and site capacity</li> <li>2. Framework Plan evidence base to be prepared to inform Dacorum Borough Council and St Albans District Council Local Plan Reg 18</li> <li>3. IDP, Stewardship Strategy and Water Study to be commissioned</li> </ol>



			4. Public consultation to be held following in-principle sign off
<b>Mass Rapid Transit - Hertfordshire &amp; Essex Rapid Transit (HERT)</b>	<p><b>Lead Leader:</b> Cllr Phil Bibby</p> <p><b>Chief Executive:</b> TBC</p> <p><b>Programme Lead:</b> Darren Granger, Principal Engineer, Hertfordshire Council</p>	Green	<ul style="list-style-type: none"> <li>Technical work on the Strategic Outline Case (SOC) has now concluded and this is helping to establish the context and key principles from which to formulate the preferred route, mode choice and the enabling complementary measures.</li> <li>Following the unsuccessful Restoring Your Railway Fund bid for improvements on the Abbey Line any alternatives to heavy rail will be incorporated within the HERT project.</li> </ul> <p><b>Next steps:</b></p> <ol style="list-style-type: none"> <li>Convert the DfT focused SOC into a Prospectus for the HERT that can be used to underpin LTP5, support partners such as the Local Planning Authorities, England's Economic Heartland and the LEP in their policy development and present to potential funding partners, whilst keeping the ultimate vision for the HERT in high profile.</li> <li>Move the focus and effort towards understanding, capturing, co-ordinating, developing and making best use of the opportunities for the enabling complementary initiatives that will help create the foundations and building blocks for the HERT, including route selection.</li> <li>Develop brief for Outline Business Case and commission this stage of the project.</li> </ol>
<b>Re-setting the SE Herts Economy</b>	<p><b>Lead Leader:</b> Cllr Lewis Cocking</p> <p><b>Chief Executive:</b> Jeff Stack, Broxbourne</p> <p><b>Programme Lead:</b> Kevin Clark, Head of Strategic Projects, Broxbourne</p>	Green	<p><b>Park Plaza West (PPW)</b> Film studios construction now in progress on site no anticipated problems</p> <p><b>Brookfield</b> – Planning Committee sat on 20 June 2023 and resolved to grant permission for all three elements subject to conditions</p> <p><b>Park Lane Railway Station (PLRS)</b> (still awaiting final letter of support.</p> <p><b>Maxwells</b> also known as Theobalds Business Park. The Enterprise Centre is now complete with the fibre due to be commissioned at the end of June 2023. Phase 2 Reserved matters application now submitted</p> <p><b>Waltham Cross Renaissance (WXR)</b> Levelling Up funding of £14.3 million secured for the public realm and other elements. Works and skills hub improvements under way. Skate Park works commenced.</p> <p><b>Next steps:</b></p> <ul style="list-style-type: none"> <li>PPW – Construction underway.</li> <li>Brookfield - Complete s106 agreements and confirm conditions to enable issuing of permissions</li> </ul>

			<ul style="list-style-type: none"> <li>• PLRS – Continue to liaise with Network Rail Brookfield Planning applications being considered for determination in March 2023</li> <li>• Maxwells – Commissioning of Fibre and formal opening of centre</li> <li>• WXR –Green wall contractors to be agreed work to commence Summer 2023</li> </ul>
<b>Watford Junction Quarter</b>	<p><b>Lead Leader:</b> Mayor Peter Taylor</p> <p><b>Chief Executive:</b> Donna Nolan, Watford</p> <p><b>Programme Lead:</b> Julian Hart, Interim Senior Regeneration Manager, Watford</p>	Amber	<ul style="list-style-type: none"> <li>• Watford Junction rail lands has been adopted as a Strategic Development Area (SDA Watford Gateway) in the new Local Plan.</li> <li>• Tentative confirmation has been received that DfT have signed off £1m design funding for upgrading Watford Junction station but a funding decision has been delayed until new surveys are undertaken to underpin the business case.</li> <li>• The Council is in discussion with Network Rail on the area to be considered for a future masterplan and planning application for redevelopment of the rail lands. Network Rail is currently considering its delivery options.</li> </ul> <p><b>Next steps:</b></p> <ul style="list-style-type: none"> <li>• Continued liaison with Network Rail to discuss how to progress project.</li> <li>• Liaison with Homes England regarding their role.</li> <li>• Monitoring commencement of design work on the station to ensure this is done in an integrated way.</li> </ul>
<b>Towards Digital Growth</b>	<p><b>Lead Leader:</b> Mayor Peter Taylor</p> <p><b>Programme Sponsor:</b> Anna Morrison, Director of Improvement and Technology, Hertfordshire County Council</p> <p><b>Programme Lead:</b> Tony Gibbons, Senior Project Manager, Hertfordshire County Council</p>	Green	<p>Priority 1 – Accelerating Delivery</p> <ul style="list-style-type: none"> <li>• Project Gigabit – ITT for Lot 26 closed 19/06/23. Evaluation of bids is ongoing with Local Body involvement on the Social Value question. Intervention areas should be known at the end of 2023.</li> <li>• Contract award successful for Lot 5 (northeast Herts) roughly 2000 premises.</li> <li>• A Type C contract is being considered for the remaining Herts premises.</li> </ul> <p>Priority 2 – Public Sector Assets</p> <ul style="list-style-type: none"> <li>• Small Cell pilot is ready to roll out in one area however issues with the supplier’s equipment have led to delays</li> <li>• Announcement of the 5G Innovation Regions fund (£5m). Herts have submitted a joint expression of interest with Essex CC with bidding taking place later in the year.</li> </ul> <p>Priority 3 – Pervasive Digitisation</p> <ul style="list-style-type: none"> <li>• LEP Top-up funding bid successful. Progressing towards voucher relaunch and promotional activities.</li> </ul>

			<ul style="list-style-type: none"> <li>DfE Project – 40-80 Herts schools are being contacted for inclusion in the DfE project for gigabit coverage. Delivery will begin in late 2024.</li> </ul> <p>Priority 4 - World Class Digital Sector</p> <ul style="list-style-type: none"> <li>LEP are reviewing this priority and progress.</li> </ul> <p><b>Next steps:</b></p> <ul style="list-style-type: none"> <li>Relaunch and unpausing of Rural Gigabit Voucher Scheme in Hertfordshire.</li> <li>Project Gigabit bid evaluation, June-August 2023.</li> <li>LEP top-up funding promotional activities beginning late-2023.</li> <li>Establishing/maintaining supplier contacts and market engagement.</li> <li>Finalise governance and planning arrangements.</li> <li>Joint bid with Essex County Council for the 5G Innovation regions fund</li> </ul>
<b>Community Wealth Building</b>	<p><b>Lead Leader:</b> Cllr Richard Henry</p> <p><b>Chief Executive:</b> Matthew Partridge, Stevenage</p> <p><b>Programme Lead:</b> Rob Gregory, Assistant Director Communities and Neighbourhoods, Stevenage</p>	Green	<p><b>UK Community Renewal Fund:</b></p> <p>The programme is now fully complete, with the full £761,640 in funding spent across Hertfordshire. The evaluation report is also complete alongside the work of the planning and procurement workstreams.</p> <p><b>Workstream updates:</b></p> <p><i>Workstream 1: Hertfordshire Opportunities Portal</i> A “Careers in Local Government” page has been developed on the Hertfordshire Opportunities Portal highlighting the breadth and depth of career opportunities in Local Government. Each Authority has produced a spotlight page that feeds from the main page and outlines relevant opportunities within their areas.</p> <p><i>Workstream 2: Procurement</i> The Stevenage spend analysis has been completed and an action plan including recommendations for next steps is being compiled. Circa 50% of the Herts LA’s are either using, partially using or are soon to commence use of the Social Value Portal. Supply Hertfordshire has agreed to discuss a joint approach to social value in construction and this is being picked up in the New Year.</p> <p><i>Workstream 3: Grants scheme</i> The main VCSE programmes: programmes ended 31st August 2022. The additional £60,000 in funding has been allocated and spent by the project close at the end of December 2022. As with the main programme, all elements have achieved higher than expected outputs and outcomes.</p> <p><i>Workstream 4: Planning</i> Dacorum BC in partnership with Fusion 21 is the case-study activity for this stream. The Social Value</p>

			<p>Supplementary Planning Document (SPD) has been shared with the Hertfordshire Planning group. Stakeholder consultation is taking place in November and the SPD is expected to be fully adopted in 2023.</p> <p><i>Workstream 5: Evaluation and Feasibility</i></p> <p>The University of Hertfordshire undertook the evaluation and has finalised its report. This report has been shared with Hertfordshire LEP and with DLUHC. Two evaluation films have been commissioned and are now complete. The first is a longer format set of 'Project Reports' for the Community Renewal Fund the second is a shorter overview of the programme that would be more effective as a presentation aide</p> <p>The evaluation report along with the outputs and outcomes is available on request.</p> <p><b>Moving Forward</b></p> <p>The legacy of the work on the Community Renewal Fund will be continued through the UK Shared Prosperity Fund. A number of districts and boroughs have included linked elements into their local investment plan, which has been captured as match funding for the programme. Other opportunities to build on Community Wealth Building linked to skills and aspirations for young people, particularly around careers</p> <p><b>Next steps:</b></p> <ul style="list-style-type: none"> <li>• Delivery of the Supporting Local Business &amp; People and Skills elements of the UK Shared Prosperity Fund Local Investment Plans. Including the county wide business and skills support package that has been led by the LEP across Hertfordshire.</li> </ul>
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# Agenda item 7

## Hertfordshire Growth Board – Growth Board Growth Fund and Budget 2023-24

Report Presented by: Roger Barrett, Programme Lead, Hertfordshire Growth Board

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### 1 Purpose of report

- 1.1 This report updates on the Growth Board Growth Fund (GBGF) and includes the operational budget and outturn for 2022-23 and proposed work programme budget for 2023-24.

### 2 Growth Board Growth Fund - Retained Business Rates

- 2.1 The fund is drawn from the 2019 Herts Business Rates Retention pilot growth reserve committed for use by the Hertfordshire Growth Board (HGB). The fund generated £4.2m (gross, excluding documented spend commitments). The balance for this reserve covering the 23-25 financial years is £2.177m.

### 3 Changes since the last report in 2022

- 3.1 The operational budget for 2022-23 is set out below. The budget was not fully spent, with some work areas delayed by the review of the priorities of the HGB and yet to draw down funds (\*). It is aimed that the refreshed priorities for the HGB will be determined by autumn 2023.

### 4 Growth Board Operational Budget Outturn 2022-23

- 4.1 In 2022, the Growth Board allocated £704k funding for investment in a range of priority work programmes and projects, and to provide managerial support. This funding was used to secure the delivery and ongoing momentum of the programme, and to provide additional support such as increased capacity and consultancy expertise. Whilst good progress has been made, project activity identified with a variance will continue in 23/24 financial year.

	<b>2022-23 Budget</b>	<b>Actual as at 31 March 2023</b>	<b>Variance</b>
Growth Board Dedicated Team	£230,000	£126,945	£-103,055
PMO Support	£100,000	£73,197	£-26,803
<b>Growth Board Programme Project Priority Funding:</b>			
Digital (£290k over 3 years 2022-25, match fund with HCC – adjusted mid-year)	£140,000	£68,305	£-71,695
North-East and Central Joint Strategic Plan (JSP)	£40,000	£40,000	-
Herts Film/Screen Office	£25,000	£25,000	-
Corridor Projects (*)	£80,000	£0	£-80,000
Hertfordshire Planning Resilience and Capacity Task and Finish Group (Shared Service Consultancy)	£40,000	£0	£-40,000
Comms, website dev & hosting, brand products. This includes support provided by Metro Dynamics	£25,000	£44,703	£19,703
Misc, Room booking, legal, admin support	£24,000	£14,118	£-9,882
<b>Total costs</b>	<b>£704,000</b>	<b>£392,268</b>	<b>£-311,732</b>

4.2 Programme updates for the funded items are contained in Agenda Item 6 being presented to HGB on 20 July 2023

## 5 Growth Board Operational Budget Proposal 2023-24

5.1 The proposed 2023-24 budget is as follows, and comprises staffing costs, funding committed to continue existing projects and support for any additional interventions in relation to the Growth Board refreshed priorities:

<b>Item</b>	<b>Budget Forecast</b>
<b>Growth Board Dedicated Team:</b>	<b>£373,789.00</b>
Director (1)	
Overall Programme Leader (0.86FTE)	
Programme Lead (1FTE)	
Programme Manager (1FTE)	
Programme Officer (1FTE)	
Comms Leads (0.2)	
<b>Total</b>	<b>£373,789.00</b>
<b>HGB forecast funding</b>	
Towards Digital Growth (current work)	£115,637.00
Planning Resilience and Capacity - Validation service (current work)	£20,000.00
Planning Resilience and Capacity - Planning symposium (current work)	£20,000.00
Reinvigorating Town Centres (current work)	£50,000.00

Growing Science & Tech (Cell & Gene focus) (current work)	£32,791.00
Joint Review of Temporary Accommodation Review: Out of Hospital Discharge Implementation - contribution to Implementation Cost	£35,000.00
HGB Refresh of priorities - public consultation	£75,000.00
HGB Priorities refresh - profile to be determined once priorities agreed – circa. £450k over 2yrs	£150,000.00
<b>Total</b>	<b>£498,428.00</b>
<b>Other</b>	
Growth Board joint committee secretariat & support costs inc. AV	£1,782.21
Comms, marketing, website dev & hosting, e,g, UKREEiF	£20,000.00
Engagement events	£6,000.00
Room bookings, ancillary costs	£5,000.00
<b>Total</b>	<b>£22,782.21</b>
<b>Grand Total</b>	<b>£904,999.00</b>

5.2 In April 2023, the new Growth Board Director commenced in role following a competitive recruitment process in the third quarter of 2022-23.

5.3 In terms of general funding for the HGB day to day operation, the HGB team supports the formal and informal board meetings, the formal Herts Leaders Group, Hertfordshire Infrastructure and Planning Partnership (HIPP), the Planning resilience task and finish group and several workstreams and projects. Whilst use of this capacity is kept under review and efficiencies are always looked for, the budget for PMO capacity has been increased to reflect this need.

5.4 The Growth Board Communications role remains vacant, and discussion is underway as to how we can best fill that role this financial year.

## 6 External Funding secured for Growth Board sponsored projects

6.1 In the last year external funding has been secured to support programmes:

- £20k was secured from LGA Housing Advisors programme to support the Joint Review of Temporary Accommodation Provision, totalling £65k over three years, funding external expertise. This is in addition to £33k from One Public Estate fund held by Hertfordshire Property Partnership that will be used to support implementation of proposals.

## 7 Implications

7.1 The Growth Board has oversight of the deployment and use of the GBGF. Hertfordshire County Council s.151 Officer accounts for the fund on behalf of the Growth Board and the s.151 Officers of the partner Councils and Local Enterprise Partnership. There are no adverse financial implications arising from this report and its recommendations, the Growth Board is using the fund in accordance with its jointly agreed priorities.

7.2 There are no adverse legal, equalities, environmental, sustainability or other implications arising from this report and its recommendations which support the ongoing work and priorities of the Growth Board.

## **8 Recommendation**

- 8.1 Leaders are asked to note the contents of the report, in particular:
- a) note the budget outturn for 2022-23 set out at Item 4 above, and
  - b) agree the proposed budget and commitments for 2023-24 set out the table at Item 5 above